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NEWS SUMMARY

GENERAL

Railway safety likely to worsen'

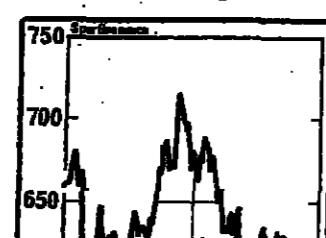
BUSINESS

Dollar weakens; gold up \$11

• DOLLAR lost ground in thin trading to close at DM 1.9620 (DM 1.9750), and its trade-weighted index fell to 86.9 (87.4). Page 25

• STERLING recorded little overall change. It finished at \$2.3520, and its trade-weighted index was 77.7 (77.6). Page 25

• GOLD rose \$11 in London to close at \$595.50. Page 25



• GILTS strengthened considerably as the dollar weakened. The Government Securities index rose 0.48 to close at 69.06. Page 28

• EQUITIES rallied after the close. The FT 30-Share Index, 24, lower at 2 p.m., finished at 484.6, down 1.9 on the day. Page 28

• WALL STREET was 8.28 higher at 943.48 near the close. Page 28

• MASSEY FERGUSON, the troubled farm machinery group, has had its Australian interests placed under the control of a receiver-manager. Back Page

• OUTPUT in Britain may be the poorest of any of the major European economies over the next two years, according to an Economic Models Group forecast. Page 6

• CHEMICAL production has fallen more sharply in Britain than in the rest of Europe and is expected to decline further next year, the Chemical Industries' Association says.

• BRITISH GAS Corporation is likely to fail in its bid to land gas from the North Sea Statfjord Field. Oil companies involved have selected Norwegian facilities, subject to conditions. Page 2

• KELLOGG, the breakfast cereal producer, will no longer have to ask the Government to approve planned price rises. Page 6

• TAXATION specialist Mr. Eric Meade, 57, is to become the next senior partner of Deloitte Haskins, one of the largest UK accounting firms. Page 8

• ARGYLL FOODS, the wholesale and freezer centre group, is to launch its fourth rights issue within two years to fund part of the proposed £19.5m acquisition of Oriel Foods. Page 19 and Lex. Back Page

• SCOTTISH & NEWCASTLE Breweries reports pre-tax profits down £3.3m to £19.3m, on turnover up £37.5m to £277.3m, for the six months to October 26. Page 18 and Lex, Back Page

• AUDIOTRONIC, the electronics distribution group which has reported its third consecutive interim loss, is receiving "every co-operation" from its bankers but still cannot predict a return to profitability. Page 18

• WESTWARD TELEVISION's pre-tax profits for the year to July 31 are down from £79.1m to £76.000. Page 18

• PETBOW HOLDINGS, the generating and welding sets manufacturer, made a pre-tax loss of £552,000 during the half-year to September 30. Page 19

Police drive

A New Year police recruitment drive is planned for Southall, where teacher Blair Peach died in clashes between police and anti-National Front demonstrators. It coincides with a campaign to employ more coloured police in London.

Portugal's PM

Portugal's new Prime Minister was named as Sr. Francisco Pinto Balsemao. Page 3

New Minister

France's Co-operation Minister Robert Galley was also appointed Defence Minister. He succeeds Joel Le Theule, who died suddenly more than a week ago.

Coach overturns

A London-Felixstowe coach carrying mainly elderly people turned on to its roof near Ipswich. The driver had head injuries and two women passengers were slightly hurt.

Skiers killed

Two skiers were killed and six hurt in an avalanche at Les Arcs, France. Britons flock to Alpine resorts. Page 6

Docherty trial

Tommy Docherty's perjury trial was postponed from March 15 by a London judge so he can manage Sydney Olympia football club next season.

Appeal lost

Brixton prisoner Alan Ratty who went for a night on the town and was incapable of climbing back into prison lost his appeal against sentence.

Cash plea

Catholic families in Nagasaki are being asked to give \$21 to help finance the Pope's visit to Japan next year. In Scotland, Bishop Francis Thomson of Metherwell was appointed to chair a council which will plan the Pope's visit in 1982.

Safety first

A technique to stop choking should be publicised because of the number of meals that will be eaten over Christmas, a coroner said. Pathologist Dr. John Torry said: "Give (people or yourself) a vigorous upward thrust with clenched fists just above the navel."

Briefly ...

Serious assaults on Northern Ireland police average nearly one a day.

Vigilante groups will be set up in Uganda to reduce the crime rate, the army chief of staff said.

Holiday flights were disrupted by Greek and Portuguese strikes. Page 3

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	FALLS
Exchequer	12.1pc '85...2971 + 2
Exchequer	12.1pc '89...2932 + 1
Allied Ass. Proprietary	174 + 6
Colonial Secs.	350 + 25
Dunlop	69 + 6
HK Shanghai Bank	163 + 5
Hong Kong Land	181 + 13
Horizon Travel	125 + 4
Hutchinson Whampoa	140 + 16
Initial Services	301 + 5
Phoenix Timber	110 + 10
Standard Fireworks	80 + 5
Trafalgar House	84 + 3
Anglo-Amer. Gold	553 + 11
Welcom	581 + 45
West Dri	5621 + 14
Caddeca	222 - 10
Sheld Transport	472 - 5
Guthrie	690 - 35

Recovery period for industrial economies put at 18 months

BY ROBERT MAUTHNER IN PARIS

THE RECOVERY in the industrialised countries' economies will take at least 18 months to get under way. In the meantime, unemployment will rise to a record level, according to the latest forecasts of the Organisation for Economic Co-operation and Development.

The organisation's half-yearly economic outlook report, published today, is even more gloomy about the short-term outlook than it was in June.

No longer hesitating to use a term from which it has shied away, the OECD economy has entered "recession" with declining Gross National Product likely to be recorded in the second half of 1981, which will eventually reach an annual rate of about 3 per cent for the area as whole in the first half of 1982.

At the same time, unemployment in the OECD is likely to rise from about 23m to 25.5m by mid-1982, the new horizon for the OECD's forecasts, which has been extended from 12 to 18 months.

That will represent nearly 7.5 per cent of the member countries' labour force, compared with the previous peak of 5.8 per cent, reached this year.

Most of the brunt will be borne, as in the recent past, by young people. Another important result of higher unemployment is that periods of unemployment are becoming longer.

If the pessimism expressed by the OECD about the current situation does not come as a surprise, the predictions of "an extremely attenuated" recovery contradicts earlier OECD fore-

casts that the shallowness of the present recession would allow a relatively quick upturn to occur in 1981.

The organisation's experts are now saying that the prospects are for no more than a weak recovery starting in the first half of 1981, which will eventually reach an annual rate of about 3 per cent for the area as a whole in the first half of 1982.

However, in 1981, the average year-on-year growth of the OECD area is expected to be

Details, Page 3

Editorial Comment, Page 16

Tories warned, Back Page

no more than 1 per cent, which is no higher than in 1980. In three major member countries, West Germany, the UK and Italy, GNP is expected to decline next year compared with 1980. In the case of the Germans and Italians it is projected to grow again by the second half of 1982.

Dr. Sylvia Ostry, Canadian head of the OECD's economics and statistics department, said at a news conference that oil prices rises decided by the OPEC countries at their recent meeting in Bali, did not modify the OECD's main forecasts, although these had been prepared before the OPEC conference.

The organisation's predictions, based on the assumption that the price of crude oil would rise at the same rate as OECD inflation, had taken into account an increase of 11 per cent in the price of crude in 1981. The difference between the projection and the likely rise in average oil prices of 13 per cent in 1981—compared with the previous year—was not significant enough to affect the picture given by the report.

Dr. Ostry said one of the most encouraging features of the present situation was that member countries had been largely successful in avoiding the adverse effects on inflation caused by the first oil price shock in 1973-74.

By responding to the second round of oil price increases with synchronised tight monetary and fiscal policies, domestically-generated inflation appeared to have accelerated much less than might have been expected.

This does not mean that the OECD is satisfied with the progress made on inflation. The report says inflation will still be running at an annual rate of between 8 and 9 per cent by mid-1982 for the area as a whole. 1 to 1.5 percentage points higher than at the end of 1978, before the latest series of oil price rises.

Dr. Ostry said the most troubling aspect of the oil price picture was the widening deficit of the non-oil developing countries, forecast to increase from \$50bn this year to \$60bn in the first half of 1982. In some instances this could lead to financing difficulties, thus increasing the need for concessionary aid.

At the same time, unemployment in the OECD is likely to rise from about 23m to 25.5m by mid-1982, the new horizon for the OECD's forecasts, which has been extended from 12 to 18 months.

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Extra £300m gilts created

By Peter Riddell, Economics Correspondent

AN ADDITIONAL £300m of gilt-edged stocks have been created as a precautionary move to allow the Bank of England extra leeway in managing the gilt market over the holiday period.

The issue is unconventional since the stocks—further tranches of three existing stocks with maturity dates in the 1980s—are not being offered for sale and will not be operated as total stock by the Government Broker.

The stocks will only be made available if the gilt market threatens to run away and upset the relative balance of interest rates, generally known as the yield curve.

The normal response would be to offer a new gilt-edged stock for sale, but this is not officially regarded as practicable over the next 10 days in view of the disruptions of the holiday period.

Tap sell-out

It was stressed last night that this method of issue is a result of timetable problems and is not an experiment with a new sort of funding.

At present there is no tap stock after the sell-out of the 1988 issue on Friday, but the market is strong. Yesterday, prices of medium and long-dated stocks closed up to 1% higher—only 1% off the day's return.

The stocks, which will only be offered if demand appears too exuberant, are 12% per cent Exchequer 1992, 12% per cent Exchequer 1994, and 10% per cent Exchequer 1997.

These particular issues have been selected because of their special appeal to domestic non-bank investors—City institutions and the public. Consequently, the stocks are available without the benefit of the next dividend payment which makes them more attractive on tax grounds but each of the stocks is not free of tax to non-residents. This is in order to reduce the attractions to overseas investors.

Lex, Back Page

In New York

Dec. 19 previous

Spot F2.2510-3530 52.3245-3265
1 month 31.10-32.25 pm 5.75-5.85
3 months 31.78-4.00 pm 4.70-4.90

12 months 31.78-4.00 pm 4.70-4.90

U.S. 'concerned at treatment of hostages'

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

THE U.S. yesterday challenged Iranian assertions that the American diplomatic hostages were being properly cared for.

Mr. Tratner maintained that the principal reason for U.S. concern about the health of the hostages emanated from letters received from 34 of the 52 captives.

These demonstrated that some of the hostages were suffering from medical problems which were not receiving "adequate attention." He alleged that Iran had not even observed minimal international standards in the treatment of the Americans.

Mr. Muskie conferred yesterday morning in the State Department.

Mr. Tratner maintained that the principal reason for U.S. concern about the health of the hostages emanated from letters received from 34 of the 52 captives.

He denied that Iranian officials had actually tortured or beaten any of the captives, he said.

But it is clear that the U.S. is especially concerned about the 18 hostages from whom nothing has been heard recently.

On Sunday, Mr. Behdad Nabavi, spokesman for the Iranian Parliamentary Commission on the hostages, had claimed that they were all in splendid health and replete with all luxuries.

He had said Iranian television crews would soon be filming the hostages—with the film presumably to be disseminated over the Christmas period to show the humanitarian nature of their Iranian captors.

It is not sure whether American television would show such film as it has in the past. But the U.S. Government is intent on demonstrating in advance that such material is inherently

EUROPEAN NEWS

OIL COMPANIES REJECT BRITISH OFFER

Norway favoured for Statfjord gas

BY WILLIAM DULFORCE IN STOCKHOLM

OIL COMPANIES sharing the rights to the 84.1 per cent of the Statfjord Field situated on the Norwegian side of the North Sea yesterday recommended unanimously that the gas from the field be landed in Norway. They thus preferred the purchase offer from continental buyers to that made by the British Gas Corporation.

But at a news conference in Oslo, Statoil and Mobil, who form the operating team for the field, stressed that their choice depended on the Norwegian Government authorising early development of the so-called

Golden Block, 34/10, and the Helindal Field.

It would only be "economic and competitive" to land the Statfjord gas in Norway if the gas in these two other fields were pumped through the same pipeline, said Mr. Arve Johnsen, the State Oil Directorate's managing director.

The state oil Directorate in Stavanger has suggested pre-

viously that some smaller oil and gas fields, such as Hod, Valhall and Balder, should be developed before the Golden Block. The state oil company, Statoil, on the other hand, wants to bring the Golden Block into production quickly.

Mr. Johnsen would not con-

firm yesterday that the Euro-

pean gas consortium, led by Ruhrgas, had offered \$5.50 (£2,40) per BTU for the Statfjord gas. But he said that the price escalation clauses in the continental offer would give the companies a better return in the 1980-1985 period than the British offer.

Ray Daftor, Energy Editor, writes: The British Energy Department said last night that it still hoped that gas from the Norwegian sector of the Statfjord Field would be pumped through the £1.1bn British pipeline system. The way was still open for this to happen.

Mr. Johnsen would not con-

Denmark's GDP down 1%

BY HILARY BARNES IN COPENHAGEN

DENMARK'S gross domestic product fell 1 per cent this year, according to Bureau of Statistics estimates. Private consumption declined 4 per cent and private gross fixed investment by 15 per cent, in each case the sharpest setback in a sluggish year for a generation. Public consumption increased by 5.5 per cent as did exports; imports fell by a similar percentage.

New car registrations in the first 11 months were 42 per cent down, to 70,456 compared with the same period last year,

Polish well fire may burn for six months

BY CHRISTOPHER BORINSKI IN WARSAW

POLISH engineers, struggling to put out an oil well fire at Karlin on the Baltic coast, admitted yesterday that the operation could take up to six months. Soviet and Hungarian specialists are helping and talks have begun with North American experts on the terms under which they might assist.

The fire, which has been burning for 13 days, is at the head of an exploration well which officials estimate is yielding between 2,000 and 5,000 tonnes of oil a day.

Polish domestic oil production is currently 300,000 tonnes a year, while imports total around 16.5m tonnes.

They have raised hopes in the country that the find may be big enough to help solve the country's economic problems, but geologists agree that this is unlikely.

According to Mr. Josef Stenulak, at the Ministry of Mines, there are nine known oilfields in the area. The largest is said to contain 2m tonnes of oil. The others hold up to 60,000 tonnes each.

The fire and attendant pub-

licity have raised hopes in the country that the find may be big enough to help solve the country's economic problems, but geologists agree that this is unlikely.

'Fat One' in Spain pays out £240m

By Robert Graham in Madrid

EVERY SPANIARD's dream of getting rich in the national Christmas lottery brought the country to a reverent silence yesterday as it listened to the results of a draw that distributed Ptas 44.3m (£240m) in prize money.

Known as El Gordo ("The Fat One"), it is the world's largest single lottery. Yesterday's first prize amounted to Ptas 9.75m (£522m) and was won by people in the Alicante region of southern Spain. Tickets are issued in a series of 39, and all the winning series were sold from the small village of Almoradie, near Alicante.

Each ticket costs Ptas 22.50 (£1.22) and is usually sold in tens and then further subdivided among friends and family. Thus the winnings are usually widely distributed.

One bar in nearby Elche sold tickets which gained prizes worth Ptas 58m (£27m), while the owners of the bar topped up winnings of Ptas 125m (£630,000), the largest single amount won this year.

This is the lottery's 101st year and it has almost become a national ritual, with every Spaniard dabbling. The winning numbers are drawn in an elaborate ceremony and then sung out in a high plainsong by children selected from a Madrid orphanage.

Galicia votes for autonomy

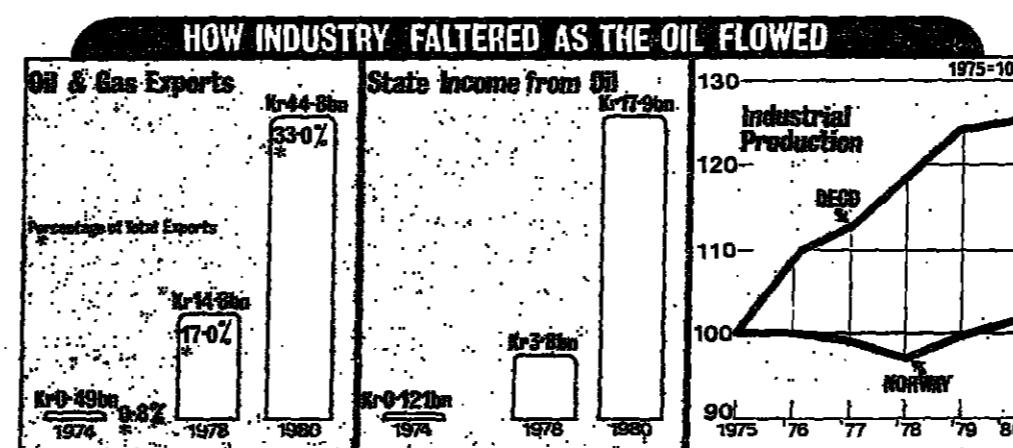
SANTIAGO DE COMPOSTELA

Galicians have voted for their isolated north-western region to become Spain's third autonomous zone, but with a lack of enthusiasm that could slow decentralisation.

Official figures put the abstention rate in yesterday's home rule referendum at 71.8 per cent. Of those who did vote, 73 per cent favoured the autonomy statute.

Reuter

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Aukrust does not lack figures to support his case. Oil now takes 15 per cent of gross investment, accounts for 33 per cent of Norway's exports of goods and services, pays for 45 per cent of imports, and provides the State with an income corresponding to its spending on goods and services.

What has happened on the other side of the balance? Not only has industrial output stag-

nated, the share of industry and mining in gross national product has declined from 23 per cent in 1972 to 16 or 17 per cent in 1980. Employment in businesses exposed to competition fell by 35,000 between 1974 and 1979, but rose by 190,000 in the so-called "sheltered branches." A steadily growing part of Norway's production of

needs. The latest discoveries suggest that their reserves will last for at least a century, while they have only just started to explore the immense area north of the 62nd Parallel.

When the Storting decided

on a production ceiling of

90m tonnes a year, it was

counting on an oil price of \$8

a barrel, which would be

industrial workers between 1970 and 1977 was only 13.8 per cent, compared with 15.4 per cent for British workers.

On the other hand, between

1972 and 1977 the effective

exchange rate for the krone

climbed by about 16 per cent.

Between 1970 and 1978, pro-

ductivity in Norwegian industry

showed roughly the same poor

development as in Britain, in

contrast to the much faster

growth in, say, the Netherlands

and West Germany.

An improvement appeared with the

wage and price freeze in 1979,

but that was also preceded by

a decline in the krone exchange

rate from 1977 to the autumn

of 1978.

This year the offshore oil

workers' strikes for pay claims

of up to 50 per cent under-

scored the difficulties of main-

taining wage restraint in a

tight labour market and of

"protecting" mainland in-

dustry from offshore pressures

on wage levels.

The policy of offering foreign

companies oil concessions in

return for industrial invest-

ment in Norway has given only

marginal results. It has also

been criticised by Mr. Aukrust

as a means of introducing

hidden and uncontrolled sub-

sidies.

But the Government has not

accepted Mr. Aukrust's

argument that its oil policy is

bankrupt, although a new

White Paper on industry

published this month does out-

line a change of direction

towards deregulation and

greater reliance on market

strategic reasons.

The Government also appears

to be moving towards the idea

that oil revenues will have to

be invested abroad. So far, it

has tended to dismiss the argu-

ment that some thought should

be devoted to planning capital

exports by referring to the

Nkr 45bn in foreign loans which

have to be repaid by 1984.

Others, however, feel govern-

ment policy is inadequate. Mr.

Johan Melander, who retired

this year as managing director

of Den norske Creditbank, has

set up a think tank of lead-

ing business, researchers and

heads of organisations to re-examine Norway's oil policy.

Professor Paul Samuelson of

Harvard has agreed to act as

consultant. The Norwegians are

still looking for the answer to

how to arrest industrial decline

under the impact of North Sea

wealth.

Ruhrgas - Success in the International Gas Trade

Ruhrgas AG is one of the largest gas companies in Europe, and the largest organization of its kind in the Federal Republic of Germany, purchasing gas on the international energy market for supply to utilities as well as industrial and commercial users within West Germany.

Cooperation with its European partners characterizes Ruhrgas operations at international level. Ruhrgas and its partners conclude long-term contracts with exporters both inside and outside Europe, construct and operate international transmission systems linking almost all countries on the continent and supply natural gas to a huge market which represents approx. 75% of total energy and natural gas consumption and some 90% of G.N.P. in Western Europe.

Backed by its sound financial position, Ruhrgas dedicates its commercial and technical resources and skills to the security of energy supplies in the Federal Republic of Germany.



Ruhrgas-highlights 1979

gas sendout	408 billion kWh
sales	6,000 million DM
net income for the year	133 million DM
property, plant and equipment	2,642 million DM
reserve for depreciation of property, plant and equipment	1,470 million DM
shareholders' equity	921 million DM
total assets	4,268 million DM
capital expenditures of Ruhrgas AG and affiliated companies	620 million DM
length of pipeline system	5,661 km
number of employees	2,885

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Federal Republic of Germany

Natural Gas is Our Business

Ruhrgas

EUROPEAN NEWS

OECD OUTLOOK



Portugal's new Prime Minister, Sr. Francisco Balsemao.

Balsemao is named Portuguese Premier

BY DIANA SMITH IN LISBON

THE PORTUGUESE President, General Antonio Ramalho Eanes, yesterday officially named Sr. Francisco Pinto Balsemao as the country's new Prime Minister. Sr. Balsemao, who is 42, succeeds the late Sr. Francisco Sa Carneiro who died in an air crash on December 4.

The new Prime Minister has indicated that he hopes to have formed his Cabinet by mid-January at the latest. At present he is approaching prominent personalities from the ruling Democratic Alliance, grouping Social Democrats, Christian Democrats and Monarchs, about the possibility of their joining the Cabinet, which must grapple with a number of serious economic problems.

Although the death of Sr. Sa Carneiro robbed the Democratic Alliance of its most forceful personality, and raised

doubts about the long-term cohesion of the coalition, Sr. Balsemao has made it clear that he intends to form a strong, lasting government, which has a four-year term of office, and to maintain the Alliance intact.

The choice of the urban and politically-moderate Sr. Balsemao as new leader of the Social Democrat party, the strongest component of the Democratic Alliance, has defused the dangerous tensions that had built up throughout the year between the Government and President.

There had been deep concern about the overt hostility of Sr. Sa Carneiro and Prof. Diogo Freitas do Amaral, the Christian Democrat Deputy Prime Minister, towards Gen. Eanes, whom they depicted as a Communist puppet.

Holiday flights disrupted by air traffic controllers

EUROPEAN HOLIDAY traffic was disrupted yesterday by industrial action among air traffic controllers in Greece and maintenance workers of the Portuguese national airline, TAP.

Greek controllers began a two-day stoppage, causing cancellation of some domestic and international flights, although the Government, invoking special powers, withdrew certain workers' right to strike in the hope of keeping airports open. The controllers want revised

pay schedules for working overtime, weekends and during holidays. The strike follows two other 48-hour stoppages in the past three weeks.

Demanding new pay scales,

TAP maintenance technicians started an "indefinite" strike.

The 1,000 engineers said the strike would be called off immediately if the management agreed to open negotiations on the demands, which were first presented six months ago.

Small rise in GNP forecast for U.S.

By Our Economics Staff

THE U.S. is likely to register a slow recovery from recession next year, with economic activity picking up gradually to reach an annual growth rate of about 3 per cent by the first half of 1982, according to the OECD forecasts.

Real growth in GNP next year is likely to total only 1 per cent, compared with 1980. This year, a contraction of 2 per cent compared with

1979 is expected.

Underlying inflationary pressures are not expected to abate significantly, with increases in the GNP price deflator likely to remain around 10 per cent.

Persistent high inflation is the main factor preventing a more satisfactory performance of demand or output. Average rates of earnings increase in the non-farm sector are likely to remain in the 9-10 per cent range. High inflation and interest rates look likely to continue to hold back business investment.

Weak markets overseas may restrain export growth, and imports—which fell sharply in 1980—can be expected to rebound. However, oil price and exchange rate assumptions point to an improvement in the terms of trade, so that a continuing surplus of \$10bn-\$20bn is expected for the current account.

Real economic growth in Japan is expected to remain well above the OECD average at 3 per cent next year, although it will drop from this year's estimated 5 per cent.

Growth has weakened sharply in the second half of 1980 but a steady domestic recovery is forecast for the 18 months to mid-1982. The main driving force will shift progressively from business and public investment to private consumption.

The volume of merchandise exports is expected to expand by an average of nearly 8 per cent.

With a steady increase in the deficit on invisibles, the reduction in the current account deficit is expected to be slow—from around \$7bn at a seasonally adjusted annual rate in the second half of 1980 to \$5.5bn in the first half of 1982.

This could be made of an increase of nearly 4m jobs in North America and Japan, a loss

Moderate recovery likely next year

BY DAVID MARSH

THE MAJOR industrial countries can expect only a moderate recovery from recession next year and further sharp increases in unemployment, as governments continue to grapple with the effects of the rapid rise in oil prices of the past two years.

The Organisation for Economic Cooperation and Development, in its latest bi-annual report on the world economic outlook published this morning, predicts that real economic growth in the 24-nation area will be about 1 per cent next year, the same as in 1980. The tempo of recovery, however, may speed up to a 3 per cent annual rate in the first half of 1982.

Modest growth next year will be more than offset by increases in productivity and a labour force rising at 1.1 per cent per year. So, unemployment in the OECD area, which already rose by 3 percentage points in 1980 to a rate of 6.4 per cent, could increase further to about 7.4 per cent of the workforce by the first half of 1982.

This would represent a total of 25.4m people out of work in the OECD area, compared with about 23m at present. The burden of increased unemployment is expected to fall particularly heavily on young people.

The gloom of the OECD Secretariat on employment prospects is mitigated by optimism on the inflation outlook. Measured by consumer price indices, inflation in the area is forecast to slow down from 9.2 per cent next year, from 11.4 per cent in 1980. Inflation could fall to 3 per cent by 1982.

UNEMPLOYMENT in the 24 countries of the OECD area may increase over the next 18 months by a further 2.4m, perhaps levelling off at around 25.4m, almost 7.4 per cent of the labour force, in the first half of 1982.

The unemployment projections form the most gloomy part of the latest forecasts. The starting point of the analysis is that the expected recovery of demand from next year onwards should, given the projected generally weak trend of productivity, result in a net addition of perhaps 3m jobs in the OECD as whole.

This could be made of an increase of nearly 4m jobs in North America and Japan, a loss

in West Germany, but could remain in, or close to, double figures in the UK and Italy. It also looks likely to remain at 9 to 10 per cent in North America.

The OECD notes that top priority within the industrialised countries remains the reduction of inflation. This aim has been helped by a moderation of real wage growth in most countries in the face of the

1980 and to \$34bn at an annual rate in the first half of 1982.

The drop in the OECD deficit is likely to be reflected mainly in a fall in the deficits of the larger OECD countries, particularly West Germany and Japan.

The U.S. looks likely to move into significant surplus.

The smaller OECD countries, on the other hand, are expected to record only a small contraction in their deficits during the

first into recession with a first-half 1980 drop in GNP of 1.4 per cent at an annual rate. Japan also entered growth recession in the first half of the year, while in other countries output turned down in the second quarter or towards mid-year.

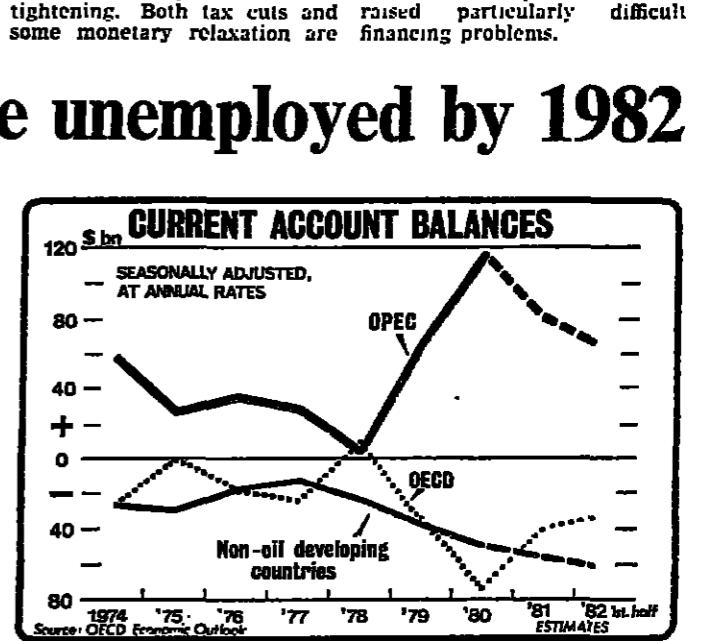
Two countries—Britain and Italy—are likely to show further GNP declines next year, although, for Italy, end-1981 GNP should be up on end-1980.

The OECD foresees two important sources of demand which will add an "attenuated" recovery from recession.

First, the rate of growth of personal incomes should increase as inflation slows down. This should lead to an acceleration of private consumption. Second, exports to the non-OECD area should continue to grow, although this becomes less important towards the end of the forecast period.

The OECD's forecasts assume that exports to OPEC will increase by 18 per cent at constant prices in 1981, with the rate slowing towards 10 per cent in 1982. However, it notes that one of the risks behind the forecast is the possibility of OPEC spending being lower and OECD exports less buoyant as a result of the Gulf war and other factors.

The OECD also assumes that monetary and fiscal stance adopted by the major countries looks as if it may prove relatively successful in containing the secondary inflationary consequences of the oil price rise, the OECD says. Additionally, for the time being at least, the OECD area current account deficit has been distributed in a way that has not raised particularly difficult financing problems.



Almost 7.5% of workers could be unemployed by 1982

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

over 1m jobs in the four largest European countries and smaller gains elsewhere.

This net growth of employment is expected to be insufficient to absorb the growth of the labour force in the area which may amount to 5m or 6m over the next 18 months.

Much of the consequent increase in unemployment is expected to occur in the larger economies. There has been a cumulative process of deterioration in the seven largest economies (the U.S., Japan, West Germany, France, the UK, Italy and Canada). Their average unemployment rate was 2.9 per cent of the labour force in the 1970s and 4.3 per cent

in the 1970s and is now expected to rise to 6 per cent by mid-1982.

Much of the brunt has been, and will probably be, borne by young people, whose unemployment rate is typically double or triple that of adults. In the seven largest economies the percentage unemployment rate among people aged up to 24 was 12 per cent in the middle of this year.

In many countries, older workers are customarily more than proportionately represented among the longer-term unemployed but their share has clearly been falling except in West Germany.

Ring away merrily this Christmas, but spare a thought for the operator.



With Cheap Rate for inland calls from 6pm on Christmas Eve to 8am on December 29th and then 6pm on New Year's Eve to 8am on January 2nd, why not ring all your furthest and dearest with seasonal greetings?

But, please bear one thing in mind. Many of our operators will be celebrating with their families, too.

So on Christmas Day (New Year's Day in Scotland) operators will deal only with 999 calls and others such as radiophone calls which cannot normally be dialled.

There will be no Directory Enquiry service, but of course in cases of real distress operators will help with any type of call or enquiry.

Otherwise, you can jingle bells as much as you like because you can dial direct anywhere in the country. British TELECOM

part of the Post Office

OVERSEAS NEWS

Israel curbs its military spending

BY DAVID LENNON IN TEL AVIV

ISRAEL'S armed forces have doubled in size since 1973, but now face major cuts. The Government has finally decided to cut local spending to curb soaring inflation.

Despite warnings by the general staff that severe budget cuts will impair the army's defence capability, the Cabinet's inner economic committee has approved only two-thirds of the Defence Ministry's budget request for 1981-82.

Defence spending has hitherto been regarded as sacrosanct, with few politicians willing to challenge the army's demands. But with inflation running at an average of 180 per cent for the past three months, the Cabinet felt it had no choice but to curb domestic defence spending, which accounts directly for about a third of the overall budget.

The politicians were willing to overrule the army first because they believe that the peace treaty with Egypt and the poor showing of the Iraqi army in the Gulf War have reduced the military threat to Israel, and, second, they know Israel

cannot continue to bear huge defence costs.

The Cabinet was encouraged to cut defence spending by the backing it received from Gen. Ariel Sharon, the Agriculture Minister, and the Cabinet's leading hawk, Mr. Mordechai Zippori, the Deputy Defence Minister. They both believe the army could be reduced in size and made more efficient.

In this fiscal year, 32 per cent of the budget went directly for defence, 16 per cent of total resources or about \$1,000 a head. This, a local analyst says, is four times as much as any Atlantic Alliance country and five times as much as in the Warsaw Pact. Israel has more tanks, combat aircraft and armoured vehicles than Britain.

The Cabinet has agreed to allocate about \$2bn for local defence spending next year. But to this must be added the cost of military imports, mostly from the U.S. In the seven years since the 1973 war, Israeli defence imports have totalled almost \$15bn.

U.S. aid has covered over 65 per cent of the cost of these

military imports. In 1981, Washington will give Israel \$1.4bn in military aid, of which \$500m will be a grant and the remainder a soft loan. In addition, Israel will receive almost \$800m as a civilian grant. This \$2.2bn is separate from the \$3bn allocated by the U.S. to cover the cost of Israel's withdrawal from Sinai.

But U.S. generosity has saddled Israel with an additional economic problem, in that the budget went directly for an additional economic problem, in that a further third of the overall budget is spent on servicing and repaying the foreign debt, most of which was incurred for military purchases.

Servicing foreign loans is not subject to budget cuts, and foreign purchases of military equipment depend mainly on U.S. aid. Thus defence cuts have had to be made domestically.

The Treasury says next year's defence budget is the same as this year's. The army says it is inadequate, as the adjustment for inflation will not take into account increases in fuel prices and other costs which have risen higher than the average in the local price index.

The International Institute for Strategic Studies in London estimates Israel's armed forces at 165,000 men and women, and the general staff has warned the budget cuts will probably lead to a reduction by 10,000. The generals also point out that 15,000 to 20,000 more people will be laid off by the military industries because of the cutbacks in local purchases by the defence forces.

This will be particularly noticed in the shelving of plans to build the Lavi aircraft and in a slowdown in replacing aging aircraft and tanks with the locally made Kfir jet fighter and the Merkava battle tank.

Senior commanders have said flying hours for pilots will have to be cut, as will training time for other branches of the defence forces.

They have also expressed deep concern over the fact that the refusal to grant their budget request will lead to depletion of the ammunition and equipment stocks built up after the 1973 war, during which Israel was literally running out



Gen. Ariel Sharon:
backed defence cuts.

of bullets and shells in the middle of the fighting.

The Chief of Staff, Maj.-Gen. Rafael Eitan, has stated bluntly that all this will weaken Israel's defence capability. But the politicians are finally convinced that a strong economy is as essential as a powerful army.

Politicians have recently been quietly repeating the slightly sour joke about whether the country has an army or the army has a country. Harsh economic realities have clearly forced them to make a choice.

Interest rates boom as NY changes credit law

BY DAVID LASCELLES IN NEW YORK

THE MULTIBILLION dollar consumer loan business in New York State is being shaken up by a new law which abolishes decades-old interest rate ceilings and effectively allows the banks to charge what the market will bear.

The new law takes effect in two stages. Instalment loans, like car loans, were freed from December 1. Charges for purchases made with credit cards like Visa and Master Card may be raised from January 1, but banks must give 30 days' notice.

The first bank to take advantage of the law was Citibank, New York's largest bank, which led the campaign for the abolition of ceilings, on the grounds that they were making consumer finance uneconomic and might eventually cause it to dry up altogether.

It raised rates on instalment loans from the maximum 12 to 13 per cent (depending on type and term) permitted by the old laws, to 17 to 19 per cent. All major banks followed suit fairly quickly.

The sharp increase in consumer financing costs is expected to be a big dampener to sales of consumer items, particularly household appliances and cars, at a time when the economy is already faltering under the burden of record interest rates.

The new round of concern at Chrysler is largely due to the recent surge in financing costs and the stomp in the car market. Retail stores are also concerned about the prospects, particularly since Christmas sales have been lower than expected.

However, the hope is that once interest rates come down, competition among the banks for consumer loan business will cause them to shave a few percentage points off their initial levels.

St. Louis bank drops prime rate

BY PAUL BETTS IN NEW YORK

SOUTHWEST BANK of St. Louis, a relatively small bank, cut its prime lending rate to 20 per cent yesterday. Nearly all major U.S. banks are charging 21.5 per cent at present, AP reports from St. Louis.

Rates in money markets declined sharply late last week, as the prime rate was rising, in the hope that interest rates had peaked.

Car output gloom

Planned car production in U.S. plants for the first quarter of 1981 has been slashed again, AP reports from Detroit. The five major U.S. companies now are scheduling 1,853,000 cars in the first three months of next year, a 3.2 per cent cut from 1,914,000 planned on December 6, Ward's Automotive Reports said. Actual production could be as low as 1,775,000, the journal said.

Crash warning

An anonymous telephone call hours before take-off warned of the crash of a Colombian aircraft in which 68 people on board died, an airline spokesman has said, AP reports from Bogota. The aircraft crashed on Sunday in the remote Guajira desert about 500 miles north of Bogota, moments after its pilot reported an explosion aboard, airline officials said.

Chrysler asks for union pay freeze

Chrysler asks for union pay freeze

BY PAUL BETTS IN NEW YORK

to hold down hourly wages, including fringe benefits to \$17.31 next year, compared with \$20.45 under the current contract, and down to \$17.52 in April, compared with \$22.11 in the first nine months of 1982.

But while the troubled No. 3 U.S. automaker has presented these measures as a "pay-freeze," the union is claiming that by proposing to stop paying cost-of-living adjustments already accumulated under the present labour contract, Chrysler is in fact asking for a pay cut.

In these circumstances, it seems highly unlikely that the union will accept Chrysler's latest proposals, as the cost of living issue could set an important precedent. Indeed, both Ford and American Motors, which like Chrysler have been hit by the latest stomp in U.S. car sales, have indicated they also plan to ask the union for special concessions.

Chrysler, which is expected to lose \$1.7bn this year, a record for any American corporation, has now put together a proposed package of cost-reducing measures aimed at saving the company a total of more than \$1bn over the next 20 months. But it is unlikely that the Federal Loan Guarantee Board will approve quickly the company's request for additional funding.

Mr. Lee Iacocca, Chrysler's chairman, has asked the union

Canadian province challenges tax

BY VICTOR MACKIE IN OTTAWA

THE BRITISH Columbia Government is to withhold about C\$158m of the Federal Government's natural gas excise tax.

Mr. Bob McClelland, the British Columbia Energy Minister, said that the province may also withhold the excise tax applied to gas exported to the U.S.

The federal excise tax of 30 cents for 1,000 cubic feet of gas was imposed on November 1 on all natural gas used in Canada. The export tax does not take effect until February 1.

The British Columbia action is the first direct challenge to federal pricing policies, which were announced in conjunction

with the November Budget, since Alberta decided to cut oil production by 15 per cent during the nine-month period.

Officials in British Columbia say the federal Government has overstepped its authority in levying proposed excise taxes on natural resources under development by BC Crown Corporation.

Mr. McClelland said that BC Hydro and BC Petroleum Corporation, the marketing agency for natural gas produced in British Columbia, would not pay federal taxes on domestic sales of natural gas or natural gas liquids.

Private gas utilities will have to continue collecting the tax in BC and paying it to the provincial government.

federal Government. Mr. McClelland said that the private utilities will collect C\$131m in taxes over a three-year period.

Mr. Allan Williams, BC Attorney-General, said he will defend the province's position in the courts on the basis that the taxes are unconstitutional.

"Of course Ottawa may decide to launch its own proceedings when we refuse to pay the tax," Mr. Williams said.

He claimed that Ottawa is barred from taxing a provincial Crown corporation by section 125 of the British North America Act. He said the section also forbids taxation of a federal crown corporation by a provincial government.

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Mr. Tony Spaulding, Construction Minister, in the Manley Government, claimed the party had become so lax about organisation in the latter period of its rule that it had been held together by the women's organisation and the youth wing.

When it became clear how great the National Party's electoral reverse had been, it was inevitable that Mr. Manley's future as leader should become the subject of speculation. Some said he would soon join some international organisation. But after the election massacre, if Mr. Manley had departed, his party would have been in deep trouble in Parliament. He quickly announced he would stay in Jamaica to fight again.

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WORLD TRADE NEWS

ECGD to boost premium rates to offset losses

BY OUR WORLD TRADE STAFF

THE EXPORT CREDIT GUARANTEE DEPARTMENT will raise premium rates for its credit insurance and finance facilities in order to produce an overall 15 per cent rise in annual income, the department said yesterday.

The aim behind the move was to generate revenues that would offset the worsening balance on premium income and value of claims paid.

"These measures have become necessary as a result of the ECGD's sustained support of UK exporters throughout a period of worsening international trading conditions," the department said.

The rise in premium rates was one of a package of moves undertaken by the ECGD to help it continue to operate on a self-financing basis.

The ECGD said it was in the process of streamlining operating procedures in order to reduce costs for the department and for exporters: it was also introducing new provisions within comprehensive policies to enable it to react more quickly and with greater flexibility when a market—such as Iran—deteriorated.

EEC 'to blame' for failure of credit talks

TOKYO—Japanese Government officials said they are bitterly disappointed at the failure of 22 major industrial nations to resolve a conflict over export credits.

The officials laid the blame for the breakdown in talks in Paris last week on the intransigence of the Common Market countries to accept a compromise offer on raising interest rates on export credits.

They said that the inability to find a common approach to setting interest charges for borrowing nations will leave industrial countries no choice but to continue with widely different policies that will hurt most countries with high interest rates, like the U.S. and Canada and Britain.

The officials saw little hope of reaching agreement on the credit issue, which was urged

at the economic summit meeting of the seven major industrial democracies in Venice last summer, even when the 22 countries meet again in May.

They said this would mean the problem would emerge as a controversial topic at the next economic summit to be held in Ottawa this summer to be attended by the U.S., Japan, Britain, Canada, France and West Germany.

The 22 nations in the Organisation of Economic Co-operation and Development (OECD) ended two days of talks in Paris without reaching any agreement on how to go about establishing a new formula to bring the subsidised interest rates more in line with current market rates, where the bulk of the funds are raised.

Reuter

Bank to sponsor UK trade mission

By Rhys David

Standard Chartered Bank is to sponsor a trade mission from the north east of England to Hong Kong in May, making good part of the cut in funds for missions available in 1981-82 from the British Overseas Trade Board.

The BOTB has had its own budget reduced as part of the Government's economy cuts and has told the North of England Development Council (NEDC), the promotional body for the north east, that it will be able to support only six missions out of the total of 12 planned from the region in the next financial year.

Regional bodies in other parts of the country have been informed of a similar reduction.

The NEDC has organised 47 missions since 1975 and claims that on-the-spot orders for businesses in the region, worth more than £16m together with follow-up business worth a further £250m, has been achieved or is in the pipeline. The council is hoping that Standard Chartered, Britain's biggest independent overseas bank, will be sufficiently pleased with the business it generates from the mission in May to consider further sponsorship. Other private-sector backers are also being sought to enable a full 1981-82 programme of around a dozen missions to be mounted by the region.

Mr. John Hobbs, director of NEDC, said the alternative to private sponsorship would have been fewer export orders and accelerated job losses.

Standard Chartered is not disclosed how much it will be making available, but the funds will be used to help cover the mission's running expenses.

About 20 companies are expected to take part in the mission. Most of them will come from the north-east but any spare places will be offered, as on previous missions, to companies in other parts of the country. The mission, and any others that attract private sponsorship, will be able to draw on the services normally provided by BOTB in Britain and will also receive assistance from the board's overseas posts.

MRS. GANDHI, India's Prime Minister, has seemingly been strengthened in her determination to establish a new passenger vehicle manufacturing plant in which the government would have a stake by proposals put forward under the previous Janata administration for a similar venture in the private sector.

The Indian Government has asked foreign vehicle manufacturers to submit plans by the end of this year for the manufacture of cars, light commercial vehicles and trucks on a 300-acre complex owned by Maruti—the company set up by her late son Sanjay. Maruti was nationalised two months ago in a controversial political decision that the government justified in part by the need to modernise the automobile industry.

The private sector venture that has now been put in limbo by Mrs. Gandhi's backing for a state supported plant is that of Premier Automobiles of Bom-

UK agrees price for Algerian gas

By MARTIN DICKSON, ENERGY CORRESPONDENT

THE BRITISH GAS CORPORATION has agreed to pay Algeria \$4.60 per million BTU for supplies of liquefied natural gas (LNG) in the first half of next year, the Algerian News Agency said yesterday.

This price is significantly higher than that so far paid by other Western customers involved in a prolonged price wrangle with Sonatrach, the Algerian state hydrocarbons company.

The news agency said British Gas had agreed to a price of \$4.60 fob for the first half of 1981, rising to \$4.80 from July 1. The agreement was an interim one, while the two continued negotiations for a five-year supply contract.

British Gas is about to receive its final deliveries of Algerian LNG under a 15-year contract which came into force in 1964. Despite months of negotiation, the two sides have yet to reach agreement on a long term deal.

Algeria has been trying to boost LNG prices towards parity with crude oil—the equivalent of more than \$6 per million BTU—and is likely to use the new British Gas agreement as ammunition in tough negotiations with its two major western customers—Gaz de France and El Paso, the U.S. company.

Gaz de France agreed earlier this year to pay the Algerians \$3.20 per million BTU, which will rise to \$3.70 on January 1 through escalation clauses and

might go up again on July 1. The Algerians have described these payments as an "advance" and have been billing the French at \$6.11 per million BTU. They have also halted supplies to El Paso because of the pricing deadlock.

The British Gas deal differs from Algeria's other negotiations in that it involves a much smaller amount of gas—just 100m BTU a day—and that it is for a new contract rather than an existing one.

British win £14m Nigeria contract

By Our World Trade Staff

A THREE-MEMBER British consortium has won a contract worth more than £14m for a rural electrification project in the Nigerian State of Imo.

The consortium, PDG, awarded the contract by the State Government, comprises Petbow, of Sandwich, Kent, James Scott (electrical transmission), a major UK transmission line contractor, and Deutz Engines, the British subsidiary of Klockner-Humboldt-Deutz of Cologne, one of the world's leading engine makers.

As a project manager, Petbow, which manufactures generating plants, was responsible for arranging the consortium.

Technically, phase one of the project consists of 12.5 megawatt diesel-powered generating sets, 35 KV step-up trans-

formers and about 186 miles of transmission line, together with installation of equipment and construction of civil works. The system will feed 30 rural towns in Imo.

Finance for the project has been arranged by the Lloyd's Bank group by way of an export credit guarantee department-backed sterling loan and a Eurodollar facility for the balance. Lloyd's acted on its own behalf and for Bayerische Hypotheken und Wechselbank AG, International Commercial Bank and Marine Midland Bank NA.

Swedish set up aircraft plant

By Michael Donne, Aerospace Correspondent

Saab-Scania of Sweden is to spend \$30m (£12.5m) on a new factory at the company's Linkoping, Sweden, airport, for the production of the new Saab-Fairchild 340 34-passenger airliner.

This "commuter-liner" is now being developed, with the first aircraft due to fly in late 1982, and first deliveries to the airlines set for 1984.

Saab-Scania is developing the new aircraft jointly with Fairchild Industries of the U.S. Assembly of the aircraft will be undertaken in Sweden.

October 1980

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in

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UK NEWS

Britain's output is expected to be lowest in Europe

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN'S output performance appears likely to be the poorest of any major European economy during the next two years, the Economic Models Group forecast today.

Economic Models, which is part of Data Resources, the leading U.S. forecasting group, projects a 1.1 per cent drop in real Gross Domestic Product in the UK next year, followed by 2.8 per cent rise in 1982.

This outlook is worse than in West Germany, France and Italy, all of which are expected to continue to grow. But the projections are not as gloomy as those produced yesterday by the Organisation for Economic Co-operation and Development and in recent weeks by UK forecasters.

Looking at the outlook for Europe generally, Economic Models believes that the restrictive monetary and fiscal policies and the continued high inflation rates hold out little hope for any significant increase in real output.

The recession caused by the 1979 oil price rise now appears longer than that which followed

the 1973-74 upsurge in prices. This reflected the tighter monetary and fiscal policies now being pursued. "These policies have been effective in cutting aggregate demand; whether they will be equally effective in cutting inflation seems doubtful."

The group projects that total output in the big four European countries will rise by 0.4 per cent next year, before rising by 3.4 per cent in 1982.

This is not expected to be sufficient to prevent a rise in unemployment—up from 6 per cent of the workforce in the four countries to 7.2 per cent in 1981 and 7.4 per cent in 1982 before dropping to 6.8 per cent in 1983, when output growth is expected to be stronger.

The annual rate of consumer price inflation is projected to decline from 14.4 per cent this year to just over 11 per cent next year and 10 per cent in 1982.

In the UK, the inflation rate is projected to decline from an average of 18 per cent this year to 11 per cent in 1981 and 9 per cent in 1982.

Bleak prospects in Ulster

BY OUR BELFAST CORRESPONDENT

ECONOMIC prospects for Northern Ireland in the medium term are "exceptionally unattractive" and the economy of the Irish Republic also faces a difficult period in the early 1980s, according to research papers published yesterday.

The two papers form an introduction to a series of seven documents to be published during 1981. They will look at specific areas for co-operation between the two parts of Ireland.

They have been commissioned by Co-operation North, a non-political organisation which tries to foster greater understanding and mutual assistance between North and South in Ireland.

One of the introductory studies attributes the bleak outlook for Northern Ireland to the overall decline in industrial production, rising unemployment,

Skiers flock to alpine resorts despite the recession

Elaine Williams looks at the continuing winter holiday boom

WHATEVER other sacrifices have to be made this Christmas because of the recession, Britons do not appear to be giving up their foreign skiing holidays. Tour operators say bookings are expected to be about 10 per cent higher than last year.

This growth is viewed with envy by the winter sun salesmen who have seen bookings for their holidays fall in the past two seasons.

More than 360,000 people from Britain will be taking a skiing holiday in the resorts of Austria, France, Italy, Switzerland, Yugoslavia, Bulgaria and the U.S. this year. About 160,000 people will book package holidays; the remainder represent school ski parties and independent travellers.

Foreign holidays have become more attractive because of the strength of sterling against currencies in Alpine countries which have held prices to the same level as 1979. In some cases prices are lower.

The basic cost of a one-week ski package varies from about £78 up to about £300 in a foreign resort. In Scottish

resorts—which an estimated 50,000 people will visit this year—the cost is between £90 and nearly £300.

Tour operators say that low inflation in Austria and Switzerland, considered to be the most expensive holiday skiing destinations, coupled with the strong pound, has attracted increased bookings in these countries. This has been at the expense of Italy, whose inflation rate is higher than Britain's.

Mr. John Neilson, head of Neilson Ski Holidays, says he has cancelled some flights to Italy but increased the capacity to Austria.

Nearly 50 per cent of all bookings come from Greater London and the South East of England, which has escaped the worst effects of the recession so far. The majority of skiers come from the middle to upper income groups, especially among the younger age groups. Thomson's, one of the largest ski package operators, says more than a third of all bookings

come from the first-time skiers.

Overall, the winter sports market, valued at about £100m, is a small part of the package holiday industry. Each year more than 5m Britons take a foreign holiday. Thomson Holidays alone offers a choice of 1m holidays every year—75 per cent are summer packages, 22 per cent winter sun and only 3 per cent represents winter sports. But it does help the large operators to keep hotels open and staff employed throughout the winter.

In contrast to the boom in skiing holidays, ski equipment retailers in the UK say business is slightly down on the previous year. Alpine Sports, one of Britain's largest specialists, claims that it has managed to maintain its market share in this difficult period. This year it has opened five shops in the UK and doubled its turnover to £5m.

Alpine says that sports equipment which is mainly imported

from Europe, the U.S. and the Far East, is the same price and in some cases lower than last year because of the strong pound and the state of the ski equipment industry. For example, Alpine offers several models of ski under £100 a pair complete with bindings and ski poles. Top range ski cost about £150 a pair.

This year the variety of ski equipment available in the UK is greater than last year because ski equipment manufacturers have suffered a severe decline in their own domestic markets and have turned to the UK in the hope of extra sales.

The mild winter in the U.S. last year, which accounts for 15 per cent of the 6m Alpine ski produced every year—was a major factor behind the slump.

The 800m ski equipment industry has been geared for growth of around 15 per cent a year, but manufacturers say that the growth is not likely to exceed 3 per cent in 1980.

Many of the major ski manu-

facturers, such as Rossignol, in France, Atomic and Fischer in Austria, have reduced their prices by 10 per cent or more to stimulate sales. However, several makers in Europe and the U.S. have already fallen victim to the slump in demand.

Kneissl, based in Austria, is likely to close because of its poor performance over the past three years. Until 1977 it was the fourth largest ski manufacturer in the world. Now it is believed to have liabilities of \$22m against assets of \$27m.

Industry observers say that Kneissl's problems stem from the closure of its wooden ski interest in the 1970s to concentrate on plastic-foam-injected skis. It experienced technical problems with the new technology, was short of finance and found that increased fuel costs raised its production costs.

Hart, once the second largest ski producer in the U.S., has called in the receiver while another U.S. company, Head, which dominated the industry

Price-rise freedom for Kellogg

By Our Consumer Affairs Correspondent

THE KELLOGG company, the major UK producer of breakfast cereals, will no longer have to seek the Government's approval when intending to raise prices, it was announced at the weekend.

Kellogg has had to ask the Government for permission to raise prices since a report in 1973 by the Monopolies and Mergers Commission criticised its pricing policy.

The commission concluded that the company used its dominant market position—it had 60 per cent of the breakfast cereal market—to determine its price levels.

Although the commission also concluded that this was not against the public interest, it recommended that Kellogg should give an undertaking to seek prior approval for price rises.

The Office of Fair Trading will still require Kellogg to provide details of its prices and profits to enable it to monitor any changes in the market. The OFT could then use its powers under the new Competition Act to investigate Kellogg.

Self-catering controversy hits Jersey

Report says OPEC boosts UK revenue

BY RAY DAFTER, ENERGY EDITOR

THE Organisation of Petroleum Exporting Countries has provided U.K. Government revenues with a bigger boost than recent oil tax changes announced by Sir Geoffrey Howe, the Chancellor of the Exchequer, according to a

Wood, Mackenzie, stockbrokers, says that North Sea prices could rise from \$36.25 to about \$39 a barrel in the New Year. The Government could expect to cream about 88 per cent of the extra gross revenue in tax.

The figures show that in the five years 1981-85 Government

oil revenues could total £54.8bn, assuming an average \$40 a barrel price.

If the average price had been \$37.50 a barrel the amount of revenue would have been \$49.4bn, taking into account recent tax increases, or £47.5bn without the introduction of the supplementary oil tax.

Wood, Mackenzie calculated that the average price for North Sea oil would have to rise to about \$42 or \$43 next year before the effects of the new supplementary tax on company profits could be nullified.

Employers' contributions have been rising faster than those of employees, doubling over the last 15 years as a proportion

of £37.50-a-barrel price the trading balance would be \$9.3bn in 1981 and £18.5bn in 1985.

North Sea producers will await pricing decisions from OPEC members before adjusting their tariffs. So far only Saudi Arabia has announced a \$2 a barrel price increase.

Dr. Humberto Calderon Berti, Venezuela's Energy Minister, said on his return from the OPEC meeting in Bali that Venezuelan crude would probably cost \$3 a barrel more from January 1. The price would probably be raised from \$34.75 to \$37.75.

But

National Insurance, with 11 per cent of GDP going to the Treasury as a surcharge, and another 3% per cent to private pension schemes.

The employers' National Insurance surcharge should logically be paid into the National Insurance Fund in place of the Treasury Supplement, says Mr. Johnson.

APPPOINTMENTS

Senior executive changes at Halfords

Mr. Mark Rushbrooke has been appointed chief executive of HALFORDS LIMITED from January 1. Mr. Melville Johnston remains chief executive of Halfords Group, the Burmah Oil subsidiary of which the UK motor parts and cycles retail chain is part. The new holding company, Halfords Group, was created earlier this year to develop retailing and distribution as a major activity within Burmah's operations.

Other appointments are: Mr. Ken Widdowson as a director of Halfords Group; Mr. Chris Wicks, marketing director of Halfords Limited; Mr. Tony Heath, chief executive of Leonard Newman and a director of Halfords B.V.

Mr. J. V. Bradbury is to relinquish his position as managing director of ASSOCIATED BRITISH MALTSTERS for health reasons at the end of December. He will remain chairman of the company and will continue as a director of Dalgety Sillars.

Mr. T. A. A. Macpherson is to become managing director of Associated British Maltsters and chief executive of Dalgety Spillers, malt division in place of Mr. Bradbury.

Mr. I. M. Harper Gow has been appointed a vice-chairman of the ROYAL BANK OF SCOTLAND. Sir Donald Cameron of Lochiel, who was a vice-chairman, and Sir John Carmichael have retired from the board.

The following are to become executive directors of ORION BANK from January 1: Mr. G. E. Hall, Mr. I. J. Morgan and Mr. M. A. Watson. Appointed associate directors from that date are Mr. E. A. Beresford-Jones, Mr. P. W. Burdin, Mr. D. H. Burnett, Mr. D. Clark, Mr. C. L. F. G. Hansard, Mr. S. N. Burn, Mr. R. J. Opiat and Mr. J. R. Secker.

Mr. T. K. Clapp, recently appointed deputy managing director of WEYROC, part of the Kartubers division of the Swedish Match, is appointed managing director from January 1. Mr. A. G. Besetin, at present managing director, returns to Sweden to assume responsibility for all marketing of the Kartubers division.

Mr. P. S. G. Flint, at present assistant company secretary of IMPERIAL CHEMICAL INDUSTRIES, is to become secretary from April 1. He will succeed Mr. J. D. Cousin, who is to retire. Mr. J. York, regional executive, Latin America, in ICI's New York office, is to become general manager of ICI Europe from April 1. Mr. N. M. Mims, ICI Europe chairman, retires at the end of March.

Mr. John White has been appointed chief executive from January 1 of GUY BUTLER HOLDINGS, the Sime Darby subsidiary controlling the

join Mr. Mick Redgwell as joint deputy managing directors of that company, while Mr. Chas Dobson and Mr. Mike Young, assistant directors, are appointed directors.

Mr. Geoffrey Miller has been appointed managing director of BARCLAYS INSURANCE SERVICES COMPANY and of BARCLAYS INSURANCE BROKERS INTERNATIONAL from January 1. He succeeds Mr. Peter Maitland, who has resigned from the companies.

The council of BRUNEL UNIVERSITY has elected Mr. John Gardner, chief executive of the Land Group as its chairman for the next four years. Dr. Peter Trier, a director of Philips Industries, is to be Pro-Chancellor of the University until the next meeting of the court.

Mr. Geoffrey Toft has been appointed managing director of PICKFORDS HEAVY

HAULAGE, having held the post in a temporary capacity since September. The company is a member of the special traffics group of the National Freight Company.

Mr. A. G. Roden has been appointed president of the BRITISH CARPET MANUFACTURERS' ASSOCIATION from January 1, and Mr. C. T. C. Brinton will become vice-president.

Mrs. Barbara O'Driscoll is to become deputy actuary at the RELIANCE MUTUAL INSURANCE SOCIETY from January 1.

Mr. Granville Welch has been appointed secretary of the STONE FEDERATION in succession to Mr. D. Maxted Jones, who retires on December 31. The Federation is affiliated to the National Federation of Building Trades Employers.

NOTICE OF REDEMPTION

To the Holders of

ENTE NAZIONALE IDROCARBURI E.N.L.

(National Hydrocarbons Authority)

6 1/4% Sinking Fund Debentures due February 1, 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on February 1, 1982, at the principal amount thereof of \$1,460,000, the principal amount of said Debentures, as follows:

Outstanding Debentures of U.S. \$1,000 Each Bearing Serial Numbers Ending in the Following Two Digits:

00 13 24 35 51 70 81 92 94 95 96 99
Also Debentures of Prefix "M" Bearing the Following Serial Numbers:

112 2812 3112 3512 4512 5112 5712 6112 6712 7312 7912 8512 9112 9712 1012 10712 12312 13912 15512 17112 18712 19312 20912 22512 24112 25712 27312 28912 29512 3112 32712 34312 35912 37512 39112 40712 42312 43912 45512 47112 48712 49312 50912 52512 54112 55712 57312 58912 59512 61112 62712 64312 65912 67512 69112 70712 72312 73912 75512 77112 78712 79312 80912 82512 84112 85712 87312 88912 89512 91112 92712 94312 95912 97512 99112

On February 1, 1982, there will become due and payable upon each Debenture the principal amount thereof, in cash or currency of the United States of America as on said date is legal tender for the payment thereof, of public and private debts, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10013, or (b) subject to any laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the country or any of the following offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banco Commerciale Italiano in Milan or the main office of Morgan Guaranty Trust Company of New York in Amsterdam, Brussels, Paris or Frankfurt or the main office of Algemene Bank Nederland N.V. in Amsterdam or the main office of Kredietbank S.A. Luxembourg in Luxembourg-Ville.

Debentures surrendered for redemption should have attached all unmatured coupons appurtenant thereto. Coupons due February 1, 1982, should be detached and collected in the usual manner.

From and after February 1, 1982, interest shall cease to accrue on the Debentures herein designated for redemption.

ENTE NAZIONALE IDROCARBURI
By: MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, Fiscal Agent

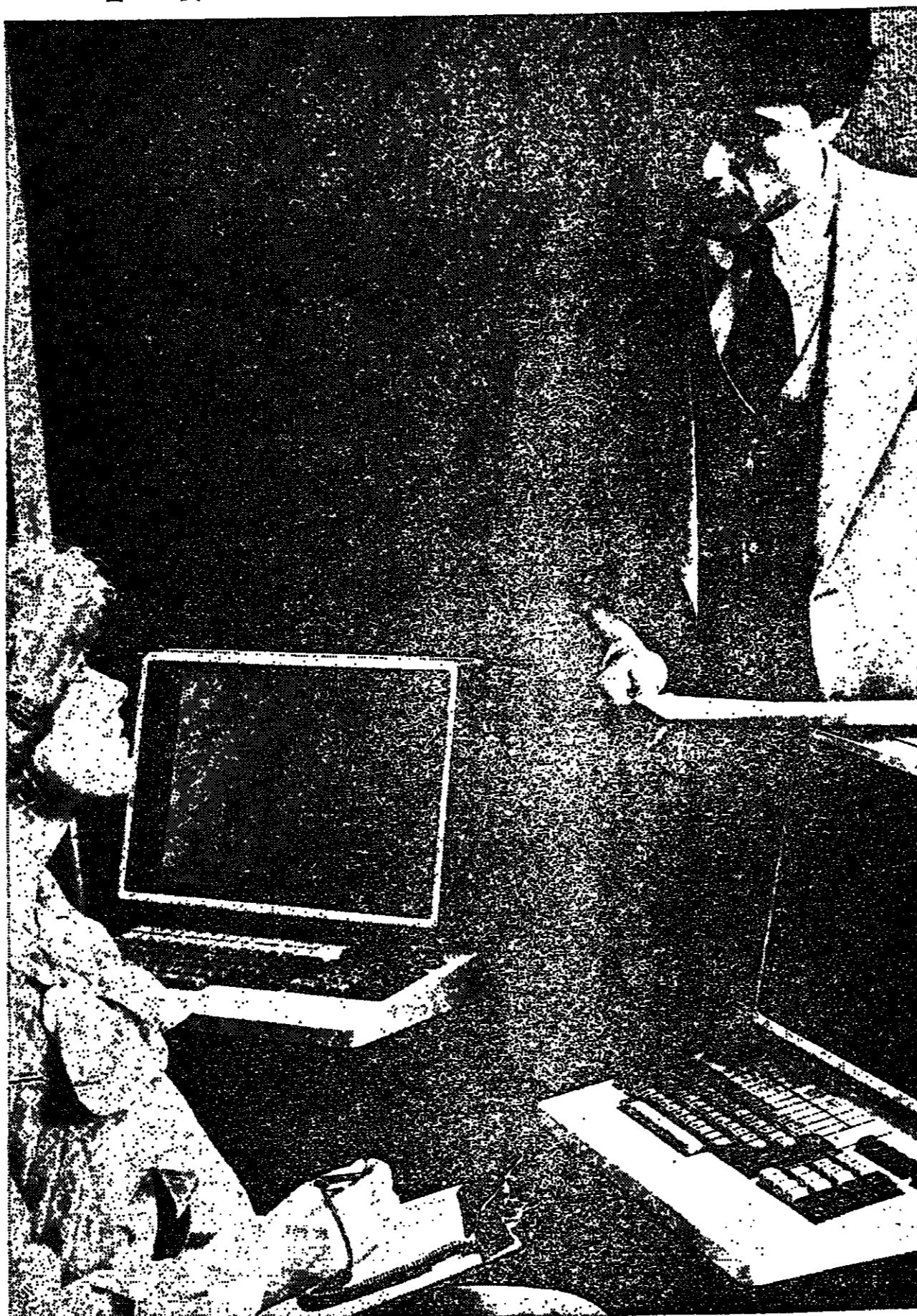
The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH

5111	6764	10577	10707	11087	11642	16419	16484	16474	16507	17822	22407
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NEC
Nippon Electric Co., Ltd.
Tokyo, Japan

UK NEWS

British Telecom to provide equipment for satellite link

BY JASON CRISP

BRITISH TELECOM announced yesterday that it is to provide equipment for UK companies to link with a European satellite network by 1983.

The system will allow them to transmit vast amounts of information, from high-speed data to ordinary speech internally, to any of their offices around Europe.

In the UK, British Telecom would provide the communications link. Any company subscribing to the business satellite communications service would have an aerial dish on top of its buildings or close by.

Although the dish will only be about 13 ft in diameter, it is likely to be expensive. Only large companies with very high communication requirements, like banks, oil and insurance companies, are likely to find it feasible.

Companies will be able to use the satellite for internal telephone, telex, facsimile and computer data as well as for video-conferencing, high resolution facsimile and "multi-destination broadcasts."

A similar satellite was launched in the U.S. last month which comes into operation next year. Although it is a partnership, the American Satellite Business Systems is principally to promote IBM office automation equipment. IBM's other partners in SBS are Aetna Life and Casualty and Communications Satellite Corporation.

The European system, firmly under the control of the public telephone utilities, is the result of a compromise agreement reached over the use of the European Space Agency's telecommunications satellite and a separate system being put in by the French.

ESA is to launch a number of European Communications Satellites (ECS) beginning in 1982 for use by its member countries as an international telecommunications link of the public network. The French are putting up another satellite, Telecom 1, for business use even though it is also a member of ESA.

The compromise is that ESA's communications satellite will be especially adapted to link up with small dish aerials, but ESA will also lease capacity from the French satellite. Depending on their requirements, companies may be using either satellite systems.

The cost of adapting the ESA satellites will add about £10m to the existing £90m. The first European Communications Satellite, which ESA is launching in 1982, will not be adapted to link with small dish aerials, however the remainder will.

Deloitte Haskins names next senior partner

BY MICHAEL LAFFERTY

MICHAEL MEADE, taxation specialist, is to become the next senior partner of Deloitte Haskins, one of the largest of the big UK accounting firms. He will succeed Mr. David Rae Smith, in April 1982.

Mr. Meade, 37, will be the first tax partner for several decades to become senior partner of a major accounting firm.

He is also the first Deloitte senior partner designate to be elected by his fellow partners. Typically, Mr. Rae Smith and previous senior partners have been nominated by the retiring senior partner.

As senior partner, Mr. Meade will fulfil a function similar to that of an executive chairman. He will have overall charge of a management team led by two managing partners. These are Mr. John Bullock, who is responsible for the firm's domestic operations, and Mr. Murray Charlton, international managing partner.

Mr. Bullock and Mr. Charlton were appointed in May 1979 after growing dissatisfaction

within the 247-man partnership over the autocratic style of management of Mr. Rae Smith. Like previous Deloitte senior partners he had until then kept personal responsibility for almost all aspects of the firm's operations.

Mr. Rae Smith has, nevertheless, been responsible for certain reforms within the firm. One partner said yesterday that it was during his terms of office that all partners were allowed access to the firm's accounts for the first time.

Mr. Meade will hold the post of senior partner at least until 1985. Senior Deloitte partners say that his successor is likely to be either Mr. Bullock, or Mr. Christopher Strong, the present partner in charge of the firm's London office.

The senior partner of Deloitte Haskins and Sells is not thought to be as well remunerated as his counterparts in one or two other major firms. One Deloitte partner said yesterday that the post did not even carry a six-figure income.

Today's Events

Statistics to be published today include the December provisional figures for unemployment and unfilled vacancies and the November new vehicle registrations.

Company meetings being held are C. H. Bailey, Channel Dry, Old Broad Street, EC 2.

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE

ISSUES OF GOVERNMENT STOCK

The Bank of England announce that Her Majesty's Treasury has created on 22 December 1980, and has issued to the Bank, an additional amount of £100 million of each of the Stocks listed below:

12½% Exchequer Stock 1992
12½% Exchequer Stock 1994
10½% Exchequer Stock 1997

The price paid by the Bank on issue was in each case the middle market closing price of the relevant Stock on 22 December 1980 as certified by the Government Broker.

In each case, the amount issued on 22 December 1980 represents a further tranche of the relevant Stock, ranking in all respects pari passu with that Stock and subject to the terms and conditions of the prospectus for that Stock save as to the particulars therein relating to the amount of the issue, the price payable, the method of issue and the first dividend payment. Copies of each of the prospectuses of the Stocks listed above, dated 18 March 1977, 5 August 1977, and 14 October 1977 respectively, may be obtained at the Bank of England, New Issues, Watling Street, London, EC4M 9AA.

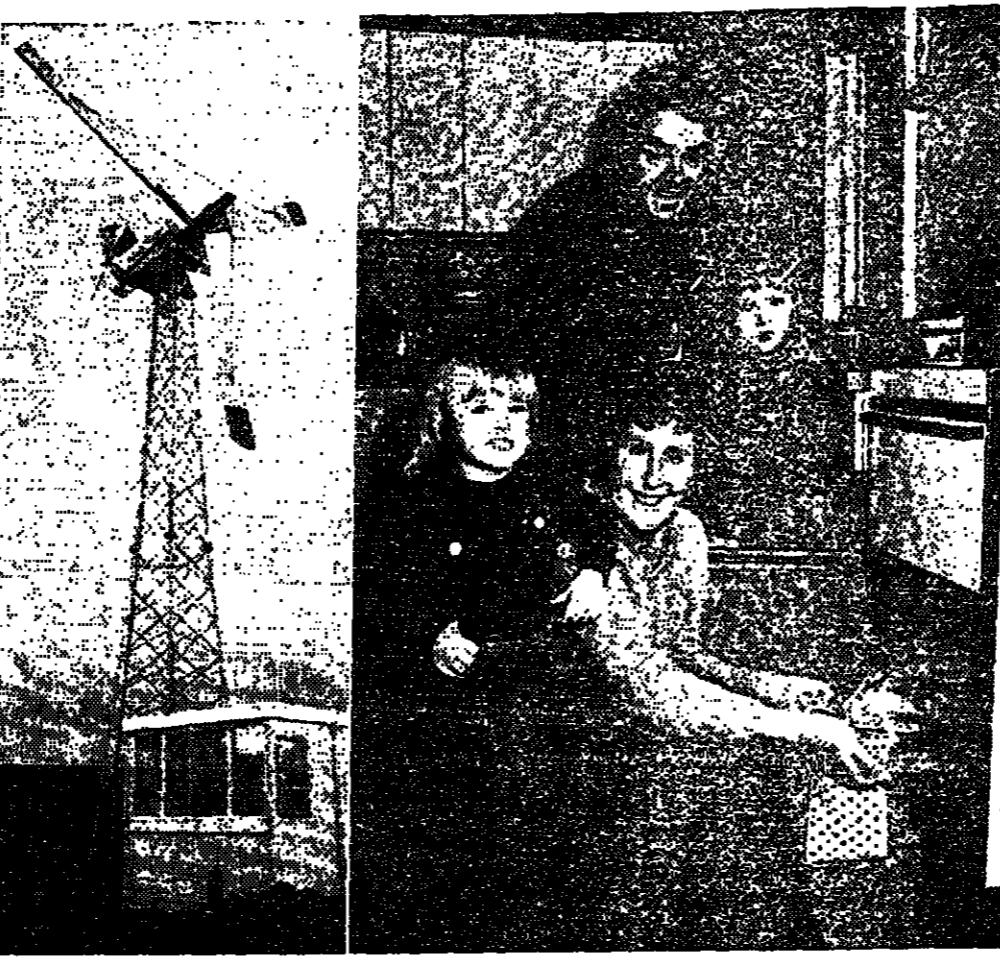
Application has been made to the Council of The Stock Exchange for each further tranche of stock to be admitted to the Official List.

The Stocks are repayable at par, and interest is payable half-yearly, on the dates shown below.

Stock	Redemption date	Dividend dates
12½% Exchequer Stock 1992	25 August 1992	25 February 25 August
12½% Exchequer Stock 1994	22 August 1994	22 February 22 August
10½% Exchequer Stock 1997	21 February 1997	21 February 21 August

Each further tranche of stock issued on 22 December 1980 will rank for a full six months' interest on the next dividend date applicable to the relevant Stock and will not be distinguished from the amount of the relevant Stock already in being.

BANK OF ENGLAND
LONDON
22 December 1980



WIND POWER has arrived in the Orkney Islands. The windmill (left) which was installed by the North Scotland Hydro-Electric Board, generates enough power for Mr. Marcus Wood to run his dairy farm at South Ronaldsay and for his wife Anne to cook the family dinner (right).

Tax burden 'should be switched'

By Rhys David,
Northern Correspondent

THE DIRECT and indirect tax burden faced by industry should be reduced by switching to higher excise duties on alcohol and tobacco, businessmen in the north have told Mrs. Thatcher.

The Teesside Chamber of Commerce, representing one of Britain's main chemicals and steel producing areas, says in a letter to the Prime Minister that government policies aimed at conquering inflation are doing so at the expense of raising industry's unit costs.

The chamber strongly criticises government-directed increases in the cost of energy and the recently announced increase in employees' contributions. It also condemns the reduced expenditure by the public sector on manufactured goods.

Investment in productive activity is also being discouraged by government policies, the letter says. This will result in an inadequate rate of replacement of plant and equipment.

"By imposing tax burdens on industrial inputs by generating idle industrial capacity, and by discouraging new investment, the general stance of much of your Government's economic policy is producing effects diametrically opposed to the reduction of inflationary tendencies which purports to be its primary objective," Mr. John Thellon, the chamber's president, says.

If the overall tax burden is to remain roughly the same, there should be a redistribution towards commodities such as tobacco and alcohol. There should also be cuts in public expenditure, in areas such as the social services, and the Government should adopt a different approach to public finance as a whole, the letter says.

High Court hearing on Heathrow fees

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE British Airports Authority's attempt to force airlines using Heathrow to pay increased landing and other fees which it claims they owe is to be heard in the High Court on February 9.

Meanwhile, the 17 airlines involved will continue to withhold the increases. They say they are illegal and excessive and will pay the money into a trust fund, earning interest, where it will be held until the court action is settled.

The latest move in the row between the BAA and the airlines, over increased fees at Heathrow, came yesterday after the matter had been discussed between lawyers representing the authority and the airlines.

It was agreed that before the February 9 hearing of the authority's application for an injunction against the airlines, the latter, who have formed the

British Airport Users Action Group, would reply to the BAA's injunction by January 28.

Before then, however, on January 19, there will be another legal move, to see whether the writs issued by various airlines against the Airports Authority, can be brought together into one action.

There are two writs, one issued by the 17 airlines in one group, and another separately issued by Pan American.

Both claim illegal behaviour by the Airports Authority and say it is behaving illegally in raising landing and other charges. The aim of the January 19 hearing is to see whether the common parts of the two writs can be brought together and heard as one case.

In the meantime, the 17 airlines are withholding increased fees from the airports authority.

Gatwick contracts are let

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

THREE MAJOR construction contracts worth in all more than £19m have been let by the British Airports Authority for development of Gatwick Airport, Sussex, London's second major airport.

They are for the "northern satellite" terminal replacing the former north pier; for a new office building; and for extensions to aircraft parking areas.

The £12.9m satellite building, with completion date early 1983, will be three storeys high with parking space for eight wide-bodied jets. It will be connected with the main terminal building by a rapid-transit system. Fairclough Building is main contractor, with Westinghouse of the U.S. providing the mass-transit system.

This "satellite" terminal should not be confused with the second main terminal building, to be a much larger structure, of which cannot start until Government-approved. This is expected in the first half of 1981.

The £3.7m three-storey office building will be constructed by Kyle Stewart (Contractors) for completion in March 1982. It is intended for airlines and others dealing with day-to-day aircraft operations.

The third contract is for £1.5m for another 33,000 square metres of aircraft parking stands, including the widening and lengthening of the existing taxiway No. 4 to the cargo area. This contract has been let to A. Monk and Co. and is for completion in September 1981.

Michelin has been suffering, along with the other tyre companies, as a result of car imports and the recession. But unlike most of the industry it has not introduced short time working or redundancies.

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The company is understood to have told the unions that in March it would have to review wage costs in relation to trading figures. Some union officials believe the freeze could last longer than three months.

Some groups have already accepted Michelin's proposals but a number, including the Transport and General Workers Union in England and Scotland have yet to do so.

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Now attention must focus on the latest Grade offering, another remake of a former winner, *The Legend of the Lone Ranger*.

Unfortunately for Lord Lew, the film division's demands for money are coming at a time when other activities, notably records, are suffering their own difficulties.

Mr. Jack Gill, the man whom has been much of the burden of easing the financial company's pressure, has long been Lord Grade's right hand. Mr. Gill is a quiet, tough accountant who has none of the ACC chairman's showbiz glamour, but a firm grasp of financial realities.

Films like *The Godfather* and *Jaws* showed the way. Unfortunately for ACC its own plunge into the tempting world of

utterly convinced that he had a winner in the picture but in the crucial American market it scarcely caused a ripple.

To have been a success it would have needed a box office gross of more than \$100m.

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Mr. Gill was appointed chief accountant to ATV in 1956 and has been adding the fine detail to Lord Grade's broad sweeps ever since.

It is difficult at present to see how the relationship between the two men will develop and how the power may shift from king to prince. One thing is certain, there is little prospect that Mr. Gill will be eager to take any of the limelight that has been Lord Grade's up to now.

Then Lord Grade had to distance himself from British television. But a few years

LABOUR

ASLEF agrees to BR terms on financial aid

BY PHILIP BASSETT, LABOUR STAFF

BRITISH RAIL yesterday secured the agreement of the train drivers' union, ASLEF, to its terms for an approach to the Government for increased financial aid for the industry.

However, ASLEF's executive refused to lift the threat of industrial action in January although it will meet again during the week beginning January 5, to consider the threat.

The response of the ASLEF executive was considered to be crucial to BR's proposal. It is also likely to find favour with leaders of the largest rail union, the National Union of Railwaymen, and the Transport Salaried Staffs Association.

The NUR, however, might like to see the proposal toned slightly.

The letter from BR's board to Mr. Norman Fowler, Transport Minister, inviting him to attend a meeting at the BR Council, the highest-level consultative body in the industry, was carefully worded to allow ASLEF room to manoeuvre within the confines of its executive's decision threatening industrial action.

Instead of insisting, as a condition of approach to the

Government, that the unions agree to the productivity and other changes the BR board is seeking, the two-page letter signed by Sir Peter, BR's chairman, said that the board had explained its decision to the trade unions on the productivity limit for the industry now set for next year at 3.25%.

Official ASLEF action is unlikely until middle or late January. However, there are some indications of growing unrest about cuts on the Southern Region, particularly on the Hastings line, and talk of unofficial action from January 5.

• Britain's white collar rail union is to fight the government's transport bill both inside and outside parliament.

• Mr. Walter Johnson, MP for Derby South and president of the 72,000-strong Transport Salaried Staffs Association, said yesterday that proposals in the Government's Transport Bill are "nothing less than denationalisation by the back door."

The Bill paves the way for the introduction of private capital into British Transport docks and British Rail subsidiaries, including Sealink.

Blastfurnacemen likely to accept deal at BSC

BY JOHN LLOYD, LABOUR CORRESPONDENT

UNIONS representing around half of the 130,000 workers at the British Steel Corporation are likely to accept the Corporation's pay offer of seven per cent from next July after a pay freeze of six months and its corporate plan—leaving the industry's largest union, the Iron and Steel Trades Confederation, alone in opposing both.

The executive committee of the National Union of Blastfurnacemen yesterday decided to oppose both plan and offer. The ISTC has spoken of seeking aid from the railwaymen and the miners, who have come together in a loose "Triple Alliance" to oppose further steel plant closures.

The Confederation is the first of the unions to settle, and sets the pace in the industry. However, it will be under extreme pressure to back down from its position of rejection if, as seems certain, the other unions indicate broad agreement with the Corporation early next year.

The ISTC has tabled a wage claim of around 15 per cent, and is opposing further cutbacks. It also believes that the Corporation intends to close a further large plant not so far announced in its plan.

Ferry services set to run normally over Christmas

BRITISH-CREWED ferry services look set to run normally over Christmas. This follows a plan to take the form of lightning stoppages, overtime bans and other kinds of national and worldwide actions.

Mr. Jim Slater, general secretary of the NUS, warned yesterday that motorists who spend Christmas abroad could still face difficulties getting home because of the possibility of "guerrilla" action by crews.

But the North-East coastal region appeared to be the main centre of militancy yesterday where a mass meeting of up to 90 seamen in South Shields was said by local leaders to have voted unanimously to continue industrial action which started last Friday.

Jenkins deputy

Mr. Clive Jenkins, leader of the

FINANCIAL TIMES SURVEY

Tuesday December 23 1980

Trading with Yugoslavia

Respect for the non-aligned status of post-Tito Yugoslavia has moved the nations of the West to extend an encouraging hand to the country's export salesmen. This should enable trade to be expanded to mutual advantage.

Economy back on the right track

By Anthony Robinson
East European Correspondent

CAN THE highly devolved Yugoslav political and economic system summon up the will and cohesion to put its economic house in order? This was one of the main questions posed by observers of Yugoslavia during President Tito's final illness.

The events of the last six months have proved that it can. A new mood of quiet optimism can be felt among officials in Belgrade, that the Yugoslav economy is now well on the way to recreating the conditions for more balanced growth. This contrasts with the worried feeling six months ago when the authorities devalued the dinar by 30 per cent and Bank of Yugoslavia officials set out to negotiate a complex \$2bn financing package to shore up badly depleted reserves and finance this year's balance of payments deficit.

With the year nearly over it is clear that Yugoslavia has managed to achieve a substantial turnaround in its \$3bn last year. Negotiations

foreign trading position. Exports over the first ten months to November 17 rose by 30 per cent in value and 9 per cent in volume, so reversing three years of export stagnation and declining market shares. At the same time imports have fallen by 11 per cent in volume, although higher oil and other import prices have led to a 9 per cent rise in value.

As a consequence exports rose to \$7.56bn from \$5.79bn over the corresponding period of 1979 and imports rose to \$13.19bn from \$12.15bn. The resulting trade deficit showed a decline to \$5.63bn from \$6.35bn. This improvement on the trade account has further been accompanied by similar developments on the important invisible earnings front, where both emigrant remittances and tourist receipts have increased substantially.

Tourism alone is officially reckoned to have brought in \$1.3bn, plus another \$800m and possibly more in private transactions. Emigrant remittances have exceeded \$3bn, thanks both to high interest rates payable on hard currency deposits with Yugoslav banks and the special credit facilities which offer emigrant Yugoslavs special house-building credits equal to four times the value of hard currency changed into dinar.

High investment has long been one of the most persistent problems facing Yugoslav economic managers. Not only have Yugoslav self-managing enterprises tended to vote for higher investment at the same time as for higher wages; the various party and local bureaucracies have

for the complex \$2bn financing package to cover this deficit

are now largely complete and signature of the final \$350m syndicated bank credit is scheduled for December 23 in London.

Achieving this goal has not been painless. The price has been a severe squeeze on living standards for the second year running. Not only have average real incomes dropped by over 8 per cent this year; unemployment has risen well above the 12 per cent mark and inflation has soared to an official 36 per cent—in reality beyond that rate.

Incentive

In effect Yugoslavia has been living through a classic squeeze. Incomes have been whittled away by inflation—though the effect has been partially offset externally by a sharp devaluation. This has, in turn, given exporters an incentive to switch production from the depressed domestic market to exports. At the same time Yugoslavia's six member republics, two autonomous provinces and some 22,000 local authorities and local bureaucracies of all kinds have also been obliged to limit their own hitherto insatiable demands on the economy and new investment of all kinds has been sharply reined in.

Over recent months, however, a new element of hard-headed economic thinking has been introduced, backed up by restrictive credit policies and planning guidelines which insist that investment must be concentrated

also been free spenders of collective funds through their desire to build everything from monuments to kindergartens. The result is that for years Yugoslavia has been a huge construction site, and some of these projects were neither economically justifiable nor productive.

Over recent months, however, a new element of hard-headed economic thinking has been introduced, backed up by restrictive credit policies and planning guidelines which insist that investment must be concentrated

West, between capitalism, its own form of self-managing socialism and the centrally-planned bureaucratic economies of Comecon.

The most dynamic elements in the economy are those most closely linked to trade with the West and the attractiveness of Yugoslav products is also largely a function of Western technology incorporated in them. Given the choice between a business trip to, say, Rome or Moscow there is little doubt as to which is the most attractive proposition for the average Yugoslav businessman.

At the same time, however, producing and successfully marketing Yugoslav goods in competitive Western markets has proved much more difficult than selling to Comecon markets, and particularly the Soviet Union. This truth has become even more marked over the past 12 months, during which exports to Comecon have risen by 43 per cent while exports to OECD countries have risen by only 13 per cent.

Higher Comecon trade, when taken together with a further increase in trade with the developing countries, reduced the proportion of Yugoslav exports to OECD countries to 39 per cent from 55 per cent last year, while imports dropped to 52 per cent from 61 per cent in 1979. Even at the lower levels, however, the fact that over 50 per cent of Yugoslav imports come from the OECD area—mainly West Germany and other Common Market countries—reflects the importance of Western plant and equipment imports to the Yugoslav economy overall.

This is a debate, fraught with ideological undertones, which has been going on for years, but has now become more acute and more important. Today, as for the last 35 years, Yugoslavia is poised between East and

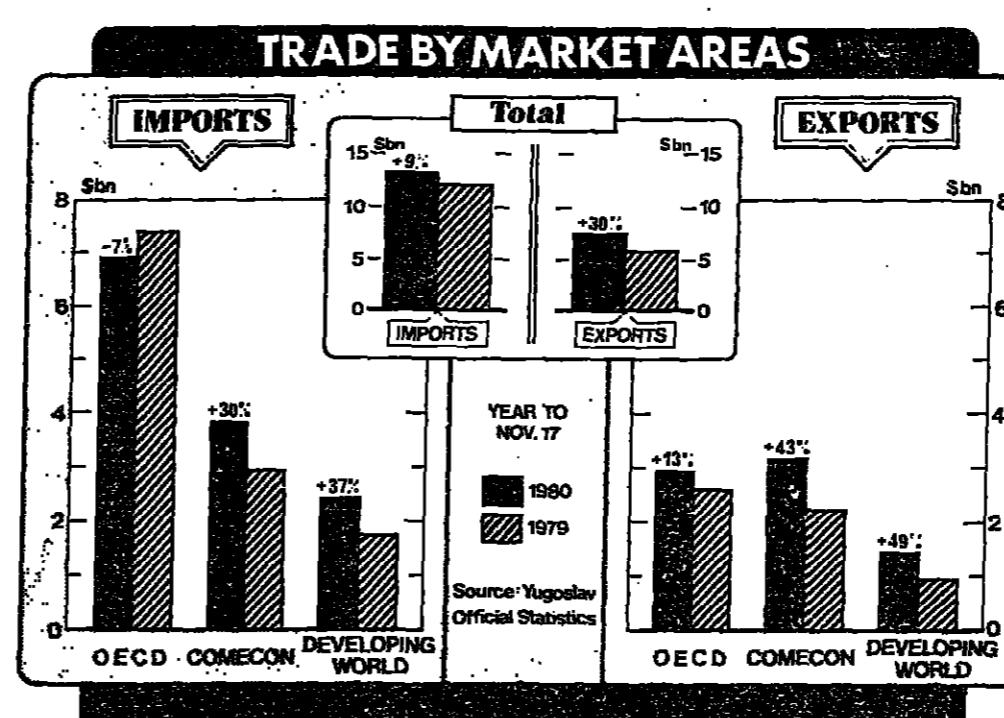
growth and development. Yugoslavia has to be able to earn the hard currency required through higher exports to the West. So far it has not been able to do so and the present recession in the West does not make the task any easier.

Despite this, however, Yugoslavia now enjoys a much more favourable overall framework for its OECD area trade thanks to the new five-year agreement signed with the Common Market last spring and the willingness of the U.S., Japan and other trading partners to boost their trade with Yugoslavia as much as possible because of the political implications of any significant switch in Yugoslav trade and economic relations towards the Comecon area.

Goodwill

This course puts the onus on Yugoslav enterprises to take advantage of the market opportunities opened up by the fund of goodwill and good intentions which exists in the West towards Yugoslavia. So far the Yugoslav system has shown its ability to inflict a sharp dose of austerity in the name of economic stabilisation. The erosion of living standards has now reached its limit, however, and some improvement must be held over next year if the risk of Polish-style worker discontent is to be avoided.

The task for next year is that of continuing with the basic lines of the stabilisation policy while at the same time increasing the underlying efficiency of the economy and, above all, its ability to compete effectively on the attractive but difficult markets of the industrialised West.



RADE KONČAR

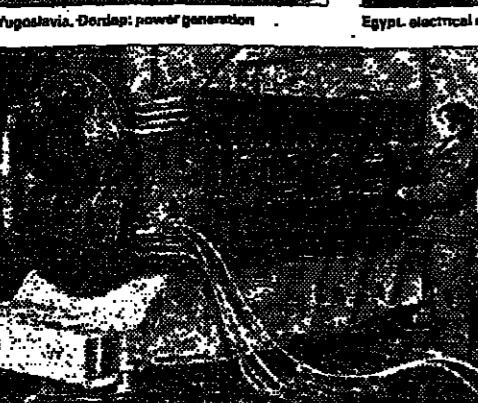
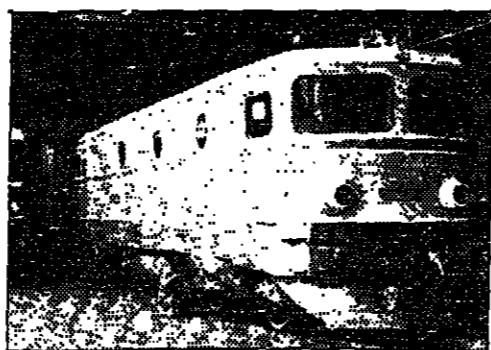
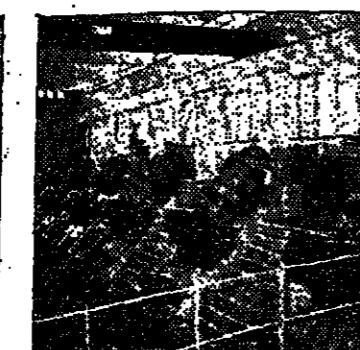
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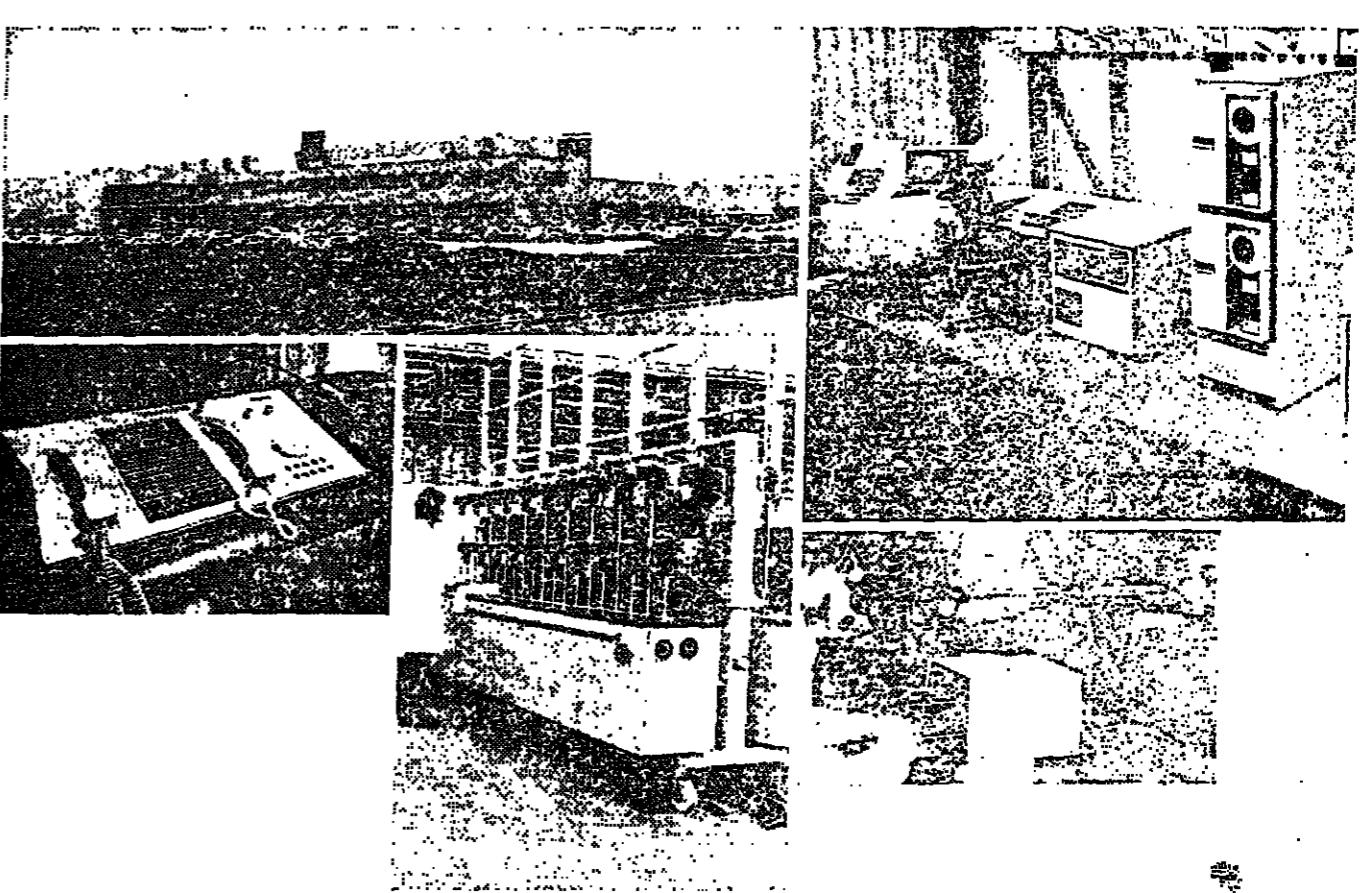
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TRADING WITH YUGOSLAVIA II

Some significant changes

TRADE TRENDS

ANTHONY ROBINSON

OVER THE last 12 months the managers of the Yugoslav economy have demonstrated once again their ability to take tough measures and obtain tangible results in a very short space of time. It is now clear that Yugoslav exporters have managed to push up their sales by a creditable 9 per cent this year, while the strong squeeze on domestic incomes and last June's 30 per cent devaluation, coupled with considerable de-stocking, allowed imports to drop by 11 per cent over the same period.

Despite the fact that the terms of trade continued to move against Yugoslavia, largely because of higher oil prices, the combined effect of this scissor movement was to reduce the trade deficit to \$5.63bn over the first 10 months of this year compared with a deficit of \$4.35bn over the corresponding 1979 period.

Troubling

Trade with Comecon and the developing countries has, by contrast, risen substantially. These trends are troubling the more sophisticated Yugoslav business and financial circles, who realise the importance to Yugoslavia of retaining its ability to trade with the developed Western economies, since such trade remains the main stimulus to modernisation

and development of the country.

Meanwhile, Yugoslav exports to the developing countries, with which it has a special relationship through membership of the non-aligned movement, rose to 19 per cent from 16.5 per cent. The share of its imports from this area, including over half of the 16m tonnes of oil consumed last year, rose from 14.5 per cent to 18 per cent.

Taken together, these developments mean that Yugoslav exports to Comecon and the developing world together amounted to 61 per cent of its total exports, compared to 55 per cent last year, while its exports to OECD area dropped back to 39 per cent compared with 45 per cent. In value terms, Yugoslav exports to Comecon, at just under \$3.2bn, outstripped sales to the OECD countries of \$2.94bn. This decline in Yugoslav penetration of the more competitive and difficult markets in the West is clearly seen in the fact that while exports to OECD countries rose by only 13 per cent—that is to say by less than half the rate of inflation—exports to Comecon countries rose by 43 per cent.

Components

What these trends reflect is the fact that Yugoslavia has developed an economy which is able to export many middle technology industrial products which incorporate a large proportion of Western components, either imported or produced under licence in Yugoslavia itself. These products, covering a wide range of industrial and consumer goods, are generally of a much higher standard than those produced in much of Eastern Europe and the Soviet Union. As such they find a ready market on Comecon countries, provided the latter make what is essentially a political decision to increase their two-way trade in this way.

It has become quite clear over the past year that this political will does indeed exist, and especially in the Soviet Union, which not only has the greatest unsatisfied demands for Yugoslav-style products but also the greatest political desire to see Yugoslavia make the maximum use of its Comecon associate member status.

The Soviet Union not only holds out the promise of a huge market, it is also supplier to Yugoslavia of 4m tonnes of oil, gas, raw materials and industrial equipment, particularly in the heavy and power engineering field. Moreover, the Soviet Union has been known on several occasions to give large orders to self-managing enterprises which would otherwise have been on the brink of bankruptcy. Such gestures can then be presented as a friendly

gesture of proletarian solidarity. On a larger scale the hard-pressed Yugoslav shipbuilding industry has just received a massive shot in the arm through a \$1.3bn contract to build several ships for Soviet owners.

Comecon orders have been a major factor in helping Yugoslav exporters boost their overall performance this year and so reverse several years of declining export volume. Greater penetration of Third World markets, especially the oil-producing countries, has also helped to compensate for Yugoslavia's higher oil import bill.

But the fact remains that the main stimulus to the modernisation of the economy lies in trade and joint venture arrangements with Western companies, and this requires Yugoslav exporters to make a major effort to compete in hard currency markets in order to pay for the requisite imports and know-how.

The marked drop in imports from the OECD last year is probably only a temporary phenomenon, reflecting the shortage of hard currency and a degree of de-stocking.

Western exporters to Yugoslavia have frequently found themselves faced with more onerous buy-back or compensation delivery requirements and have found their products held up in Customs or payment delayed longer than usual. Yugoslav companies have been told to try and substitute Yugoslav-produced components and spare parts as far as possible and limit purchases from the West to the absolute minimum. This is reflected in the \$500m drop in purchases from the OECD area this year to \$6.83bn, compared with \$7.43bn last year.

Britain's Prime Minister, Mrs Margaret Thatcher, was told of Yugoslavia's desire to work out a more balanced trade with the UK when she visited the country this autumn. Mrs. Thatcher

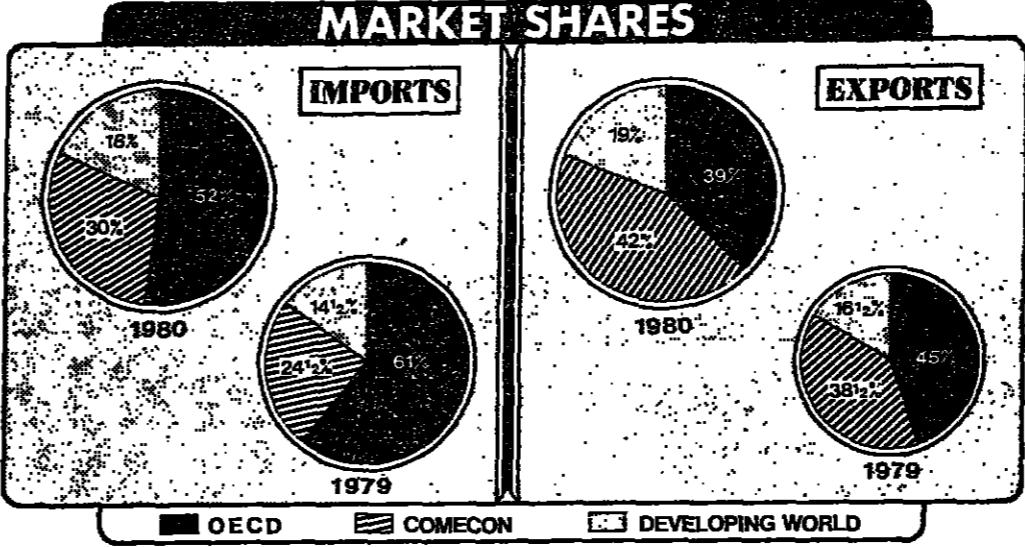
heard first-hand what Yugoslav trade officials have been preaching for years—the need for more balanced trade with the West as the pre-condition for higher Yugoslav imports.

This message is well understood in both political, economic and financial circles in the West. The common desire to achieve such a result is probably higher now than at any other time. The main problem was and remains that of creating the sort of domestic conditions whereby Yugoslav enterprises can respond quickly and effectively to changing demand from the West, mount effective advertising, promotional and sales campaigns and produce desirable products at competitive prices.

Preaching

That is not the whole story, however, as seen by Yugoslav enterprises and trade officials. Because of Yugoslavia's close connections with the non-aligned movement it is more aware than most of the global nature of the problems facing developing countries as they attempt to upgrade their technology and market mix.

Yugoslavia has done more than most countries to try and foster the idea of joint ventures, licensing agreements and other forms of co-operation both in Yugoslavia and in third markets. Despite this, however, Yugoslav managers and trade officials complain of the severe limitations placed on the use of technology and licences and particularly the geographical limitations placed on the export of goods incorporating imported technology. In particular Yugoslavia would like to export a proportion of such products back to the industrialised Western countries which it finds are willing to sell such technology but not to reciprocate by buying back and so help re-coup the foreign exchange costs involved.



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COMECON LINKS

PAUL LENDAVIA

YUGOSLAVIA'S economic and trade relations with the Comecon bloc have from time to time been a subject for speculation among Western observers, with some expressing fears that excessive dependence on East European markets might ultimately erode the economic base of Yugoslavia's non-aligned foreign policy stance. These speculations date back in fact to September, 1964, when Yugoslavia, in the wake of improved relations with Moscow, signed an agreement with Comecon about gaining observer status in that body.

But the experience of the country's past 15 years' relations with Comecon and its much closer involvement with the European Community—despite the lack of corresponding long-standing institutional arrangements—have convinced even the suspicious "Yugoslavia watchers" that there could be no question of this multinational Balkan country losing its political independence for the sake of temporary commercial advantages offered by the East—or for that matter the West.

The ups and downs in commercial relations with Comecon need to be viewed over a long period in order to understand the general background. Comecon's share of Yugoslavia's exports jumped to 41.9 per cent in 1965, the first year of association, compared to 26.6 per cent in 1963. By 1975 the proportion had reached 48.8 per cent. After that, however, it declined again, dropping to 41.6 per cent in 1976 and 39.1 per cent in 1977. It rose again to 41 per cent last year. Overall, therefore, Comecon's share of Yugoslav exports has remained fairly constant between 1965 and 1980—albeit as part of a much larger total.

But in exchanges with Comecon the Yugoslav performance is much better. Last year, for example, exports managed to account for 77.1 per cent of aggregate imports from Comecon and in trade with the Soviet

Union the percentage was even higher at 78.1 per cent.

The latest figures indicate that Yugoslav industrial goods are still primarily competitive only in the Soviet bloc and in the developing world.

The dominance of the Soviet Union as a trading partner shows up in the current five-year plan (1978-80). Trade in both directions should reach some \$14bn. Yugoslavia is paying for this year alone \$1.1bn for Soviet oil and petroleum products. The Soviet Union is a leading customer of the Yugoslav shipbuilding industry, now ranked tenth in the world.

The Soviets have participated in one way or another in the erection or reconstruction of some 100 projects in Yugoslavia, primarily in such fields as metallurgy, refineries, coal-mining and chemicals. The leading Yugoslav motor company, Crvena Zastava, which turns out Fiat models under an Italian licence, concluded an agreement with the Soviet motor industry to increase mutual deliveries from \$32m to \$100m this year; it is planned that the value of such exchanges should rise to between \$120m and \$130m per annum in the period up to 1985.

In turn the Yugoslavs have erected hotels in Moscow and on the Black Sea and are currently completing a tourist complex in Dagomis, near Sochi.

Czechoslovakia is Yugoslavia's second most important Comecon trading partner. Regardless of periodic outbreaks of political polemics, bilateral trade during the current five-year plan will be at least double the total reached during 1971-75. The two countries have concluded 23 agreements on co-operation and specialisation. Each occupies fifth place among the other's foreign trade partners and annual bilateral trade amounts to about \$1bn.

Both Czechoslovakia and Hungary participated in the construction of the Adria pipeline leading through Hungary to Czechoslovakia. The two countries are also utilising tin,

Yugoslav ports for their transit transport with Yugoslavia. These account for 30 per cent of Czechoslovakia's transit deals and 20 per cent of Hungary's.

Soviet, Czechoslovak, East German, and Hungarian companies have participated in the expansion of the Yugoslav aluminium industry. Other projects involve the chemical, paper and agricultural machinery sectors as well as irrigation complexes. Under a tripartite natural gas deal Yugoslavia during the next 20 years will receive 2bn cubic metres of natural gas per annum from the Soviet Union through Hungarian territory. The Soviet and Yugoslav gas pipelines will be linked together in Hungary.

Treble

During this year's visit of Yugoslav Premier Veselin Djuricin to Hungary, the two neighbours decided to treble two-way trade during the next five-year planning period. In 1979 Yugoslav-Hungarian trade totalled \$412m.

Important projects have been carried out between Romania and Yugoslavia. The joint power plant on the Danube, involving the building of two complexes at a cost of \$800m already yields \$200m a year of electricity for the two countries. At the summit meeting last October the two neighbours decided to increase bilateral trade to over \$4bn in the 1981-85 period, a considerable increase on the present annual level of \$400m.

The leading Yugoslav daily, Politika, stressed recently that relations between Yugoslavia and all its East European neighbours have lately improved. The intensified economic ties with the Comecon countries are mutually advantageous but Yugoslav businessmen still feel that the profound differences between their own self-management system and the system of administrative planning in most Comecon states are strong obstacles to a more rapid expansion of trade and more purposeful economic co-operation.

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TRADING WITH YUGOSLAVIA III

ANGLO-YUGOSLAV EXCHANGES
KURT WEISKOPF

THE LATEST Anglo-Yugoslav trade figures are hardly impressive. In the first ten months of this year Britain's exports to Yugoslavia were worth \$334.7m, against \$330.6m in the corresponding period of 1979, while Britain's imports were valued at \$75.2m and \$70.8m respectively. So, according to Yugoslav statistics, exports to Britain declined by 7.4 per cent, while imports from Britain rose by 1.3 per cent. The trend runs contrary to the aims of Yugoslav policy, which provides for a substantial rise in exports and a much slower increase in imports.

However, the Yugoslav policy of economic stabilisation announced on June 6, involving a measure of import restraint, export promotion and a dinar devaluation of about 30 per cent, is a continuing process which will no doubt have some bearing on Anglo-Yugoslav trade. Prospects for Anglo-Yugoslav trade could be potentially good and the trade figures could be misleading.

Yugoslavia needs of course to boost exports since its hard currency resources are not

exactly copious. Indeed with luck it will end the year with a balance of payments deficit of \$2bn but this is still an improvement on the 1979 deficit of \$3.6bn. The balance of trade deficit will also be considerably reduced. Thanks to the special agreement with the EEC which became operative in July Yugoslavia's trade prospects should improve. The agreement should also facilitate Yugoslav exports of food and manufactured goods to Britain.

Quite apart from food and textile exports, however, there are other highly lucrative areas where both countries could cooperate and have in fact started to do so. Mr. Rakko Svirar, Vice-President of the influential Yugoslav Chamber of the Economy, feels that co-operation in third country projects is a field where Yugoslav industry in conjunction with British engineering companies could well make considerable headway.

Yugoslavia, he indicates, has the required links with the Third World and a good economic and political understanding of its needs and attitudes, while British engineering circles are more flexible and adaptable than those of any other Western industrial country.

But, as Yugoslav Foreign Trade Ministry officials point out, restrictions will not mean that Yugoslavia will stop imports of capital goods alto-

gether — although Mr. Svirar indicates that such purchases will be greatly reduced. The Yugoslav engineering industry is advanced enough to deal with most of the country's needs. Mr. Svirar, an engineer himself, puts forward a view not fully shared by Foreign Trade Ministry sources.

It is fair to assume that the Yugoslavs are particularly interested in chemical industry plant, mining industry equipment, computer and micro-electronic installations and also in petrochemicals. Their enterprises would certainly like to shop in Britain if prices and conditions are right, but while economic stringencies continue — which incidentally affect not just Yugoslavia — they will expect a measure of counter-trade.

Success

More major deals in British equipment for the Smederevo steel mill and the Kutina petrochemical complex are not only possible but likely. Davy Corporation, a successful group, need not be an exception and indeed its success could be matched by ICL, which is exploring the opportunities and viewing the prospects, as one informed British source put it "with enthusiasm".

The Yugoslavs would like, however, to sell more products such as furniture, textiles and machinery components to Britain; above all they would

like to increase their food sales. Wine, particularly white table wines of the Ljutomer variety, could also become very popular — they are selling well and are competing with some success with Spanish and white wines. Importers say that Yugoslav riesling-type wines could become substantial business.

More instances of trade opportunities could be listed and indeed the scope will be widened since Yugoslavia has turned — as Yugoslav elder statesman Vladimir Bakaric has put it in a remarkable interview — from an underdeveloped country into a medium developed country.

If trade is to prosper this process of transition and the changes in the economic mechanism of the country must be understood. In this respect valuable work has been done by the Anglo-Yugoslav Trade Council, a flexible committee composed of the British side largely of representatives of the London Chamber of Commerce and Industry and the Confederation of British Industry but involving also other British Chambers of Commerce and on the Yugoslav side the Yugoslav Chamber of the Economy, both sides being assisted by major industrial enterprises and banks. However, it cannot yet suffice firms which wish to deal with their Yugoslav partners. It can inform and stimulate them but it cannot act for them.

Moreover, there are impediments to trade. Proper trade promotion on both sides is inadequate. That is by no means the fault of the London-based Yugoslav Trade Promotion Office nor of the Anglo-Yugoslav Trade Council. However, if contacts do not develop as easily as they might this is due

as easily on the British side to unfamiliarity with the Yugoslav economic system and on the Yugoslav side to the rapid pace of structural change.

British businessmen are often unaware of the degree of decentralisation of the Yugoslav market and of the absolute independence of enterprises. There is no State control. Nor is, say, economic legislation in one republic completely identical with that in another. This divergence of regulations may have an important bearing on conventional and countertrade.

British companies wishing to conclude a countertrade deal with a Slovene enterprise but wanting products manufactured in Bosnia may have to conclude two separate deals with their Slovene partner, who virtually acts as a commission agent.

There are many similar complications, particularly in respect of the acquisition by Yugoslav enterprises of licences, know-how and trademarks.

Clarification and amendment of the regulations is urgently needed to keep business at a reasonable level.

The Yugoslavs ideally would like to acquire world-wide rights and to retain them permanently, while some British licensors would like to sell them for limited periods and regions.

British businessmen are often

confused by the potential of the British market, particularly now that the dinar has been devalued and sterling rises high. Collective promotion of Yugoslav industrial and food products would help particularly if republics agree on a joint approach. The British market may prove receptive.

For their part, British industrial and business executives concerned with the practical and not the departmental aspects of British-Yugoslav trade hope that confidence may prevail so that future Anglo-Yugoslav trade relations will remain unaffected.

The latter may not seem of very great significance at the moment and their volume may not be very large but as Yugoslavia moves into full industrialisation and strengthens its ties with the Third World it could become a very important link in the chain of international trade and this too could directly and indirectly benefit British business with Yugoslavia.

Mr. Weiskopf is editor of the Eastern European Edition

Broader political issues prompt new agreement

EEC LINKS
JOHN WYLES

UNTIL EARLY January this year it seemed that the European Community had come to regard Yugoslavia as a far away country about which it knew little and cared even less. This characterisation is, perhaps, hyperbolic, but certainly members of the Yugoslav Government were beginning to wonder whether the Nine attached quite the importance they claimed to achieving a balanced trading relationship and constructive political relations.

A five-year trading agreement was allowed to expire in August 1978 without a negotiated successor because the Community was uninterested in offering tariff concessions on sufficient a range of industrial and agricultural goods to promise an impact on Yugoslavia's deteriorating trade balance with the Nine.

The political relationship with Yugoslavia could, it seemed, be taken for granted by the Nine. Yugoslavia's self-proclaimed status as "a non-aligned Mediterranean and European State" which, though Communist, had broken from the Moscow orbit meant that a balanced relationship with Western Europe had to be a priority for Belgrade.

Two events shattered the complacency. The first, the Soviet invasion of Afghanistan in December 1979, revived perennial fears in the West about Russia's

readiness to use military force not just to maintain its spheres of influence but also to extend it. The second event, virtually coinciding with the Afghanistan invasion, was the long and eventually mortal illness of President Tito — the man who had not only held together a collection of disparate and sometimes squabbling Balkan republics within the sovereign State of Yugoslavia but who also engineered and sustained the break from Moscow.

Fearing that Tito's disappearance would be followed by a period of economic and political instability within Yugoslavia which might tempt Russia into a military adventure, the Nine felt they had to do something.

Response

This emerged most clearly at the first Foreign Ministers Council of the year when nearly every Minister arrived in Brussels in mid-January feeling that the Community's response to the Afghanistan invasion had been too little and too late. Somehow or other it had to be demonstrated that lines were being drawn against Soviet expansionism and inevitably the coincident illness of Marshal Tito focused attention on Yugoslavia. The dominant feeling in 1979 was fiercely indicative of protectionist inclinations which were being strengthened by rising unemployment and looming recession. The point of a preferential agreement is that it favours the junior trading partner with duty-free access for a range of its industrial products, usually those which are actually economically important or likely to contribute

Access

The agreement which the Community actually initialised with Yugoslavia on February 25 was, however, remarkable for far more than its industrial clauses. It partially satisfied a major Belgian objective of improving access to EEC markets for particular agricultural products — notably morello cherries, silkworm, wine tobacco and baby beef. It secured loan capital from the European Investment Bank worth \$250m over five years for the development of industry, science and technology, agriculture, energy, tourism and fishing. It promised Yugoslav workers employed in the Community the same conditions of work and social security benefits as apply to Community workers.

It provided for an extensive range of co-operative endeavours which should supply the Yugoslavs with expertise in energy development, agriculture, transport and tourism.

Finally, the agreement provided an institutional framework in the shape of a Co-operation Council which will supervise the working of the agreement. In summary, the new relationship promised by the agreement of last February is far more extensive and accommodating than any other the Community has with any non-aligned country, European country or Mediterranean country — and Yugoslavia is the only combination of all three.

The co-operation agreement has to be ratified by the Parliaments of member States before it comes fully into force but most of its main provisions are already operating through interim protocols. In order to spread the word about export opportunities in the EEC, Commission officials have organised three seminars in different parts of Yugoslavia for local manufacturers' organisations.

Thus the Community has transformed the basis of its relationship with Yugoslavia in well inside a year. In the process it demonstrated an impressive capacity to subordinate individual national interests in the cause of a prime foreign policy requirement.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Business courses

International Seminar on Management, Geneva, January 19-30. Fee: SFr 5,500. Details from Centre d'Etudes Industrielles, 4 chemin de Conches, CH-1221, Geneva, Switzerland.

Learn the Language of Money — Business Finance for non-Accountants, Amsterdam, January 21-23. Details from AMR International, 6/10 Frederick Close, Stanhope Place, London W2 2HD.

The Economic Environment of the 1980s, Henley, January 26-30. Fee: £480 (plus VAT). Details from The Registrar, The Administrative Staff College, Greenlands, Henley-on-Thames, Oxfordshire RG9 3AU.

Management Skills for Women, Worthing, January 14-15. Details from MSS Computer and Business Consultancy, MSS House, 54 Chapel Road, Worthing, West Sussex BN11 1BE.

Essentials of Treasury Management, London, February 9-10. Fee: £375 (plus VAT). Details from AMR International, 6/10 Frederick Close, Stanhope Place, London W2 2HD.

Merchandising: how to make it pay, London, February 24. Fee: £125 (plus VAT). Details from The Retail Management Development Programme, 5/6 East Street, Brighton, BN1 1BP.

Managing International Differences: the consequences of national cultures, London, January 30. Fee: £30 (plus VAT) (members of the ATM), £40 (plus VAT) (non-members). Details from the Association of Teachers of Management, Polytechnic of Central London, 35 Marylebone Road, London NW1 5LS.

Strategic Marketing Planning, Brussels, February 23-27. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium.

Identifying Training Needs for Managers and Professionals, Uxbridge, Middlesex, January 22-23. Fee: £185. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH.

Modern Management Information Systems, Henley, Oxfordshire, January 27-30. Fee: £205 (plus VAT). Details from The Administrative Staff College, Greenlands, Henley-on-Thames, Oxfordshire RG9 3AU.

Business Prospects in the UK in 1981-82, London, January 20. Fee: £25 (plus VAT). Details from Seminar Secretary, Institute of Marketing, Moor Hall, Cookham, Berkshire SL6 9QH.

SHOPPERS in Mexico City's Calle Amberes in the fashionable Zona Rosa district can be forgiven for looking confused. Less than 20 yards apart are two Cartier shops, both with windows gleaming with jewellery. The outside of both shops look similar and the interiors exude a luxurious atmosphere of wealth.

When France's ambassador in Mexico arrived last month at number nine Calle Amberes for the opening of a branch of the Paris company established by Louis Francois Cartier in 1847, he almost went into the other shop at number 15 by mistake. This shop—and 13 others—are run by Cartier de Mexico, a local company, which has no connection with the French manufacturer.

For the past decade Cartier de Mexico has been operating a highly successful business selling cheaply made look-alikes of the Cartier originals. Now Cartier de Mexico has moved into Mexico with a vengeance and has set up shop only a couple of doors away from its rival.

Cartier de Mexico is not the only international business which is being copied in Mexico. Through an oversight, Cartier did not protect its trademarks in Mexico; this enabled Cartier de Mexico to establish itself in 1968 and register well known international trade marks and the Cartier name as its own.

Fat fees

Only a stone's throw from Cartier de Mexico are Gucci and Cheneau Lacoste shops which have no links with the European houses. Nearby there is a Tiffany jewellers selling Mexican Cartier watches and there are also shops selling Chanel perfume and Christopher jewellery which have nothing to do with the French-based organisations.

Licensed by the blatant copying, the real Cartier has taken its battle right into Mexico rather than await any more decisions from the Mexican courts concerning the status of the other Carter.

The French Cartier was granted permission to set up and import its goods after the issue was raised last year during the visit of President Valery Giscard d'Estaing to Mexico City.

The matter, which has been raised by virtually every French official who has come to Mexico, has taken on political overtones, and the Mexican Government has eased the judicial and bureaucratic process for Cartier.

The highly complex and protracted legal situation, which is earning fat fees for lawyers on both sides, is worthy of a Kafka novel.

The Mexican manufacturer

says that it is initiating proceedings against Cartier of Paris for using trademarks which it has registered, and the French Cartier is doing the same.

"There can be no morality or immorality in trade marks," says Jorge Juarez Pappas, the lawyer representing Cartier de Mexico.

He explained that Mexican law is specific on trademarks and that if they are registered but not used or re-registered within a period of three years now as opposed to ten—then other parties can "adopt" these trademarks. The lawyer said that trademarks were there to be used and not to lie idle.

Meanwhile, the two sides have started to run advertisements against one another. In the November issue of a glossy

Cartier of Paris registered a

Why Cartier is trying to reclaim its name

William Chislett reports on a Mexican controversy



The Cartier de Mexico shop in Mexico City's Calle Amberes (top left) and its near neighbour, Cartier de Mexico. Of the four watches, the two counterfeits are on the outside. A Cartier de Mexico tank watch sells for 6,500 pesos (£120) and the genuine article for 65,000 pesos (£1,216)

manufacturer's products sell for anything from three to ten times cheaper.

The problem for Cartier of Paris now is to develop its market in Mexico. Since there is a large price difference between its products and those of the Mexican manufacturer, Cartier's problem will be to convince people of the merits of buying the real thing at a much greater cost.

A large chunk of the Mexican manufacturer's clients are tourists and they will most probably continue to buy Cartier de Mexico goods. Rich Mexicans, however, who have mistakenly bought the national product thinking it was the real Cartier have already started to switch allegiance.

Shortly before Cartier of Paris opened in Calle Amberes, it held a small, private show in the Hotel Camino Real. Only 15 guests were invited and they bought over \$200,000 worth of watches, jewellery and leather goods in two days. There was literally nothing left—which gives an indication of the wealth of the Mexican market.

Fighting back

The French manufacturer has been very astute in setting up shop so close to the opposition. It took Cartier de Paris some six months to persuade the owner of the premises, an interior decorator, to rent the space, but the French manufacturer was determined to take the Mexican bull by the horns.

One of the assistants in the shop used to work for Cartier de Mexico and she is expert at telling the difference.

By bringing its complaint right to the feet of its opposition, Cartier de Paris has drawn attention to its plight. The certificate prominently displayed in the shop window leaves no one in doubt about who is the real Cartier.

Cartier de Mexico has very cleverly copied, down to the smallest detail, the original Cartier products. On watches, for example, the watch movement is cheap and the gold filling is poor quality but the dial and presentation look right.

The annual turnover of Cartier de Mexico is estimated at \$7m. Alain Perrin, the owner, recently said that the Mexican pirate operation was costing Cartier between \$3m and \$4m in lost profits.

According to Cartier de Paris, Pelletier once offered to sell his concern for \$4.5m and more recently he suggested a joint venture with the French company.

The French manufacturer would have nothing to do with either proposition and decided, after a visit to Mexico in 1979 by its overall president, Robert Hocq, that the only way was to move into Cartier de Mexico's ground.

Cartier de Paris had never

been very astute in setting up

Amberes. Cartier de Paris is also selling its goods in Palacio de Hierro and Liverpool—the large department stores in the Mexican capital.

Next year, there are plans to open a large shop in Polanco,

the most expensive residential area in Mexico City, and long-term plans for shops in Acapulco, Cancun, Guadalajara and Monterrey, the major national and tourist markets in the country.

The French manufacturer is also planning a \$500,000 advertising budget in Mexico for 1981 when it will start to advertise in the Mexican hotel magazines, the main publicity outlet for Cartier de Mexico.

Cartier de Paris has won the first round of its battle, but it remains to be seen whether its rival will go out of business.

From its shop in Calle

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LOMBARD

A letter from Santa Claus

BY M. H. FISHER

DEAR Mrs. Thatcher,

I really am in a most embarrassing position. One of my former colleagues who decided that since we have been commercialised anyway he would go the whole hog—he has become technical adviser to the producer of the television serialisation of Star Wars—rather cynically advised me to let matters rest, but I feel I cannot do that.

Last year you wrote to me asking me to do my best to ensure that Government spending and the Public Sector Borrowing Requirement would be contained, that sterling would be strong enough to help with your counter-inflationary policies but not so strong as to damage basic industrial sectors of British industry, and that Mr. Anthony Wedgwood Benn, Mr. Eric Hoffer or Mr. Michael Foot would become leader of the Labour Party.

Inexplicable

Only your last wish has been fully granted and I feel that I cannot claim entire credit even for that. (The Labour Party produces the most inexplicable phenomena without the aid of celestial intervention.) Your faith in me must obviously have been shaken, though I trust, for reasons that will become apparent if you read on, not totally destroyed.

I really do want to help and I feel the best thing to do would be to send you a list of wishes of my own which you might want to discuss with Professor Walker as soon as he takes up his challenging task. Since this letter, if you think it has any merit at all, may be circulated in Whitehall I thought it best to number the succeeding paragraphs (Civil Servants will find it easier to deal with).

—Could you find a man really experienced in the ways of the Civil Service to work from No. 10 charged with cutting numbers? His decisions would be final except for a right of appeal to you personally. I remember that Sir Leo Pilkington succeeded in applying cash limits when everybody said they could not work. You need someone like him, or perhaps Sir Leo himself would do it?

—Could you persuade the Bank of England to issue only

index-linked gilts where the maturity is over three years?

The initial coupon could then, of course, be very low. My colleague points out that if inflation comes under control there will be large savings on interest payments. At some time or other, inflation were to get out of hand, the Government would have to print masses of money anyway. The more for debt service would not matter that much.

—Could someone in the Treasury work out the net cost of allowing, for say a year or two, men who have reached the age of 62 to retire early on the full state pension? It could possibly be of some help with youth unemployment without imposing too great a burden on the PSBR. At least it would be worth doing the sums.

—Would it be worth putting a fairly steep withholding tax on foreign purchasers of gilts and Treasury bills? I put this in the form of a question because one of the money-changers driven out of the temple who finally qualified as one of our harlots this year tells me that the effect would at best be temporary. But it might be worth a go.

Hairshirts

—Finally, could you do something to dispel the idea that the Government's policies are inspired by the belief that wearing hairshirts is good for you? I know that you do not believe this, that you really do care about the innocent victims of policies designed to repair the damage caused in the years that the losers ate. But many people do see you as a stern headmistress rather than the shepherdess trying to lead our flock to greener pastures.

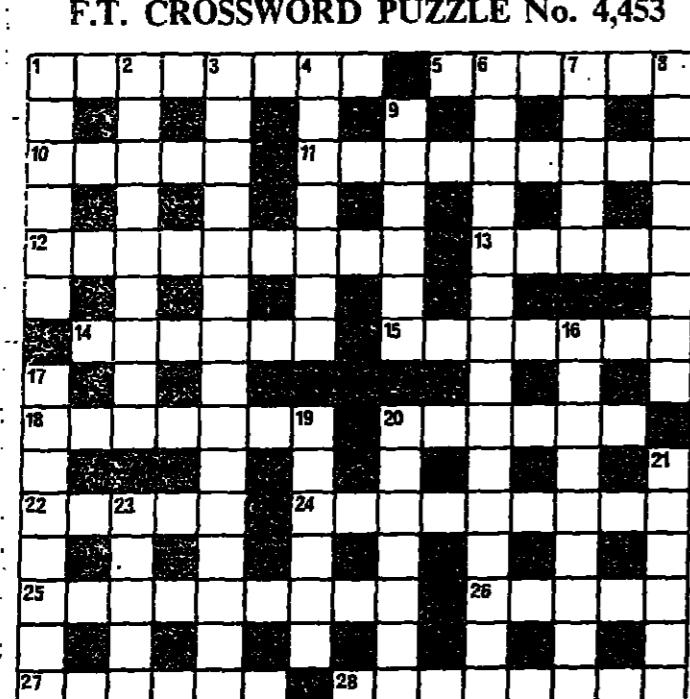
People are much more willing to suffer if they believe that there will be a tangible reward in the end, if they understand that the suffering is really unavoidable and that those in charge feel compassion. As I say, I know you are aware of this, but could you, please, tell everyone in the country that, over and over again.

Once again, my apologies for having slipped up in 1980 and with all good wishes for 1981.

Yours ever,
Santa Claus.

California Fever. 2.00 Film: "A Challenge for Robin Hood." 3.35 Ballet: "The Gav Parisan." 3.35 Regional News. 3.35 Play School. 4.20 Yogi Bear. 4.25 Jackanory. 4.40 "The Bells of Asterole." 5.35 Paddington. 5.40 News. 5.55 Nationwide. 6.15 Christmas on Nationwide. 6.50 Angels. 7.15 Terry and June Christmas Show. 7.45 Film: "The Likely Lads."

F.T. CROSSWORD PUZZLE No. 4,453



ACROSS

- 1 Opera recommended to walters (8)
- 5 Returning like this flag to duty (6)
- 10 Amount of wine set soldiers alight (5)
- 11 Suitable outfit for those rocketed to fame (5,4)
- 12 Result of one of races you soundly gobbled up (9)
- 13 Stab about minister (5)
- 14 Silk made by South African child (6)
- 15 Can thwart production of wrapping material (7)
- 18 Managed sovereign category (7)
- 20 Firm pulse about money abroad (6)
- 22 Easy-going copper retiring (5)
- 24 Whisky poacher given something to eat (6,3)
- 25 Influence one swell to succeed (4,2,3)
- 26 Heather gets nothing out of Beethoven's Third (5)
- 27 Brown broke leg in mix-up (6)
- 28 Sleeper on track of trial cup game (5-3)

DOWN

- 1 Pilgrim has trickster in hand (6)
- 2 Where 10 per cent production levy was in store (5,4)
- 3 In current account (11,4)
- 4 Fall for scoundrel in court
- 6 First-class brushwork could be a big hit (8,7)
- 7 One bullet that caused a revolution (5)
- 8 Pose by cathedral with artistic family (8)
- 9 Obvious head not heartless (6)
- 16 Catalogue item is inclined (2,3,4)
- 17 To split drug is foolish (8)
- 19 Fuel swing involving Frenchman (6)
- 20 Small pair volunteer to hold out (7)
- 21 Gate an extraordinary relative (6)
- 23 Unless a Londoner covers up beauty parlour (5)
- 24 Action (7)
- 25 Returning like this flag to duty (6)
- 26 Suitable outfit for those rocketed to fame (5,4)
- 27 Result of one of races you soundly gobbled up (9)
- 28 Sleeper on track of trial cup game (5-3)
- 29 Radio Wavelengths
- 30 Solution to Puzzle No. 4,452
- 31 Radio 1
- 32 Radio 2
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THE ARTS

Serpentine Gallery

A Joke is a Joke

by WILLIAM PACKER

The titles visited upon works of art run the whole gamut of usefulness from the all but essential to the barely relevant. From "When did you last see your Father?" to "Untitled Number IV"; and for the most part no one would quarrel with the particular note struck upon that scale. Circumstances explain, and in explaining justify, whether it is the clue direct, the clue oblique or the mere label simple that we are given; and if there is a joke as well, a good joke is surely better than no joke at all.

Sometimes, however, the relation may shift just a shade too far, the hand stray a little too far up the keyboard; and when the work finds itself hanging on the label rather than the label on it, the trouble starts.

When we find ourselves reading an exhibition as we would a book of cartoons, caption first and Oh Yes, I see, Ha Ha, it is not altogether unreasonable to pull "illustrations" out of our little bag of epithets. For what we are confronting, even positively enjoying, is not so much the artist's manifest vision as his wit, and hardly matters what the objects to which he attaches his conceits are unscientifically and beautifully realised, and but for the weight of specific association would be happily possessed of inherent, if somewhat more ambiguous interest and presence.

The exhibition of sculpture by the American artist H. C. Westermann, now at the Serpentine Gallery (until February 8), is lively, intriguing and above all else diverting, the work rich in authentic sculptural ideas and preoccupations, all scrupulously carried through.



Detail of Adam and Eve by Sam Smith

Smith enjoys a particularly refined understanding of moving parts and physical articulation, which he deploys to great effect. And yet he too seems grotesque emphasis, and determined not to be taken as desperate heartiness. Hammered home with endless, obsessively detailed repetition, such stuff induces not a memorable pleasure but a numb oblivion. Smith has many real, obvious and peculiar virtues, but he would seem to be a sculptor afraid to be an artist.

Darlington Revival by GILLIAN DARLEY

The history of Darlington town centre over the last decade or so represents in microcosm a process which has, fortunately, become increasingly common.

The dead hand of the "clean sweep" approach, which has left many country towns (as well as larger cities) with their centres bored clean away by the early 1970s, provoked reaction.

With the increasing use of public participation (a tool much abused by cynical authorities but not without its successes) it became apparent that people were in retreat from recent developments. Sickened by the experience of shopping in simulated wind tunnels, parking in eight-storey Alcatraz blocks and retreating before nightfall since such town centres are uninhabited and provide little entertainment beyond chopping up seats in the "precinct"—many people, with planners and architects among them, number wanted better for their own towns.

Between 1969 and 1971 Shepherd Construction produced 32 schemes for Darlington city centre. Their brief was for comprehensive redevelopment,

with commercial considerations requiring the clearance of virtually the entire town centre. One of the Clock Tower would remain and, after a refusal of listed building consent, one 18th-century house. At the last moment, a change in the political composition of the council repreved the town.

Following that, a new set of proposals was drawn up by the then borough architect, marginally less drastic but presuming the demolition of a number of listed buildings and the loss of the covered market which, with the Town Hall, formed a complex designed in 1864 by Alfred Waterhouse (of National History Museum note).

Following the public inquiry, the then minister refused listed building consent on a number of properties. Thus the Borough Council had to address itself to a new prospect, that of developing the centre, but largely within its own "skin."

This meant that attention could be given to the use of the spaces, as much as to the buildings themselves. Since Darlington is on a gradually sloping site, changes of levels and vistas are as important an aspect of its

character as its built landmarks. The Open Market Square, the Horsemarket, and the alleys, "lanes" and small courts between and behind the buildings—what might be termed the grain of the place—could be used to best advantage. Under the earlier plans all this texture would have disappeared.

Once the approach was decided upon, and these decisions were influenced by a strong lobby of concerned townsmen, an unusual way was adopted to demonstrate to council members the wisdom of the plan.

Instead of the customary set of expensively produced (and often vacuous) feasibility studies the members were given a slide presentation. The special quality of their town centre was pointed out, precedents from elsewhere were illustrated and the planners and architects threw themselves into the curious task of "selling" the town to its officials. The suggested changes were to be carried out in phases, but the approach emphasised the view that the centre was a whole, long since linked by fabric and function, and not merely a large chunk of real estate.

The Civic Trust Award given this year to Darlington Borough Council was for the rehabilitation of the Old Town Hall, covered market and Clocktower.

Alongside this stands the first phase of the scheme—carried out with the aid of consultants Douglass Wise and Partners—the Horsemarket, in which restoration and some new building have been combined to give a new lease of life to a group of shops housed in listed buildings. Now work is in progress on a sizeable complex, centred on new swimming pools and sports facilities together with commercial space. The Central Hall, a lofty Quaker meeting house (Darlington's fortunes were largely founded on Quaker acumen) will be retained to provide a sports hall. The Dolphin Centre is a partnership between the local authority and private finance, with Sports Council grant aid.

Thus Darlington (its rather daunting modern Town Hall notwithstanding) today presents a town centre in which all the threads are drawn together. The covered market is flourishing; it has wholesalers and cold storage at ground level while the stalls on the floor above have been realigned to allow for easier passage for the vast numbers of people it attracts. (A survey on the market before

the improvement works showed that 20,000 people were using it daily.) The glazed canopies around it have been reinstated and the interior ironwork picked out in dark and light blue. There is good top-lighting and the meat counters are grouped together served by a lift to the cold-store below. It is now hard to imagine the pressures that almost demolished it.

During restoration the traders were given temporary stalls in the open market and on their return rents were increased over five fold but the improvement in layout, storage and overall environment seems to have proved ample compensation. Plenty of licence has been allowed in design of stalls and counters—a welcome change from the "tasteful" homogeneity sometimes found in such schemes.

In some towns a market like this and a bustling, varied town centre is merely a nostalgic memory, but this is no exercise in nostalgia but a reality which encompasses both past and present.

International honour for Jazz Centre Society chief

Charles Alexander, the director of the Jazz Centre Society, was elected President of the International Jazz Federation at its recent general assembly in Warsaw.

Mr. Alexander, aged 33, was appointed the first full-time director of the IJF in 1973, and in this capacity attended his first IJF meeting in 1975 in Nancy, France. At this he was elected to the IJF board. He became a vice-president in 1979.

Fuller details from IJF, c/o 33 Great Russell Street, London, WC1.

Barbara Cartland wax model at Tussaud's

A wax model of Barbara Cartland has been added to Madame Tussaud's collection in the Conservatory. The likeness is by Madame Tussaud's sculptor Muriel Pearson from a sitting with Miss Cartland at her Hertfordshire home in March this year. The model is wearing a pink Norman Hartnell evening dress and a pair of shoes from Miss Cartland's own wardrobe.

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Clock tower and covered market, Darlington

Royal Ballet

Cinderella by CLEMENT CRISP

Cinderella is an important work for the Royal Ballet—it's first home-grown, full-evening classic, with Ashton assuming the mantle of Petipa just as Prokofiev had donned that of Chakovsky in devising the richly melodious, waltz-laden score. Returned to the repertory on Saturday, as a Christmas treat, the ballet looked very well. The company dances strongly—the corps de ballet of stars so precise and gifted that each member merits a listing in the programme—while Jennifer Penney we have a Cinderella entirely lovely. The balance of the piece has altered since its creation just 32 years ago. Then, and for decades after, the antics of Ashton and

Helpmann as the Ugly Sisters dancing rather than a woman's, but how attractive, and how right for so innocently sentimental a tale.

Wayne Eagling was the Prince, dashing in everything except aerial turns; the Season Fairies' variations—each a jewel—were sparklingly done by Rosalyn Whitten, Vergie Derman, Wendy Ellis (outstandingly in this company by her vertiginous bravura as Autumn) and Pippa Wynde. Monica Mason gave the Fairy Godmother's solo that aptness which makes music and dance seem one. Derek Rencher and Michael Coleman were the Ugly Sisters. I feel that the time has come to rethink the way in

FINANCIAL TIMES

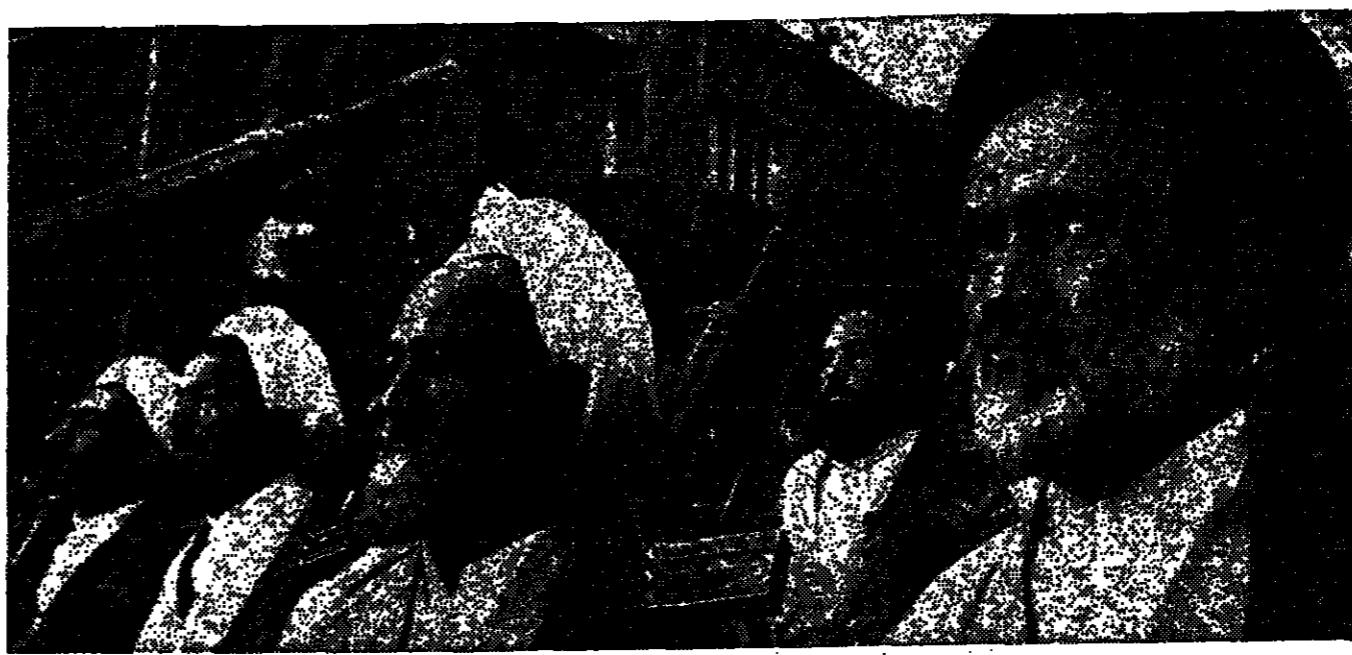
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THE U.S. HOSTAGES

Iran spurns 'the Great Satan'

By Terry Povey in Tehran



An anniversary enlightenment

THIS MONTH the Organisation for Economic Co-operation and Development has achieved its twentieth anniversary, and has naturally enjoyed the ritual congratulations of member governments. It is to be hoped, though, that members do not think that a warm letter will discharge their obligations. The OECD has chosen to celebrate its anniversary with an analysis of the economic outlook which, although it is far from festive, is of first-class importance, especially from this source.

Quick way

In a nutshell, the forecasters now see a reduction of interest rates internationally as a first priority if the prospects for recovery are to be improved; and they propose that tighter fiscal policies in countries where inflation is a continuing preoccupation might be the quickest means to make this possible.

In the past the OECD secretariat in Paris has gained a reputation as a bastion of old-fashioned neo-Keynesianism, so that although this message may not sound very novel in the UK, where the Government is struggling to create conditions for lower interest rates, it is a remarkable one from such a source. It is also a problematic area of policy; the trade-offs between fiscal restraint and interest rates are partly a matter of guesswork, and the secretariat modestly urges "investigation" of this path.

Inversion

Nevertheless, the message is welcome and important. The OECD places it, as is proper, in the context of making policies more compatible internationally. It points out that, while some individual countries may have achieved apparently encouraging results from a policy of high interest rates and a consequently strong exchange rate, this cannot be a general solution to the inflation problem. It is impossible for all exchange rates to rise against all others. On the contrary, this is simply an inversion of the old form of international beggar-my-neighbour. Countries may seek to

export unemployment through depreciation or to export inflation through appreciation; in either case the total international result is simply disruptive.

However, there is a wider case for a general attempt to lower interest rates through relying more heavily on fiscal restraint. As the OECD points out, this would reduce the costs of finance and investment, and thus, incidentally, increase the chances of finding a constructive outlet for OECD financial surpluses.

Especially important, perhaps, it would reduce the alarming increase in the real debt burden now being loaded onto some of the fastest growing developing countries. A continuation of the recent real cost of debt service would before long raise the possibility of insolvencies and a major international banking crisis.

On the other side of the balance sheet, current levels of real interest rates also imply a rapid compound growth in the real value of OPEC surpluses accumulated in the last eight years.

Hope

If the OECD's advice is followed—especially by the incoming U.S. Administration—it is a real possibility that its forecasts for the area, and for the UK in particular, will prove too gloomy. The OECD's new approach does not seem to have been adopted by the whole of the secretariat; the individual country surveys make little mention of interest rates and their impact on investment, stocks and the supply side of the economy generally.

An exclusive emphasis on "real" numbers for demand, output and employment suggests that too little weight has been given to the implications of the rate of inflation itself. In the past OECD forecasts have erred on the optimistic side when inflation was accelerating, by taking too little account of the damage done by inflation itself. Now inflation is generally abating, and there should be corresponding benefits. If these could be combined with interest rate disarmament, this chilly survey could well conceal a message of hope.

East Germanys' export drive

EAST GERMANY is harnessing its population to a drive into export markets in the face of its increasing indebtedness to the West. The authorities in East Berlin are relying upon the docility of what is Comecon's most skilled labour force, and above all on West Germany's readiness to uphold existing close trading links in spite of political tensions.

The East German budget, tabled this month, foresees an increase of foreign trade during 1981 of 16 per cent as against economic growth of 5 per cent. Disposable incomes are to grow by 4 per cent, investments will remain roughly stable.

A first success has been achieved: in 1980 East Germany managed a small surplus in its trade with West Germany, helped by the expansion of the West German economy. That advantage will be lost in 1981 when West Germany will come close to zero growth.

Firm bonds

That is one reason why the East Germans are likely to make their main effort during 1981 in capitalist countries other than West Germany. Besides, they wish to limit their dependence upon West Germany to about 10 per cent of their total external trade. The present level is about 8 per cent.

Trade between East and West Germany is a highly political matter. Bonn claims to it as one of the firm bonds remaining between the two parts of divided Germany. That is why West Germany reacted so strongly against any suggestion that reprisals might be taken against East-West German trade, should relations between NATO and the Warsaw Pact deteriorate because of Poland or for any other reason.

East-West German trade is conducted on a clearing basis, with each side allowed to sell up to DM 550m (about £185m) behind with its deliveries. The East has used this facility to draw an interest-free loan (financed by the Bundesbank) of the full DM 550m which is rolled over from year to year.

That arrangement, dating to 1975, runs out at the end of 1981. Unless it is renewed, the automatic credit or swing may revert to a maximum of DM 200m and annual settlements may be re-introduced. For East Germany that would be a hard blow. Estimates exist that, in 1979, one-third of its earnings from exports to

Iran's leaders yesterday waited for the formal negative reply from the American Government to its \$24bn demand, made known on Sunday, for the release of the 52 U.S. hostages.

Among many diplomats and Iranian officials the feeling in Tehran yesterday was one of unremitting pessimism. As long as negotiations, albeit via Algerian intermediaries, were continuing, hope of a settlement existed. Now these hopes appear to have been dashed.

The initial reaction among many Iranians in the streets of Tehran was joy at the thought that such a \$24bn windfall might come to their country's way. But the feeling did not last and one of the afternoon newspapers soberly urged its readers "not to be afraid of threats, of bombings..." and spoke of American plans to seize three disputed islands in the Gulf and of a joint U.S., UK and Iraq plan to invade the country.

In the official media there was no talk of victory, only of a grim willingness to go on.

Only time will tell if the Iranian Government has misjudged its people's mood. There can be no doubt, however, of the growth of discontent over the last two months. This new mood has nothing to do with the hostage question as such. It is just that the increasingly unpopular fundamentalist Government has made them the totem-pole for their cause.

Settlement of this issue might bring the hope that problems of war, unemployment, inflation, and much else, which now confront the Islamic Republic might eventually be resolved.

Unlike the first few weeks of the war with Iraq, when a spirit of unity of national purpose developed strongly, the effective stalemate at the battlefield has turned attention away from the war and back to the problems of daily life. It has also left the politicians free to

return to their bitter political battles, as they have done with a new ferocity. The nature of the charges being made daily by both camps against the other are qualitatively different from the past. The uncompromising position of the Iranian Government on the hostages has been seen in this context.

The progress that was made on the hostages followed the more or less complete victory of the fundamentalists over President Abolhassan Banisadr in the selection of the Prime Minister and the

Cabinet. It was the Government of Mr. Mohammed Ali Rajai, and the Parliament which backed him, which allowed the indirect negotiations with the U.S. to begin in early November.

The position of the fundamentalists was, however, openly challenged by President Banisadr in a major speech in late November. He accused his opponents of allowing torture in the prisons and of running a regime similar to the late Shah's one-party state. From that point onwards, the Government of Mr. Rajai was under increasing attack from those it calls the "liberals."

This renewed burst of domestic political infighting made any compromise or appearance of compromise with the U.S. impossible for the Government. So, despite signals in early December that the latest U.S. proposals were being seen as positive in Tehran, the outcome has been a return to the stalemate of the past 13 months.

Despite the generally pessimistic mood, the leaders of the

radical camp remain confident. One of them, Hosseini Hashemi Rafsanjani, the Speaker of the Parliament, said yesterday: "If the U.S. is not ready to give us our rights then in the last resort we will put the hostages on trial". Mr. Rafsanjani also made it clear that his latest statement was the final position of the Iranian Government. "We will not retreat," he stated.

One Western diplomat whose country has tried very hard, in his words, "to stay friendly with the new regime" said

that this was Iran's negotiation who appear to have had a fundamental misunderstanding of the U.S. offer to restore things to the status quo as it was before the hostages were taken. Iran apparently took this to mean that when its frozen fund were "unfrozen" this meant they would be free and available for it to use.

However, as Mr. Edmund Muskie, the Secretary of State has since made clear, this was not the U.S. proposal. The U.S. expected that Iran would have to sort out all the legal wranglings of the attached monies by itself once the hostages had been freed. Only the unattached funds would have been immediately available.

Once it was realised that the release of the hostages would result in the return to Iran of a minor part of its assets then the present Government was faced with a decision either to accept political defeat inside the country or to turn its back on a negotiated settlement.

by, for example, putting son of the hostages on trial "spies".

Not that the military option is now more attractive than was. Mr. Muskie himself doubted its efficacy over the weekend. It had been tried before and failed, he said,

He went on: "At this point in our negotiations with Iran we are within reach, if the could but see it, of a solution the problem which would eliminate any such (military) possibility, which would make possible the return of the hostages and would make the beginnings of a meaningful process of bringing Iran back into the community of nations in a dignified, responsible way. And they've got to do that, they've got to face it at some point." But the point, it seems, is yet some way off.

Now it may be Reagan's problem

By Jurek Martin, U.S. Editor, in Washington

BRINGING Christmas miracles, the probability now is that Ronald Reagan will inherit the problem of the American hostages in Iran, lock, stock and barrel, when he becomes President next month. The once real hopes of the outgoing Carter Administration that months of patient and tortuous negotiations through intermediaries might bear fruit have again been brutally dashed by the latest, and perhaps "final" list of Iranian financial conditions.

The depression in Washington is quite palpable. Mr. Edmund Muskie, the Secretary of State, tried to put the best face on things on Sunday by refusing to close the door on continuing exchanges. But he was forced to describe Iran's position as "unreasonable." His colleague at the Defence

Department, Dr. Harold Brown, was more abrupt, speaking scathingly on an unacceptable "ransom".

Mr. Muskie acknowledged that the most frustrating element in the whole process was the extent to which Iran was neither willing nor able to comprehend that the powers of the U.S. President are circumscribed. He conceded that the public language of certain Iranian officials might be dictated by their domestic political needs, but hoped that the growing perception in Tehran that the retention of the hostages no longer served any useful purpose would work in favour of an accommodation satisfactory to both sides.

The gap still seems hopelessly wide. For a start, the \$24bn Iranian price tag is impossibly high. It is a sum more than

three times as great as the annual U.S. foreign aid budget and is equivalent to about 8 per cent in income taxes. It works out as about \$460m a hostage. To transfer such an amount to a foreign authority, the Algerian Central Bank, with minimal guarantees that any of it would ever be returned, is more than any President, or any Congress, could possibly do.

Apart from the price, there are the principles involved. There appears no authority that would permit the President to transfer \$10bn in American funds to Algeria to cover the late Shah's wealth, whatever it amounts to. Nor, legal experts contend, would American courts allow the President, in effect, to declare all lawsuits against the frozen Iranian assets null and void. Hard though it may

be for revolutionary Iran to appreciate it, remains the case that "the great Satan" does not possess such powers.

What the U.S. can do, of course, is to free those Iranian funds not yet attached by court order and to establish a jointly agreed procedure for settling claims, for which there is ample precedent. Iran appears to have accepted, at least in principle, the latter, though it will be time-consuming. But what hinders the U.S. is Iran's raising, dropping and then resurrecting the whole issue of the Shah's wealth, itself a veritable legal minefield.

What all this comes to is that the answer to the problem remains in Iran.

What Mr. Reagan will do about the hostages is, frankly,

anybody's guess. Since winning the election last month, he has remained the soul of diplomatic discretion.

The suspicion persists, of course, that Mr. Reagan would take a more aggressive, even bellicose, line with Iran. This is based as much as anything on his earlier comments shortly after the hostages were taken that the U.S. ought to have set Iran "a date certain" for their release, which, if not met, would have resulted in unspecified retribution, including exercise of the military option. But that was the metaphorical equivalent of light years ago, before last spring's abortive rescue mission, before Iran and Iraq went to war and before the Soviet Union put its clamps on Afghanistan.

Yet Iran could still provoke an American military response,

Chawar Valley Saudi Arabian Light 1973 OPEC and Beaumont Ridge Texas Heavy Crude 1978 Domestic.

The gift pack of 10W/40 engine oil comes complete with greetings card for \$35 and each bottle bears a health warning: "Do not ingest—for automotive use only."

Custom made

State socialism has not entirely extinguished the spirit of enterprise in Tanzania, if the experience of a recently returned British businessman is anything to go by.

On the flight out from London he took a bottle of whisky and a bottle of gin from the duty-free shop at Heathrow. But on the return trip from Dar es Salaam, the unopened bottles were confiscated for no apparent reason by customs officials.

The disgruntled traveller had scarcely settled into his seat on the plane when he saw another passenger boarding the flight, carrying the two bottles, whose labels had been distinctively marked.

He explained that he had just bought them from a Customs official for £5 sterling. He would have bought them with Tanzanian currency, he said, but another customs official had confiscated all he had left.

But changes in stamp design, I hear, may also be on the cards in the United States.

Congressman Barry Goldwater Jr. is pressing for the sale of advertising space on postage stamps. Companies like Coca-Cola, Ford and McDonalds would be eager to pay 20 cents a stamp to put their names or logos on such mini-billboards, says Goldwater.

The latest example comes, you may have guessed, from California where David H. Collins, president of Gushee Oil, has introduced a lavishly packaged presentation set of the industry's products in three tightly-wound wine bottles.

"One of the fresh, whimsical, most talked-about gifts of the year," blurbs the Collins company scribes about the bottles, neatly labelled Persian Gulf Abu Dhabi Premium 1973.

The explanation appears to

Tuned in

Vietnam has left the American people with many legacies. But few can be odder than its aftermath for a 28-year-old veteran admitted to a Miami psychiatric ward. The man, suffering from depression and headaches, claimed he could also hear country music and radio commercials inside his head.

The sounds were, he said, muffled, but nonetheless he could distinguish between music, news and commercial breaks. Psychiatrist Stephen Liggett asked the man to compare the signals inside his head with stations on the hospital radio. The patient hunted through the waveband until he reached local station WOAM. "That's it," he cried.

Liggett used an earpiece so that only he could hear the hospital radio, and asked the man to distinguish between music and news. He knew exactly when the station stopped playing one song and switched to another.

The explanation appears to

Overheard in a Camberwell pub: "Every year Fred says we're going to have a Christmas we'll never forget. But it always ends up being one he can't remember."

Short memory

Overheard in a Camberwell pub: "Every year Fred says we're going to have a Christmas we'll never forget. But it always ends up being one he can't remember."

The explanation appears to

Observe

BYRON ADVERTISING

WISH ALL THEIR CLIENTS AND FRIENDS A VERY SPECIAL CHRISTMAS AND A MEMORABLE NEW YEAR WITH THE BYRON COCKTAIL

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FINANCIAL TIMES SURVEY

MARCH, APRIL & MAY 1980

The Netherlands

After years of prosperity, the Dutch now realise that the future will be harder and more complicated than they once thought. The world recession is hitting the Netherlands and there are growing doubts as to whether the country can continue to afford its de luxe welfare system. But the country's problems, though real, should not be exaggerated.

A new mood of realism

By Reginald Dale
European Editor

BRACED by the chill economic winds of the 1980s, the Dutch appear to be approaching their country's problems with a new sense of realism. Extravagant visions of a futuristic new society continually pushing forward the frontiers of Western civilisation have receded with the dawning recognition that the present has to be tackled first.

Not so very long ago the intellectually fashionable scenario for the Netherlands was one in which the country deserved its prosperity largely by enhancing the life-style of its fortunate inhabitants. A new generation of carefully chosen, technologically advanced industries would earn the wealth that showed the greater part of the population to spend their lives as actors, piano teachers and social workers. Those remaining in industry would be working half-time, sharing their jobs, and retiring, perhaps, at 50.

Hitherto, gas revenues have simply been swallowed up in the Government's general coffers, plugging budgetary deficits and financing the welfare system.

Trade union leaders now increasingly openly acknowledge (though their members do not necessarily agree) that financial sacrifices must be made now if jobs are to be preserved in future.

The country's students, who were only recently packing the sociology courses, are now beginning to realise that that may not be the best way to get a job. There is a growing demand for business and technical training.

Public spending

But if all these are significant straws in the wind, there is no evidence that the country has yet undergone a conversion of Damascus Road proportions. Despite its three years in office, the Centre-Right Christian Democratic-Liberal coalition has had precious little success in its efforts to curb public spending.

In the last seven years, the share of "collective spending" (public expenditure plus social security payments) in national income has risen from just over 51 per cent to well over 60 per cent.

By this measure, a favourite one in The Hague, West Germany now stands here. The Netherlands did in 1973. That is a fact which appeals private industry, for which West Germany is both the main market and the main competitor.

The country's competitive position has begun to improve with productivity gains in the past three years, but the Netherlands still has the world's highest wage costs if social security payments are included.

However moderate the country's unions may be in British terms, they are still vigorously resisting the Government's plans to take the first small steps towards pruning the social security system. The Dutch trade unions see it as their duty to protect the unemployed or disabled underdog as much as their own working members.

But there is also a widening split between militants and moderates in the trade union ranks as some branches such as metalworking feel the draughts of recession, while others, like food processing, continue to thrive. Some people are afraid that the country's traditionally unified German-style trade union movement may be in danger of breaking up.

If the Government has failed to achieve many of its economic objectives, and often looked indecisive, that is largely the fault of its own composition. With only 77 of the 150 seats in the Second Chamber (the equivalent to the British House of Commons) its wafer-thin majority is constantly threatened by dissent from within its own ranks.

The Christian Democrat Left-wing contains around 10 mainly Protestant dissidents who would much rather be allied with the opposition Labour Party than their current coalition partners, the Liberals, who are more like the British Conservatives.

If the rebels have not yet brought down the Government (and they almost did over Cruise missiles) they have still made life very difficult for it. The Christian Democrats have only just formally merged into one party—in a bid to stem the swing away from voting on religious lines—and they do not want to split up again, certainly

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not shortly before an election. But it means that Mr. van Agt will go to the polls in May with less to show for his term of office than if he had had a decisive majority in Parliament.

The leader of the Labour opposition and former Prime Minister, Mr. Joop den Uyl, is preparing a vigorous and longer than usual campaign in what is widely seen as his last chance of returning to government leadership.

The Labour Party will argue that the "levelling" of incomes



has still not gone nearly far enough (it wants a ratio of 1.3: or 4 between the minimum wage and the highest salaries), and make a major play of the need for the emancipation of

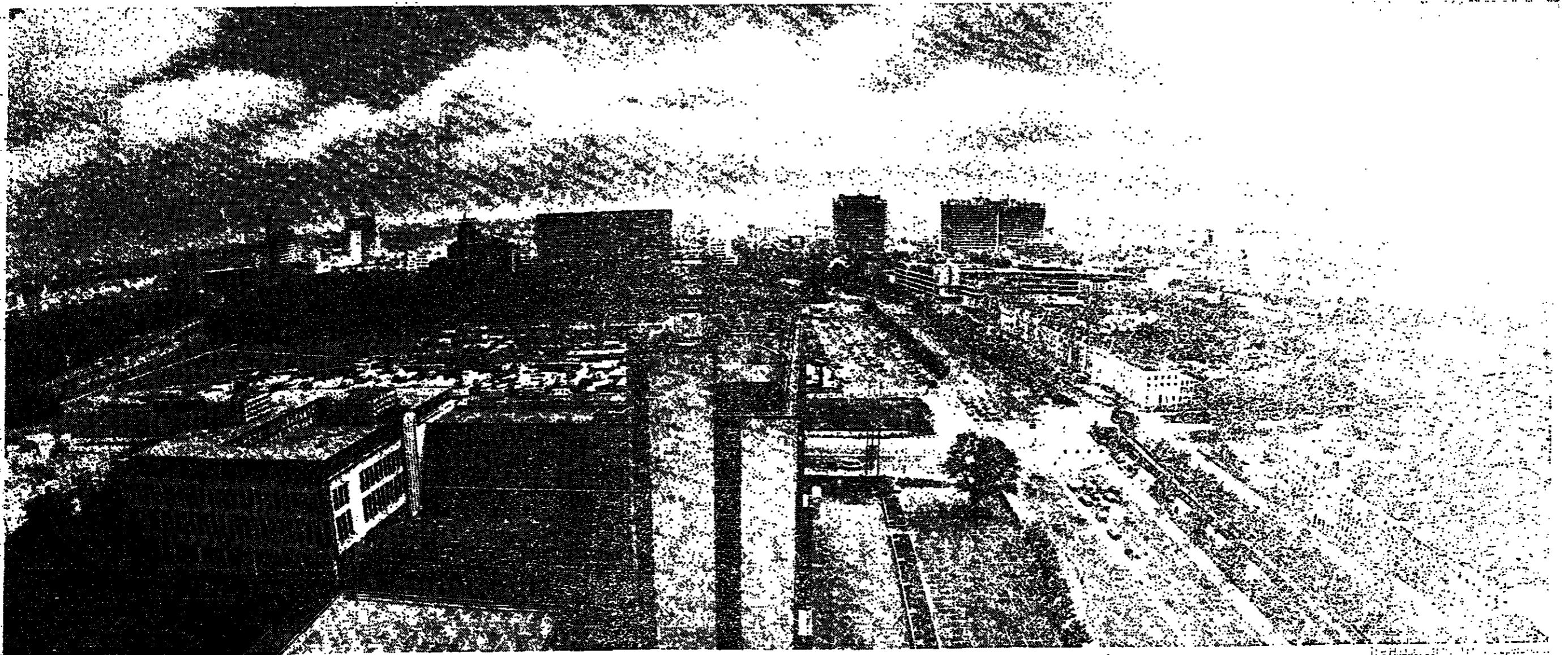
women through equal treatment at the workplace. But it is widely expected that nuclear power and nuclear weapons will prove by far the most emotive issues of the elections.

Nobody doubts that the country is an increasingly vociferous anti-nuclear mood. The issue is so sensitive that the Government has so far failed to find any independent organisation prepared to step forward and organise the two-year-long "great debate" on the country's future energy policy that it had hoped to start almost 12 months ago. It will

now almost certainly not take place before the election, meaning that one can virtually write off nuclear power as a major energy source in the Netherlands for a good 10 years or more. That in turn means that, as the gas runs down, the country will be obliged to rely increasingly heavily on expensive and uncertain supplies of imported oil in the coming decade.

But if the nuclear issue is exciting the general public, politics, as a whole, is not. A

CONTINUED ON
NEXT PAGE



EXPANDING INTERNATIONALLY ON A FIRM DUTCH BASE

Ennia was formed in 1969 from the merger of two long-established Dutch insurance companies.

As a result of the merger, Ennia is now one of the largest insurance companies in Holland and a leading force in the industry.

Ennia in 1980. The first half of 1980 witnessed another solid increase in gross receipts for Ennia. These rose by 14% to Dfl. 1,326 million compared with the same period last year.

Profit after tax was also up, amounting to Dfl. 37.4 million as against Dfl. 29.2 million in the corresponding period last year. The rise of more than 28% was mainly due to improved results in general insurance business.

Though there was an increase of over 25% in the issue of ordinary shares, compared with 1979, profit per share rose to Dfl. 11.84. In 1979 the figure was Dfl. 11.58.

This rise was due to a further exercise of rights where the convertible loan bonds were concerned, together with the optional scrip dividend and a private placement of about 10% of the ordinary shares towards the end of June.

The gain on the disposal of our interest in Mercator by the middle of 1980 has not been credited to shareholders' funds in the half-year figures.

Interim Figures In Dfl. million (unaudited)		First Half Year		Full Year	
		1980	1979	1979	1978
Gross premium life assurance		457.6	418.1	735.5	661.4
Gross premium general insurance		391.8	347.8	652.5	599.6
Other income		431.9	358.5	755.7	651.6
Unconsolidated Companies		45.0	97.5	87.0	76.8
Gross receipts		1,326.3	1,162.9	2,231.7	1,989.4
Figures Per Ordinary Share of Dfl. 20.00		dfl.	dfl.	dfl.	dfl.
Net Profit after addition to catastrophe reserve		11.84	11.58	25.97	23.60
Ordinary Shareholders' funds		256.76	264.35	268.56	259.37
Dividend				8.25	7.37
					6.82

Our part of the results in this company was included in these figures.

In the second half of the year, Ennia acquired a majority interest in the Spanish insurance company 'La Galicia'.

Life Assurance. Gross receipts from the company's life assurance business moved up to Dfl. 743 million, an increase of 13%. This was as much as had been planned for and expected. The net profit was Dfl. 32.9 million, as against Dfl. 27.6 million last year.

General Insurance. In this area, gross receipts increased by 15% to Dfl. 468 million. Matching this improvement, profit after tax rose to Dfl. 8.2 million, as against Dfl. 3.2 million.

Non-Insurance. Gross receipts in non-insurance activities were Dfl. 115 million. Conditions were generally unfavourable for growth and profit was Dfl. 1.4 million.

Prospects for the second half-year. Further steady development and expansion is planned and, provided no exceptional circumstances occur, we confidently anticipate a continued growth in net profits. Profit per share should, therefore, also show a further increase.

ennia nv
Churchillplein 1, The Hague, The Netherlands
Balanced growth internationally

THE NETHERLANDS II

A brooding sense of missed opportunities

The Vroom & Dreesmann Group operates a large number of retail chains and service industries. Activities are spread over a number of countries e.g. U.S.A., Brazil, Japan and Hongkong. The Group is organized in 8 Divisions.

HIGHLIGHTS of the VROOM & DREESMANN GROUP

(In millions of US\$ unless stated otherwise)

	1978-1980	1978-1979
Group's Sales	3,250	2,800
Operating Profit	133	124

BASED ON HISTORICAL COSTS:

Net Income	56	50
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BASED ON CURRENT VALUES:

Cash flow	98	86
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Shareholders' Equity	483	422
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Netherlands
GENERAL MERCHANDISE DIVISION
 Vroom & Dreesmann Department Stores
 Vendet Junior Department Stores
 Vandomus Furniture and Home Furnishing Stores
 SuperDoe Home Improvement Centers
 In de Lanscroon Wine and Liquor Stores
 Menet Take-home Meals and Restaurants

SOFT GOODS DIVISION
 Kreymborg Ladies' and Men's Apparel Stores
 Hunkemöller Foundation Garments, Lingerie and Swimwear Stores
 Frank & Jean Leisurewear Shops
 Claudia Sträter High Fashion Ladies' Apparel Stores
 Nieuw Engeland Classic Ladies' and Men's Apparel Stores
 Bracoma Apparel Manufacturers

HARD GOODS DIVISION
 Kijkshop Showroom Retailing
 Dixons Cine, Photo, Hi-Fi, Electronics and Records Stores
 Rovato, Guco, Heijmans, Stores for Home Appliances
 Electro-Jacobs
 Rinck Opticians
 Siebel Jewelers
 Peek Yachting Import and Sale of Motorboats and Sailing Yachts
 International Vendahoy Import and Sale of Campers
 Vendoto Automotive Shops

FOOD DIVISION
 Edah Supermarkets
 Torro Large Supermarkets
 Basemarkt Dry Groceries Stores
 Beekanier Discount Liquor Stores
 Drogistore Discount Drug Stores
 Konmar Hypermarkets

FINANCIAL DIVISION
 Staal Bankiers General Bank
 Staal Effecten Stockbrokers
 Staal Assurantien Insurance Brokers
 Vendopolis Insurance Agencies
 Voorschotbank Bank for Personal Loans
 Rotterdamse Cradlebank

SERVICES DIVISION

City Courier

XP Service

Delta Teledistributie*

Dactylo-Interlance

I.S.O.

Nedsafe

Total Security

Dinet Catering

Interhaag

Interhostess

AMD-Consultant

Vedfor E&O

Caral

Automatisering

Comgraph

International

Vendoro

Techno Holland

Vendagence

Intervendex

INTERNATIONAL DIVISION

United States

Dillard

Outlet*

Wilson*

Cole National*

Brazil

Ultralar

Ultracred*

Belgium

Hunkemöller België*

Cody*

West-Germany

Provisa

PARTICIPATIONS INSIDE THE NETHERLANDS

Kavee B.V.

Holds 40% of outstanding ordinary

share certificates of K.B.B.:

Department Stores, Junior

Department Stores, Home

Improvement Centers and Super

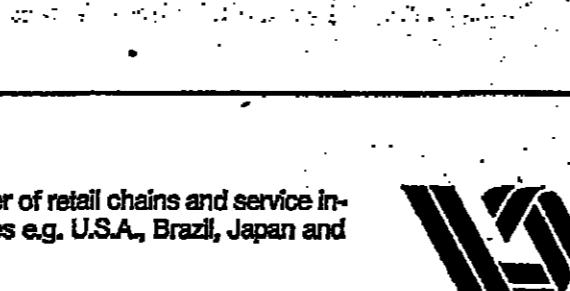
Stores

Women's, Men's and Children's

Apparel Stores

Furniture Showrooms

Services



Headquarters Spaklerweg 52, Amsterdam.
 Phone: 020-5952345/6
 Telex: 14.698 VDNE-NL

* participation less than 50%

THE ECONOMY

JOHN WYLES

AS THE second economic chill in seven years starts to bite, there is a brooding sense of missed opportunities in the Netherlands.

Since 1973 the nation's riches in natural gas have contributed substantially to national income while approximately energy self-sufficiency has afforded a margin of manoeuvre around two world oil price shocks which has not been open to any other European country.

Yet, in 1980 and 1981 the Netherlands is wrestling with almost exactly the same package of problems from historically high unemployment (possibly 10.5 per cent next year) to non-existent growth as all other industrialised countries.

The fact that the severity of many economic problems is not as grave as elsewhere is cold comfort to a Government which will go into an election campaign next spring with economic policies based on statutory pay restraint and cutbacks in social welfare programmes.

In short, there is a sharp realisation in The Hague that if more of the advantages of natural gas had been transferred into industrially productive muscle instead of socially comforting fat, then the outlook would be considerably brighter.

For the last two or three years it has become increasingly clear that the country's economic and social goals have been too ambitious. Lavish social security programmes coupled with extreme emphasis on narrowing pay differentials has helped starve Dutch industry of cash and labour; the latter has shown an increasing aversion to working in industry.

At the same time, the rising financial burden on individual contributions of the social security programme has helped push up wage demands at times when income restraint was

needed.

Meanwhile, the relatively low profitability of industry (one

public sector economist reckons that the private sector's return on capital-to be between 2 and 3 per cent) has shackled growth in output and employment. This, in turn, has encouraged governments to sidestep out of a political corner by boosting public employment and thus the public sector's demand on resources.

The net result is that taxes, social security contributions and non-tax Government revenue has risen from 49.7 per cent of the country's national income ten years ago to 65.4 per cent in 1980.

This has created difficult public financing problems and has effectively put a corset on the expansion of the private sector. The Centre Right Government's first coherent acknowledgement of the need for economic restructuring was unveiled in June 1978 as its "Blueprint 1981" plan. This aimed to prune F1 10bn of public spending during the three-year period so as to reduce the public sector borrowing requirement, and to create the conditions for a more sustained growth in the private sector.

The plan is now waiting for a formal budget, although its far elusive strategic objectives remain central to government policy.

Caustic comment

Commenting recently on the plan, the Amro Bank caustically observed that it had "faded beyond recognition and the Cabinet seems resigned to its failure to reach most of the original targets. Public sector spending was not sufficiently curbed, business profitability was not restored and the rising trend of unemployment was not reversed."

While the record of achievement may not so far be impressive, the point still remains that the Netherlands is still better placed than many other countries in its struggle to curb public spending, revive the private sector and reduce unemployment.

The most recent rise in oil prices is now feeding through to the country's natural gas export contracts and boosting government revenues. As a result, the 1981 borrowing

requirement should fall from around F1 18bn this year to F1 6.8bn or from 8 per cent to 5.25 per cent of national income.

At the same time, the Government is budgeting for a F1 7.6bn reduction in profit taxes on industry and a F1 425m increase in investment premiums.

While attempting a more re-

strictive approach to its own

costs,

the Government attaches the highest priority to controlling private sector costs, particularly on wages. With substantially more than half of its national income derived from exports and some of the highest real wages in the EEC, productive competitiveness is absolutely essential.

It is also essential because society is highly indexed.

Wages, social security

payments and income tax are all tied to one index or another

which gives the country a powerful capacity for self-generated inflation. This makes it recent record all the more admirable, although the achievement has not been recorded without social and political strain. Consumer prices rose by 4.5 per cent in 1978 and 1979 and by about 6.5 per cent this year. These inflation figures are the best in the

EEC.

But Dutch Government and industry has become in

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THE NETHERLANDS IV

Growing partnership with industry

BANKING

PETER BRUCE

AT THE END of September, the big Dutch general banks and small to medium-sized industry finally found themselves in a position to cement a growing partnership. And if the occasion aroused only subdued enthusiasm in the Dutch banking community, smaller industry has, reportedly, reacted far more excitedly.

Diminishing industry profits in the past few years increased general bank exposure to industry to such an extent that by early this year it had become almost inevitable that the banks, somehow, would begin pumping equity into small and medium-size industry.

Even so, when the Central Bank eased the limits on bank participation in non-financial institutions in late September, two of the "big four" general banks announced remarkably quickly that they were setting up, and funding, participation operations.

The Central Bank scrapped regulations limiting banks to a 5 per cent holding in companies, allowing them to put F1.25m (£513,347) into any company provided they did not take a majority share.

The first bank to move—in days—was the fourth largest, the Nederlandse Middenstandsbank (NMB), traditionally a specialist in financing small and medium-size business. For two years it had maintained public advocacy for the change—largely, perhaps, because its reputation as banker to smaller industry has been challenged increasingly by the bigger banks.

The country's biggest bank, Algemene Bank Nederland (ABN), followed quickly.

Who put the pressure on the authorities to lift the participation restrictions is not clear, but the issue seems to have gained in popularity (even among politicians), since NMB advocated equity participation in its 1978 annual report.

"You could say that the same banks were more enthusiastic than others," said Mr. Wim Scherpenhuysen, Rom, NMB chairman.

"After the Press saw the annual report, venture capital suddenly became a big issue for us, so we continued to draw attention to it. The whole thing became a bit of a political issue."

NMB has capitalised its venture capital arm, initially, at F1.20m, although it may raise this to F1.100m. ABN is using an existing subsidiary's F1.30m capital initially.

"If it is necessary to increase its capital, then we will," Dr.

André Batenburg, ABN chairman, said, all warn, however, of overestimating the future of bank participation.

"You shouldn't get the impression that the Dutch banking system wants to participate on a large scale in medium or large industry. This move is concentrated on small industries. At the same time you should not underestimate it. The field of operation is rather large, even though the amounts may be small," he said.

No exact limit on bank equity involvement has yet been set, but for the time being it seems it will be restricted to a few percentage points of each bank's individual resources.

Silent so far

The other two big banks have kept silent on equity capital since the restrictions were lifted, but Dr. Batenburg is certain they will find a way into participation.

ABN Bank, the second biggest, may use its merchant subsidiary, Pierson Holding and Pierson. Little is known about the plans of the third biggest bank, Rabo Bank—a co-operative of about 1,000 agricultural credit institutions which recently started non-agricultural lending.

The response to the ABN and NMB announcements appears enthusiastic. NMB said "several hundred" inquiries

despite a fairly dull second-half performance, stock market analysts in Amsterdam are expecting another solid performance from insurance companies this year.

Costs have generally been held in check and bank Mees and Hope NV reported in August that insurance companies were expecting the current financial year to realise a growth in earnings of between 10 and 15 per cent on a generally uninterrupted turnover.

Of the "Big Five" quoted insurance groups—Nationale-Nederlanden, Amex, Ennia, Amfas Groep and Stad Rotterdam—only Amex's share earnings are expected to drop this year (by 3 per cent). The Amro Bank predicts because

of its continuing takeovers abroad.

Share earnings at Nationale-Nederlanden, Amro estimates, should rise 16 per cent (17 per cent last year). Amex share earnings should be down 3 per cent (up 11 per cent in 1979). Ennia earnings are forecast at 5 per cent up (10 per cent last year).

Amfas Groep's will probably remain unchanged (up 13 per cent last year) and Stad Rotterdam's shares seem set to improve 12 per cent (up 8 per cent in 1979).

Bank Mees and Hope points out that much of the interruption in the growth of share earnings at Amex, Amfas and Ennia is due to fairly heavy increases in share capital this year.

Both Amex and Amfas

have been received. There has been little time, however, to measure success.

"We are handling the applications at the moment," Mr. Scherpenhuysen Rom said, "and we will be looking closely at the quality of management."

ABN says it has been surprised by the quality of most proposals submitted by companies in the last two months.

But although we are allowed to take up to 40 per cent in a company, Dr. Batenburg said, "our share will not normally exceed 25 per cent, usually in the form of shares or preference shares that will require a net yield on share capital of at least 10 per cent. We also want to be reasonably sure that we can sell the participation after five years and we will usually require a seat on the supervisory Board."

Those criteria seem likely to be universal, though NMB may be more elastic than the other ABN is well insulated from domestic problems by its foreign

operations. ABN, the world's 25th largest bank (assets in 1979 were \$45.6bn) generates more than 30 per cent of its revenue outside the Netherlands—chiefly in the U.S. and Europe. NAB has been expanding abroad recently—the bank had no foreign branches five years ago but now plans a fifth in London.

Amro Bank is active internationally and is likely to expand its foreign exposure. Rabobank has only recently begun to develop its international side.

This year will probably show continuing rises in general bank volumes, with earnings per share at least equal—in some cases higher—than last year.

While profit growth seems likely to depend increasingly on interest margins, the banks in the past have been able to make use of variable surcharges to offset interest rate fluctuations on the capital markets.

would be for such moves within his party.

Of the five listed companies only Stad Rotterdam confides itself to the Netherlands.

At the end of 1978, before a take-over in Australia and another in the U.S., Amex's non-Dutch premium income was about 20 per cent.

Amex Groep's external operations, confined mainly to Britain, account for an estimated 15 per cent of premium income, with 20 per cent at Ennia.

Nationale-Nederlanden, by far the largest insurance company in the Netherlands, derived some 44.5 per cent of its premium income from outside the country.

DUTCH BANKS: DEVELOPMENTS 1975-79
(Percentage annual growth)

	Algemene Bank Nederland	Amro Bank Nederland
Balance sheet total, 1979	86,757	84,123
% growth 1975-79	16	19
% increase 1979	14	15
% share Euro-currencies (estimated)	-25%	-28%
Debtors, advances, bills 1979	29,395	23,575
% growth 1975-79	15%	17
Medium-term loans, 1979	19,031	22,563
% growth 1975-79	22	24
Saving account, term deposits 1979	52,754	55,351
% growth 1975-79	20	21
Demand deposits, creditors, etc. 1979	24,141	19,323
% growth 1975-79	9	13%
Average return on equity, 1979	12.7%	12.5%
Capital + reserves 1979	2,269	2,384
% growth 1975-79	15	21

Source: Bank Mees and Hope

Trade unions find themselves in a dilemma

LABOUR

MICHAEL VAN OS

It was illegal to "break open" wage pacts between unions and employers. The move shows that relations between the unions and the Government have reached freezing point.

Dr. Willem Albeda, the Minister of Social Affairs, wants to limit the increase in the Dutch wage bill to 5.5 per cent next.

Contracts already concluded for the period 1980-81 provided for increases, including indexation, of around 8 per cent, he said.

Limitations

Steef van Eijkelenburg, which heads the NCW (the smaller of the two employers' federations), comments: "The Government should have kept quiet about the wage bill to 5.5 per cent next."

The present blockage in labour relations is not easily explained. Mr. Kok says: "The deepening economic crisis is a main factor. The relationship between the level of wages and social security has increased the problems, and the union movement has thus become involved in politics."

"It would be easier for us if we stopped insisting on this relationship, but that would mean chasing up the 'actives' in society against the 'inactives.'

The curbs will limit the extent to which wages rise in line with prices and clip the size of the annual holiday bonus. The minister says he is prepared to close a loophole—if unions try to offset the curb by demanding larger wage rises—by introducing overall limits.

Mr. Wim Kok, chairman of the FNV, has found himself in an extremely difficult position in several respects: he acknowledges that any government cannot merely stand by idly during national wage negotiations in the current difficult economic situation.

Premier Andries van Agt has pointed out repeatedly that the outcome of the wage negotiations fixes for some 60 per cent of the national budget. The level of social security paid, which, including health care, covers all expenditure of over F1.80bn—

"We are not just entitled, we are compelled to concern ourselves with the negotiations," he says.

The present blockage in labour relations is not easily explained. Mr. Kok says: "The deepening economic crisis is a main factor. The relationship between the level of wages and social security has increased the problems, and the union movement has thus become involved in politics."

Asked why the union had asked the Government to court over the wage measure if it was so much in favour of wage restraint, a spokesman said that the ideas had been developed after the 1980 wage negotiations had been concluded, and that most of the 2 per cent real incomes increase achieved has gone to additional payment for dirty work, extra holidays and early retirement, the latter two to job distribution.

"Wage restraint will be the issue next year. We did not expect wage controls. Restraints, yes, but without firm agreements with the employers on jobs," said the spokesman.

This apparent change was not so surprising, however, for in the sectors where the union is most active—shipbuilding, metal industry and textiles—the employment was disappearing at a rapid pace.

The choice confronting the unions—more money or less jobs—has split the trade union

movement, presenting another big problem for FNV chairman, Wim Kok. A unionist said: "The members are obviously more prepared to strike for money rather than for the employment of others."

Changes

High wages were still being paid in the 1960s, but in the 1970s the situation changed. Productivity continued to grow, but sales no longer kept pace. The first oil crisis had a damaging impact, and industry footed most of the bill as a result, on the wages front, of full wage indexation.

Initially, the rapidly growing services sector could absorb superfluous labour but that soon changed as the effects of investment into labour-saving equipment were beginning to feel. Unemployment has nearly trebled since the oil crisis of 1973-74 to 280,000 (5.8 per cent of the working population), and there is massive hidden unemployment. The high cost levels, compared with competitors in Europe, coupled with the strong guilder as a result of natural gas sales, had a disastrous effect in the period of economic downturn.

When announcing his wage measure, Dr. Albeda also stipulated that he intended to force company managements and employees to have regular meetings to discuss the employment situation in their companies.

The FNV chairman, Mr. Kok, said: "It is logical that we shall

focus our attention of achieving more jobs and improved working conditions. Employers had planned for a higher wage bill, and we shall be on the spot to see what happens with the money that has become available as a result of the wage measure." Mr. Kok dropped his insistence on employment guarantees from the employers which they so bitterly resisted in the past.

Besides the level of wage costs, a second development that is bothering Dutch employers are "imbalances" in areas of the labour market. In a country of relatively high unemployment, it is often difficult to fill vacancies. For example, in the metal industry, where this situation is most obvious, the number of unemployed totalled 18,300 in October but unfilled vacancies were 12,500.

It had already become clear during the 1980 wage negotiations that certain industries and companies had been prepared to pay more than the Government liked to see. This was not necessarily because they were so healthy and could therefore afford it, but rather because they could recruit more easily. Other, more cynical observers, say they agreed because they knew they would receive the money back via a wage measure on which they had banked.

On the labour market problems, the employers have boldly stated that "the social welfare State had become out of control."

To break the deadlock between employers and unions, we will have to have a new cabinet. One that enjoys the confidence of the unions, but not too much so that the entrepreneurs flee the country."

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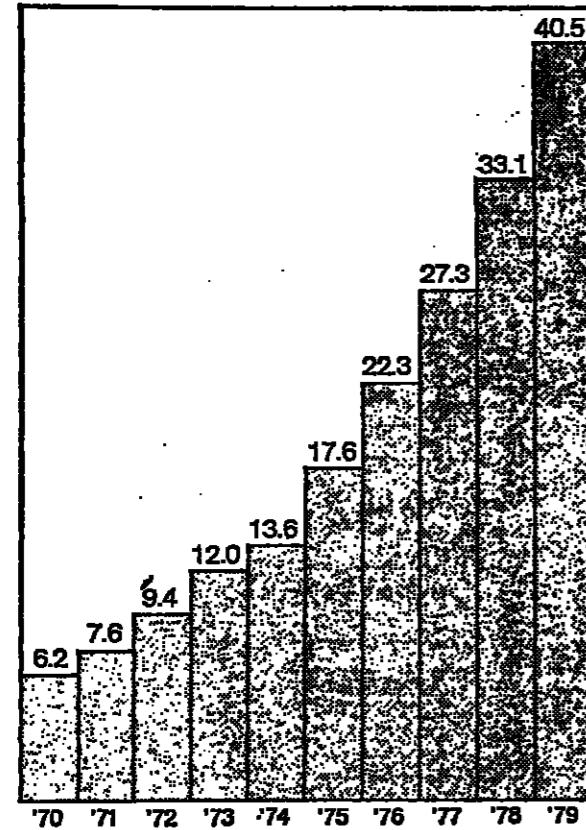
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THE NETHERLANDS VI

Dutch salesmen are making determined advances

EXPORTS

PETER BRUCE

MANY COUNTRIES would gladly trade their problems for those of the Netherlands, a leading Dutch banker said earlier this year. Certainly exporters must have looked on with envy and admiration as the Netherlands coolly went about persuading customers in Belgium, France, Italy, Switzerland and West Germany to throw away ten-year-old contracts for the supply of natural gas and sign new ones linking the price closer to that of oil.

This topped up gas earnings by some 14 per cent. Oil exports of 49.2m cubic metres last year, the renegotiation would add approximately F1 2bn (£410m) to the performance of the country's most valuable foreign exchange earner.

Long before the old gas contracts were being shredded, however, the Dutch had been working on a new energy policy which would conserve their gas. The new contracts will not be renewed when they expire in the next decade. The Netherlands, a semi-OPEC country, according to Mr. Dries Van Agt, the Prime Minister, could become a net importer of industrial energy.

The urgency surrounding the future of exports also has important political overtones. The Dutch social security system, one of the most extravagant in Europe, is supported chiefly by gas earnings. The threat to it has encouraged politicians of most shades to take an interest in export promotion.

Gas earnings will have to be replaced by endeavour—there are no more "miracle" resources—and the Netherlands will most likely spend the next 10 years looking for new markets.

Consumption at home shows "hardly any" volume growth this year, according to the Government, and domestic investment is forecast to fall by 4 per cent for next year "assuming a slight recovery," export earnings (and imports) could rise a further 10 per cent this year against GNP and, say Government projections, could equal about 62 per cent of GNP in 1981, when the effect of the

loss of a principal export earner arguably has more serious consequences for a country such as the Netherlands than for its EEC partners. In a sense, the Dutch have to export to live. Last year export earnings equalled 53 per cent of a gross national product worth F1 295bn.

Europe is by far its most profitable market at present. Figures for the first six months of the year show that nearly 83 per cent of Dutch exports never left the continent. Of a total export value of F1 62bn, 30.2 per cent went to neighbouring West Germany and 15.1 to Belgium.

The figures demonstrate how much of the world market remains unexploited by Dutch exporters.

gas price rise levels off. In price terms, that is all very well, until the Dutch stop gas exports in the 1990s. By then the country will have to find a way of earning an extra F1 14bn-F1 15bn a year, as well as coping with the distorted relationship between export prices and volumes.

Export earnings are forecast by the Government to rise from F1 170.25bn last year to F1 223.75bn at the end of next year—an increase prodded by the new gas contracts, of some 24 per cent—but export volume will have risen by only 5 per cent in the three years.

"It is more realistic to speak about volume instead of prices," says Mr. Philip Noordwijk, international affairs director at the Federation of Netherlands Industry (VNO), the Dutch equivalent of the Confederation of British Industry.

He expects export volume to rise by 2.3 per cent this year, "if we are lucky," against value increases of about 17 per cent in the first nine months.

The deputy director of foreign economic relations at the Economic Affairs Ministry at The Hague, Mr. B. J. M. Baron van Voorst tot Voorst, says that while the new gas contract prices "may help us through the early years they may bring us problems later when the volume of our gas exports decreases."

Political issue

The urgency surrounding the future of exports also has important political overtones. The Dutch social security system, one of the most extravagant in Europe, is supported chiefly by gas earnings. The threat to it has encouraged politicians of most shades to take an interest in export promotion.

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Eastern Europe took 2 per cent of Dutch exports, Africa 4 per cent, the U.S. 2.2 per cent (a drop from 2.9 per cent in the same period last year), the rest of the Americas 1.6 per cent, Asia 5.9 per cent and Australasia 0.4 per cent.

Hidden among those low percentages, however, are signs that Dutch salesmen are beginning to make determined advances.

In Africa, exports to Nigeria rose by 74.2 per cent to more than F1 1bn and by nearly 35 per cent to Algeria.

Sales to Iran rose by 181.6 per cent, although the relatively modest total of F1 428m. In Indonesia, they rose by 170 per cent.

Dutch export planners are watching closely the chemical industry, whose exports in the first half rose by 20.1 per cent to F1 11.8bn. This was after an equally encouraging rise of 29 per cent (to F1 20.7bn) last year—a volume increase of 10 per cent.

The export outlook for the shipyards is only slightly less black than a year ago. The Government has come down heavily on unprofitable yards, admitting that the F1 2.2bn spent on aid in the last five years has had little effect.

Aid for 1980 is limited to F1 100m, mainly for the small and medium-size yards on which the industry is pinning its hopes. By this half year shipyards had shed 45 per cent of their 1977 capacity when export orders totalled some F1 2.5bn.

The Government had to step in with F1 30m to prop up the textile industry, where output has fallen more sharply than in the rest of the EEC.

Much of the first half expansion in the five biggest export sectors—gas and energy related products, chemicals, food and consumer goods, machinery and electrics, and iron and steel—was due to a buoyant first quarter.

The drop in sales since then has continued. The Central Planning Bureau's Macro Economic Outlook, published in September, wraps in a blanket of qualifications, its projected export growth of 3 per cent next year.

But exporters, however serious their present problems, are being backed up by unprecedented private and public interest in their future.

The public commitment to export expansion rests most heavily on subsidies. In 1976 the Government set up a

"matching fund" to help exporters to keep pace with cheap export financing that competitors, with help from their governments, were able to offer potential customers.

The matching fund is effectively a subsidy, although spokesmen in industry and Government insist it is not.

"The matching fund is there to neutralise the effect of subsidies in other countries," says Mr. Van Voorst at the Economic Affairs Ministry.

Demand for the fund has been so high this year that by July two-thirds of the F1 1.75bn allocated had been drawn down. In 1979, by comparison, only F1 41m was used.

The Government at times has provided low-preference loans to companies, most of which are repayable as royalties on sales—as in the case of the aircraft company, Fokker and its light transport venture, the VNA.

Leading role

The authorities have also begun to play a leading role in export promotion. Earlier this year a Government-funded floating trade fair, the Far East proved so successful that another, Expo II, is planned for the near future.

In September, only pressure from the EEC Commission forced the Dutch Government to withdraw a plan to subsidise "export managers" in small companies. The subsidy would have been modest—less than F1 1m was budgeted—but the attempt demonstrated Government sensitivity to calls that it smooth the way as far as possible for exporters.

Industry, while having to quarrel with the matching fund, is determined that Government export assistance should not be too abundant. Incentives must be temporary," says the VNO.

Industrial think-tanks such as the VNO are looking to the future growth to smaller concerns, those not involved in exporting or only marginally.

Export specialists have been installed in the regional chambers of commerce and there are plans to establish about half-a-dozen management training centres in the regions in the next few years.

The need is obvious. The number of exporting companies has grown hardly at all in the last few years. Latest figures show that 65 per cent of export activity is concentrated in only 103 companies.

Slump indicators remain overwhelming

SHIPBUILDING

PETER BRUCE

OFFICIAL POLICY commissions have been looking at "problems" in Dutch shipbuilding for 15 years. In spite of the most elaborate restructuring of the industry in 1977, it has continued to lose money.

The Government has pumped some F1.1bn (£205m) into the industry since the restructuring when there was talk of an improvement in the market. This October it finally gave up. Mr. Gijs Ardenne, the Economics Minister, announced that only F1.100m would be made available this year.

It was hoped in The Hague that the restructuring would reduce shipbuilding activity to about 70 per cent of its 1975 levels. "Anything higher," the policy plans said, "would be unrealistic in the circumstances. Anything lower than 50 per cent would be a disaster but should not be ruled out."

After three years of support "disaster" has ceased to be a consideration in some areas of shipbuilding. In October the now aid provisions virtually eliminated a number of major yards.

When the Government effectively dismantled the giant of Dutch shipbuilding, Rijn-Schelde-Verolme (RSV), in 1978-79 it took responsibility for RSV's most shaky operations. These should have begun to function this year as the Rotterdam Offshore en Scheepsbouw Combinatie (ROS).

Because of continuing losses at ROS—operations—VDM, Verolme Machinefabriek IJsselmonde and Gusto Engineering among them—the Government decided to cut all aid. ROS losses last year totalled F1135m—F165m more than expected.

Mr. Ardenne said in October that activity in the big ship sector had been reduced to nil. A number of the yards, however, are involved in naval contracts which the authorities do not deal with under normal shipbuilding policy.

The new policy conforms closely to the Government's inclinations for making aid available to sectors, rather than individual stragglers. The F1 100m this year will go chiefly to medium-size, marine (naval) and many of the small (and often healthy) private yards in the north. The specialist yards, which build mainly dredgers and offshore equipment, also qualify for aid.

The Government still has to make up its mind on an aid structure for next year. Yards this year will have been eligible for support of up to 10 per cent of the value of "eligible" orders placed in the last three years.

One sign of the new concentration on small and medium-size shipping is that for an order to be "eligible" the vessel must be not more than 120 metres long, sea going, and cost between F1 3m and F1 30m.

It was hoped that we will still move down a few steps," he was reported to have said in response to the Cebosine view.

The traffic in international trade shows no signs of improvement at the moment, almost the opposite.

For shipbuilding that means any recovery would have to be postponed and that we will have to fall even further. The position of Dutch shipbuilding is worse than in the rest of the European community and the sad thing is that we have spent more time on restructuring.

The unions have watched 16,000 jobs disappear since 1975, but some yards now say they cannot find enough experienced labour for new orders.



Harbour workers demonstrating at Rotterdam over a pay claim orders will begin to pick up again.

One man who does not agree with that time scale is Mr. David Rijks, a trade union representative on the Shipbuilding Policy Commission, which carries out Government policy in the industry.

"I think we will still move down a few steps," he was reported to have said in response to the Cebosine view. "The traffic in international trade shows no signs of improvement at the moment, almost the opposite.

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THE NETHERLANDS VII

A deceptive calm in the long-term policy debate

ENERGY

PETER BRUCE

A CURIOUS calm has replaced what was, even a year ago, the hubub over the Netherlands' energy programme for the next 10 years. Anti-nuclear groups still make sporadic forays into the luncheon, warning of the dangers of Government proposals to build more nuclear power plants. But pre-election manifestos from both main political parties make any decision on the plants a virtual impossibility for the next four years.

The much-heralded "public debate"—the Dutch substitute for a referendum, which promised heated debate on only the introduction of nuclear power—is being nudged by the Government into a discussion of the future of Dutch energy as a whole.

The calm, however, is as deceptive as the eye of a storm for the energy programme planned for the Netherlands is so sweeping that, if implemented, its effects will touch on the lives and jobs of the entire population. By the year 2000 the programme will have cost, according to Economics Ministry officials, Fl 60bn (£12bn), by which time the country will have lost annual sales of natural gas worth around Fl 12bn at 1980 prices when gas exports contracts expire in the next decade. The contracts will not be renewed.

Discovery

The Dutch energy story broke in 1968 with the discovery of the biggest on-shore gas field in the world, at Slochteren, near Groningen in the north of the country. This and other finds have, according to a number of official estimates, raised the Netherlands' proven and probable recoverable reserves to 2,000bn cubic metres. Without taking Dutch North Sea sector natural gas finds into consideration, the gas reserves, in 1976, were nearly half the European total.

Slochteren radically altered the Netherlands' energy usage. In 1958 public power stations were burning 87 per cent coal, 10 per cent oil and 3 per cent gas. By 1967, coal usage in electricity generation had fallen to about 45 per cent, oil had risen to about 38 per cent and gas had begun to make its impact,

as utilities completed conversion, with 15 per cent.

By 1975, a record year following the oil crisis, the gas share in electricity generation had risen to around 87 per cent, with coal down to 2 per cent, oil about 5 per cent and some nuclear power for the remaining 6 per cent.

Largely due to the onset of fears about running down what are officially believed to be scarce gas resources the gas share in electricity production had shrunk to about 50 per cent by the end of last year, with oil taking up most of the slack. Coal usage remained low at about 5 per cent and nuclear power's share has remained static in the absence of any decision on the building of new plants.

The Government has decided to conserve gas as far as possible and by the end of the century electricity production, as planned, should be 40 per cent coal based, according to the Economics Ministry, which is guiding the energy proposals. Coal should then account for 20 per cent of energy production. With the rapid run down of Dutch coal mining following the Slochteren find the Netherlands, a semi-OPEC country, according to Premier Dries van Agt, is now on the verge of becoming a net importer of energy raw materials.

There is debate about re-opening coal mines in the country, but energy officials do not see this as viable for at least 15 years.

Besides an expected rise in Dutch coal consumption from 1.5m tonnes now to about 26m tonnes by the end of the century, the Government has also backed the construction of a liquified natural gas terminal at Eemshaven, in Groningen province. Planners say Eemshaven should be able to process LNG at a rate of 13,000 cubic metres an hour.

But even though coal is projected to meet about 20 per cent of total Dutch energy consumption by 2000 a potentially volatile question mark hangs over how the rest of the gas gap is to be filled.

"It is not possible that a strong coal programme can solve the problem," an energy official said in The Hague. "There must be an alternative. The 'real' alternatives are probably solar power, wind and wave power but we think they are not a real option for the year 2,000 except for a maximum of about 5 per cent of our

needs."

This leaves the nuclear alternative looking increasingly like a probability. Until the country makes up its mind about the construction of three proposed 1,000 megawatt plants the burden is going to fall to oil.

election) has declared itself totally opposed to nuclear power and the ruling Christian Democrats have agreed not to move on the matter during the period the next Government is in power.

This may all be electioneering, but it stretches dangerously the time Dutch planners will have available to correct any energy imbalances. The conservation of gas is "irreversible" officials say, but if there are no decisions on nuclear power the country may find itself having to import greater quantities of coal and oil into the next decade—well beyond its expectations "mix" to settle on there is very little sign of movement on a nuclear decision.

The opposition Labour party (forecast to lead the Government after next year's general election) has decided to set off energy costs

for the next 20 years against declining economic performance. While the "public debate" was due to take place against a background of two economic scenarios—a high economic growth of 3 per cent a year and a low of 2 per cent—the Economics Ministry has now asked the Central Planning Bureau to map out probabilities for 1 per cent growth and zero growth.

The public debate, due to take place over two years, should already have begun. There have, however, been no takers for leadership of the steering committee scheduled to present the facts to the public and collate the results.

Meanwhile, the Government convinced nuclear environmental problems can be overcome in the next 10 years, appears to be trying to divert

the focus of the public debate from nuclear power on to energy in general—probably in the hope that presented as an overall picture, the country's energy future will be seen strongly dependent on nuclear power if gas is to be conserved and oil imports cut.

Vital issue

A memorandum published earlier this year, as the last of three in which the Government has put its case for a coal/nuclear energy programme up to the next century says that it is "of the greatest importance" that (public) decision-making about nuclear power takes place with the overall energy programme in mind.

Gas conservation has been the least controversial aspect of the energy programme so far. There are, however, signs that the pre-

vailing consensus on conservation may come under pressure. According to some commentators, Mr. Joop den Uyl, former Prime Minister and leader of the Labour Party whose Government first mooted large scale conservation in the mid-seventies, is having second thoughts.

"This even includes a deliberately increased use of oil in spite of the fact that the Government argues elsewhere that oil is in actual and potential short supply. It also visualises the increased use of coal which will also have to be brought in from half the world away."

Energy spokesmen remain calm in the face of these criticisms. Odell says Dutch gas reserves are being underestimated.

"Perhaps he is right," one official said. "I hope he is right, but it's easy for him to say. He does not have to make policy."

"We find a government

periods and to make squatting illegal is making its way slowly and painfully through Parliament. Efforts are being made to reconcile two draft laws drawn up by the centre-right Government and by the opposition Labour Party. A law is under consideration to give councils greater power to acquire property allowed to stand empty.

Private investors have long been deterred from the public-sector housing market by the unattractive yields and Government controls linking returns to those on State bonds.

The Unilever "Progress" pension fund, which last year had less than 2 per cent of its Fl 1.6bn assets in property, criticised the distortions of the rented housing market but noted that, if conditions improved, investment in housing involved fewer uncertainties than in commercial property.

The squatters undoubtedly pressured councils and the Government to the extent of the housing problem, but their action has also had an adverse effect. Squatting has extended from speculatively-owned property to council and housing association dwellings. Some associations are wary of moving tenants out of property to carry out improvements because of the legal difficulties in dislodging squatters once they have moved in.

Legislation to prevent housing remaining empty for long

periods and to make squatting illegal is making its way slowly and painfully through Parliament. Efforts are being made to reconcile two draft laws drawn up by the centre-right Government and by the opposition Labour Party. A law is under consideration to give councils greater power to acquire property allowed to stand empty.

The big city centres have been particularly affected by the imbalances. Most buildings are limited in size, difficult to reach by contractors' vehicles and on oddly-shaped sites. House building costs are therefore highest in areas where the poorest tend to live. "We shudder for the future of our large cities," says Mr. de Cler.

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The Government is putting extra money into housing programmes to increase this year's level of 106,000 dwellings to 116,000 in 1981. It expects to subsidise all but 20,000 of these homes.

Squatters' protests highlight serious problem

HOUSING

CHARLES BATCHELOR

than kept up with the rise in population but did not match the increase in demand for homes. The "bulge" generation of the 1950s came on to the housing market, young people left home earlier, the divorce rate increased and people began demanding larger and better quality accommodation.

The Housing Ministry puts the housing shortage at about 109,000 dwellings. Total demand is for 4.85m houses, including a buffer stock of 115,000 which are empty but deemed necessary for the smooth functioning of the housing market. Against this 4.75m are available, although 15,000 are second homes.

If the shortage appears small, it takes no account of sharp regional differences or of the poor quality of many homes. Zeeland province has a slight surplus of housing, but Amsterdam has a shortage of 15,300 homes, the Rotterdam area 8,400 and Utrecht 6,900.

Even these figures underestimate the true housing need. Many people who, according to official statistics, are adequately housed, would move if they could.

Amsterdam, despite strict controls on the numbers who can register on the municipal housing lists, has 53,000 people in urgent need of accommodation. This figure is inflated by people

registering in more than one district, but is alarmingly high in a city with 300,000 dwellings and a population of 738,000.

In spite of the Netherlands' high standard of living, home ownership is fairly low by international comparison. Only 43 per cent of the housing stock belongs to owner-occupiers. The rest is rented, mainly from non-profitmaking housing corporations which own 28 per cent of housing, from councils with 11 per cent and from individuals or private organisations with 16 per cent.

Home ownership is still relatively low although it has grown strongly in recent years. In 1975 39 per cent of homes belonged to the occupier. The increase has been matched by a fall in the amount of privately-rented property.

Rent controls

A main reason for the popularity of renting is its cheapness. Controls on rents, particularly in older dwellings, have held them unrealistically low.

Immediately after the war, the Netherlands opted for a low-wage policy to rebuild the economy. This was accompanied by a low rent policy. Wage has since gone up, but we have kept to the policy of cheap rents," says Mr. Cees de

Cler, deputy inspector general at the Housing Ministry.

A political debate is going on about whether rents should be related to the cost of building and maintaining property or to incomes. Until now, the Parliament has set an annual maximum rent increase based on the general price index.

Many people have come to expect low rents and adjusted their spending accordingly. All accept that they will pay the market rate for their summer holiday or washing machine, but protest at every extra guilder in rent, said the building industry employers.

Rent controls have led to anomalies. Rents are established closer to realistic levels for new property, creating a wide discrepancy with older housing. So people are reluctant to leave older property or to allow their home to be modernised and face sharply higher rents.

This immobility prevents the cheaper housing being freed for those in need.

A recent survey revealed that half of the renting population paid out less than 11 per cent of their net incomes, or Fl 203 (£41) a month. A quarter paid less than Fl 150. Set against this, many people on the minimum wage or social security were paying higher percentages and 400,000 require support grants.

The results of the low rents is a growing need for subsidies, large deficits in council and housing corporation budgets and a reluctance by the private investor to put money into housing.

The Housing Ministry's 1981 budget totals Fl 11.3bn or 8.5 per cent of Government spending. More and more of the Ministry's budget is taken up with maintaining existing stock, leaving less for new building.

The big city centres have been particularly affected by the imbalances. Most buildings are limited in size, difficult to reach by contractors' vehicles and on oddly-shaped sites. House building costs are therefore highest in areas where the poorest tend to live. "We shudder for the future of our large cities," says Mr. de Cler.

The squatters undoubtedly pressured councils and the Government to the extent of the housing problem, but their action has also had an adverse effect. Squatting has extended from speculatively-owned property to council and housing association dwellings. Some associations are wary of moving tenants out of property to carry out improvements because of the legal difficulties in dislodging squatters once they have moved in.

Legislation to prevent housing remaining empty for long

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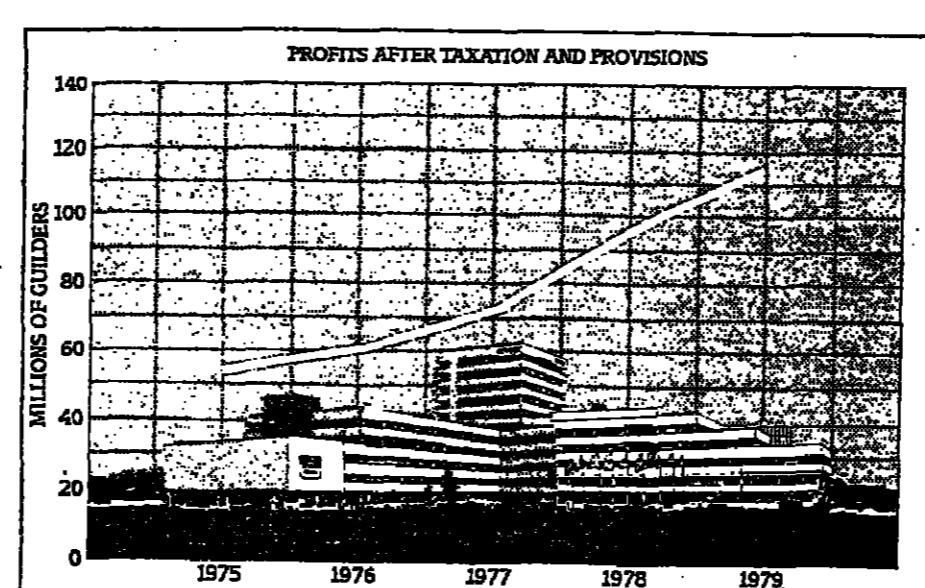
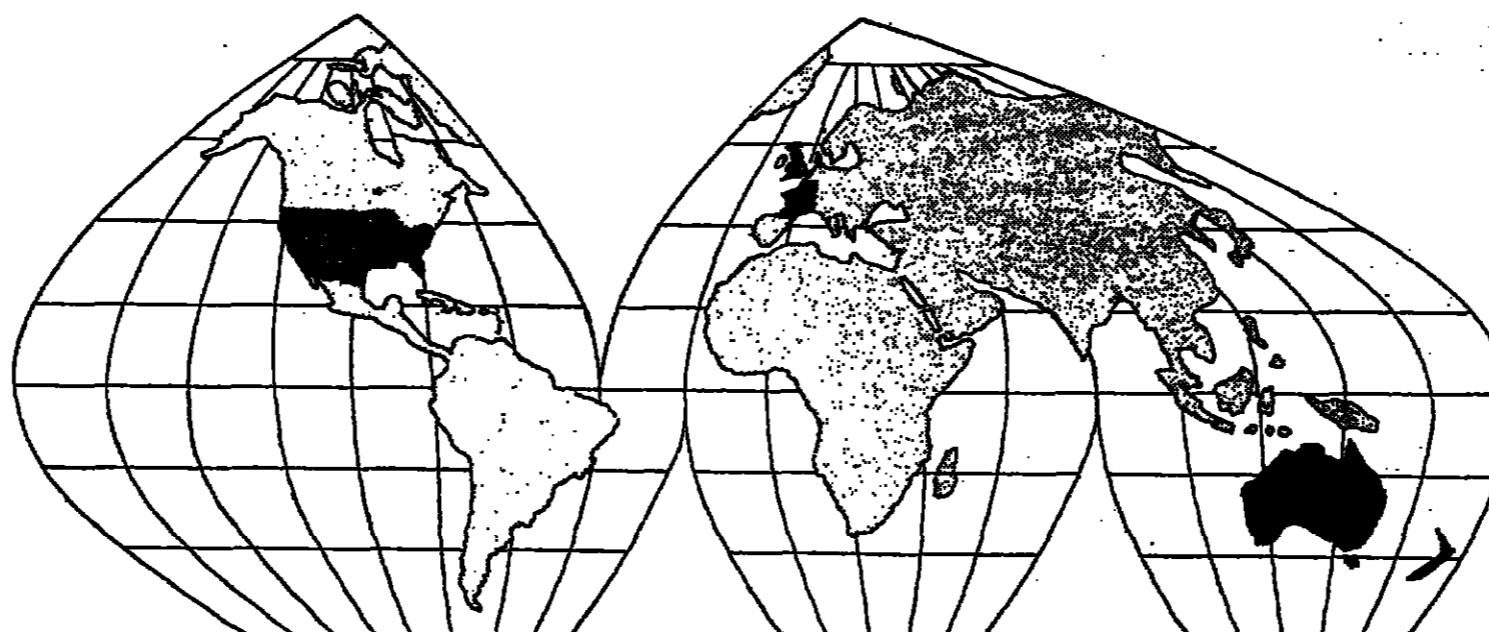
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The Utrecht, the second largest life assurance company in the Netherlands, has sums assured in excess of £12,000m. The group is also active in general insurance, investment, industrial and commercial finance, investment funds, savings banks, consumer credit, project development and foreign exchange.

Expanding abroad

AMEV has long been established in Belgium, France and Denmark and has continued to strengthen its position there. During the last decade the main expansion has been in Australia, New Zealand, the United States and the United Kingdom. In 1978 AMEV bought Tyme Insurance of Milwaukee, a successful US insurance company. This year it has concluded an agreement to acquire a still larger US insurance concern, Interfinancial of Atlanta (Georgia).

In Australia too, AMEV has grown steadily. Its latest move has been to acquire United Dominions Trust (Australia), a financial services group particularly strong in consumer credit. Last year saw the acquisition in the UK of Gresham Life Assurance Society.



Record of success

During the past five years AMEV has expanded rapidly. Total income has risen from Fl 1289m in 1975 to Fl 2430m in 1979. Over the same period capital and reserves have increased from Fl 583m to Fl 1058m. Net profit after tax, which in 1975 was Fl 53.8m, last year amounted to Fl 115.1m. Further substantial growth is expected in 1980.

AMEV in the UK

Until 1979 AMEV conducted mainly unit-linked life assurance business in the UK through AMEV Life Assurance of Reigate. It has since acquired Gresham Life Assurance Society of Bournemouth, a company firmly established in conventional life assurance. Together these two companies offer a wide life assurance and investment service.

More information about AMEV is contained in the 1979 Annual Report, obtainable from AMEV Limited, 2-6 Prince of Wales Road, Bournemouth BH4 9HD.

AMEV
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THE NETHERLANDS VIII

Charles Batchelor and Michael van Os profile some of the leading politicians in the Netherlands

Dries van Agt

THE POLITICAL success story of the past three years has been the growth in the stature of Mr. Dries van Agt, the Prime Minister. Written off in advance by opponents as well as many allies, Mr. van Agt has held together his fragile Government coalition and gained increased respect for his handling of affairs.

Mr. van Agt's early expressions of dissatisfaction with the political profession and his controversial period as Minister of Justice and Deputy Prime Minister in Labour leader Joop den Uyl's administration seemed no good basis for prime ministership. The Netherlands' complicated coalition politics appeared to require a subtler approach.

Mr. van Agt remains a mystery, even to many of his closest colleagues and officials. He has a talent for surprises.

Speaking to a Dutch television interviewer accompanying him on a trip to Indonesia in May, Mr. van Agt told his countrymen and fellow politicians of his readiness to lead his party into the 1981 election.

This may have amounted to no more than a statement of the obvious, but political niceties had been flouted. The

Christian Democrats will not formally name the man to head their election list until the end of January.

In October, at the height of the parliamentary debate of the Government's 1981 Budget proposals, Mr. van Agt announced that an upset stomach would prevent him from attending to answer criticisms of his policies.

For the first time in memory, the Budget debate was suspended, prompting many observers to comment on the frequently convenient nature of their Premier's indispositions.

Mr. van Agt has established strong support among voters. His use of language is frequently archaic but his style is direct, in sharp contrast to the wordiness of his socialist predecessor Mr. den Uyl.

One commentator has compared Mr. den Uyl's Protestant style — hard-working, rational, politicising all issues — with Mr. van Agt's Roman Catholic approach — putting events in perspective, depoliticising, with a tendency for symbolism and mysticism.

Pointing up these contrasts has done Mr. van Agt no harm.

He was born 49 years ago in the small southern town of



Geldrop, near Eindhoven. After studying law at the Catholic University of Nijmegen, he went into private practice. He joined the Ministry of Agriculture, leaving after five years for the Justice Ministry.

Mr. van Agt's refusal to compromise over land reform brought down the den Uyl Government in 1977. In the months of coalition talks which followed the subsequent election, he outmanoeuvred Mr. den Uyl to emerge as Prime Minister.

As Dutch Governments are

RUUD LUBBERS, parliamentary leader of the main Government party, the Christian Democrats, is a stayer. Passed over in favour of Mr. Dries van Agt as overall party leader in the run-up to the 1977 election, he remained in politics.

Praised over again as a Cabinet Minister, he continued to be active in Parliament when many of his contemporaries were leaving it for business.

Mr. Lubbers' determination has not gone unrewarded. Re-elected a second term as Economics Minister in the van Agt Cabinet, he settled for the post of deputy leader of the parliamentary party. The revelation of the unacceptable wartime record of Mr. Wim Aantjes, the parliamentary leader, propelled Mr. Lubbers into the top position in 1978.

The Dutch political system requires a party in Government to supply two leaders. A party leader who becomes Prime Minister or takes on a ministerial portfolio ceases to be an MP.

The parliamentary party then chooses a new leader. In this position he is first among equals, but occasionally is called on to act as party whip. As Dutch Governments are

always coalitions, Ministers are often required to modify their policies to reach Cabinet consensus. This can bring the Government into conflict with its backbenchers.

The past three years have seen frequent conflicts between Christian Democrat Ministers and the party's more progressive MPs. Mr. Lubbers has often been in the unenviable position of both voicing MPs' dissent and preventing that dissent from becoming open revolt which would bring down the Cabinet.

It was a politically inexperienced Mr. Lubbers who was appointed Economics Minister at the age of 34 in the Government of Labour leader Joop den Uyl in 1973.

He made a success of one of the weightier departments of Government and brought it through a period when the 1973-74 oil crisis and its aftermath put heavy strains on the economy. The Netherlands alone among European countries faced an Arab oil embargo because of its pro-Israeli stance.

Mr. Lubbers was now new to the negotiating table. His directorship of Hollandia led him to the chairmanship of the Christian Young Employers' Association, Praesidium membership of the Metal and Electrical Industry Federation and a string of other industry positions.



In spite of his employers' background and membership of the Catholic wing of the Christian Democrats, Mr. Lubbers is clearly sympathetic to the party's progressive wing. It is this moderate position which puts him at the age of 41 — clearly in the running to take over some day the party leadership and possibly the prime ministership.

Joop den Uyl

FEW PEOPLE in Dutch politics today will be more anxious about the outcome of next May's general elections than Joop den Uyl, the Parliamentary leader of the Partij van de Arbeid (Labour Party).

Will his party, the biggest in the Netherlands, return to power, and, if so, will Den Uyl again be prime minister? This is the question everyone asks today for, it is agreed that it will probably be the last chance for the controversial, but brilliant, 61-year-old Socialist intellectual.

His Left-of-centre cabinet collapsed only a few months before the May, 1977 elections over Labour's far-reaching land reform proposals, though his party's relations with its other main coalition partner, the Christian Democrats, had turned sour well before. In his four years in office, the fatherly, often sloppily dressed Den Uyl has handled successive crises — from the Arab oil embargo to Prince Bernhard and the Lockheed scandal; and numerous kidnappings and hijackings by militant young South Moluccans — with consummate political skill.

Den Uyl, a Dutch Reformer-Socialist, was born in Hilversum, but has spent most of his life in Amsterdam. He wielded more than proportionate influence in his cabinet because of his dominant personality, outshining his current political rival, Dries van Agt (then vice-premier and justice minister) in most respects.

Despite high employment at the time, Den Uyl's party recorded its biggest-ever victory in the 1977 elections and emerged as the largest single party, commanding 53 seats in Parliament, a jump of 10. The Christian Democrats, led by Van Agt, advanced by only one seat to 49.

But the man who was so clearly head and shoulders above any other candidate for the premiership in the new Government, eventually found himself in the unwanted role of the Leader of the Opposition. After many months of haggling with the Christian Democrats over a new Government programme, the distribution of ministerial portfolios and finally, over the names of the ministers, talks finally collapsed and Dries van Agt foisted himself to the premiership in a new coalition with the much smaller Right wing VVD Liberal Party.



Jan Terlouw

JAN TERLOUW, leader of the small "Progressive Liberal" D'66 Party, has presided over a remarkable recovery of its fortunes in the past five years.

Under the youthful-looking Mr. Terlouw's leadership, support has been increasing rapidly and the latest polls indicate it could grow from eight to more than 30 Parliamentary seats after next May's elections.

If the polls turn out to be correct, this would rid D'66 of its "small party" image and put it on par with the Liberals who currently have 28 seats. Mr. Terlouw went into national politics in 1971 when he became one of his party's 11 MPs. Two years later he took over the party leadership.

A physician by training, he had spent the previous 13 years engaged in research into nuclear fusion in the Netherlands, the U.S. and Sweden.

Thinking of research, he cast about for something new. He joined the newly-founded D'66 party and, among other activities, he started writing children's books. Both ventures have succeeded remarkably well. His second and third books gained the "Best Book of the Year" prize in 1972 and 1973, and have been translated in many languages. However, political activities now leave little time for writing.

D'66 — so named after the year of its founding — was set up to provide a progressive alternative to the Labour Party on the Left of the political spectrum. The party stresses the role of the individual and freedom of decision and is critical of what it sees as Labour's strong, paternal socialistic grip.

The party learnt to its cost the need to make a firm distinction between itself and its large Left wing rival. In the early 1970s, it established informal links with Labour and with the Radical Party. A decline set in and, in 1974, the Party Congress voted over whether it should dissolve itself. However, those in favour of dissolution were unable to win a large enough majority.

Mr. Terlouw was himself keen to give up the party chairman ship at that point, but agreed to stay if the party could sign on a symbolic extra 1,666 members and collect 66,000 signatures from people who believed that D'66 should continue in existence. Both targets were reached and in the subsequent election of 1977 the party gained an extra two Parliamentary seats, giving it eight MPs. Earlier polls had suggested that it would be reduced to only one seat.

Now aged 49, Mr. Terlouw is potentially one of the key figures in the coalition negotiations which will follow next year's election. D'66 is keen that the voter should know what sort of coalition his party would support if it does well in the election and it is so far the only party to have made a firm, if limited, statement of its intentions.

Mr. Terlouw has ruled out D'66 coming to the aid of the existing Centre Right Coalition of Liberals and Christian Democrats should it lose its Parliamentary majority, though it would consider working with each party individually.

The party is frequently reproached that its idealism is woolly and has yet to be tested by real power in government. If the polls prove to be correct, Mr. Terlouw may have the chance, finally, to prove the doubters wrong.

Hans Wiegel

FOR HANS WIEGEL, (39), the youthful Vice Premier and Minister of Domestic Affairs in the current coalition, it must be hard to accept that his party, the VVD Liberals, has gradually lost favour with the electorate since it came to power three years ago.

Hans Wiegel, it seems, is only used to success. His short political career has so far been characterised by brilliant progress. Wiegel's move to the Cabinet from the day-to-day politics as Parliamentary Leader of the VVD, the country's third largest political party, has removed a major vote-catcher from the scene and no one in the party has managed to step into Wiegel's position.

The success story of Wiegel — very easy-going, always immaculately dressed in a three-piece suit, and occasionally puffing a cigar — is one of a stormy career unparalleled in Dutch politics. Having studied political and social sciences in Amsterdam — a study he did not complete — Wiegel joined the VVD's youth branch in 1961, and rose to become national chairman within four years. He took up a seat in Parliament in 1967, and four years later he became his party's — and Dutch politics' — youngest-ever parliamentary leader. Then, as a very early crown on his career, Wiegel became Vice Premier in December 1977.

In Parliament, he has gained such popularity as a fierce, uncompromising opponent of Socialist leader Joop den Uyl and his policies. Den Uyl still calls Wiegel a "great stimulator of his party," and a "very clever politician." As a consequence of his campaign, Wiegel moved his party to the Right, away from its traditional liberal principles.

During the elections of May 1977, his tough stance proved to have borne fruit. For the

VVD recorded an impressive gain, moving up from 22 to 28 seats. Some of the issues that Wiegel fought the election with were well-known conservative themes, such as the rundown of defence, the abuse of the "social welfare state," which had removed the incentive to work, rising criminality in the big cities and the State's bigger grip on the national economy.

Political observers attribute the VVD's waning popularity largely to the many compromises it has been forced to make as a junior partner within the Cabinet. Wiegel's widely advocated spending cuts to create more room for the private sector, for example, have been severely watered down and the VVD has suffered a whole range of major and minor defeats which its rank and file has not taken to very kindly.

The now defunct Dutch weekly magazine, "Nieuws Net," revealed in September, that a majority within the VVD Parliamentary Party had tried in vain to convince the VVD ministers to withdraw from the Cabinet once it had become apparent from the 1981 budget proposals that many a compromise had again been made.

Hans Wiegel suffered a terrible blow in his private life in early November when his 26-year-old wife died in a car crash; soon afterwards his long-time political doyen in the VVD party, first chamber-member, Mrs. Haya van Someren-Downer, passed away.

In May's elections, Hans Wiegel will again be leading his party for Koos Rietkerk, his none-too-successful and somewhat colourless successor in Parliament. Wiegel has indicated that he is in for another job. The youthful Wiegel, who never fails to inform the press that he still has a "whole career" in front of him, certainly considers himself capable enough to lead the country for the coming four years or more.

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THE NETHERLANDS IX

Clothing sector has been badly hit

TEXTILE INDUSTRY

MICHAEL VAN OS

SOME eight years ago Mr. Jan Pronk—later to become a Minister for Overseas Development in the Den Uyl Government—held controversial views about the future of two Dutch labour-intensive industries, shipbuilding and textiles. These could better be transferred to the Third World, he thought.

Mr. Pronk, a socialist who now has a top job at Unctad, felt it was an inevitable development and a good way to stimulate employment there. He was sharply criticised by the unions who wondered where alternative employment would come from.

Mr. Pronk has amended his views since, but it is clear that there is not all that much left in the Netherlands in shipbuilding or textile manufacturing.

Particularly badly hit have been textiles and ready-made clothing industries concentrated in areas like the east, where unemployment traditionally has been high. Some 50,000 people are still employed in these sectors, but more than 100,000 jobs were lost from 1968-78.

The number is still rising rapidly. In the past month several ready-made clothing manufacturers have announced big staff cuts. For example, Macintosh, located in Limburg province where unemployment is high, is reducing staff by a further 950.

The unions have jumped at the chance of joining the European stoppage on December 2 in protest at the lack of measures by the European Commission to prevent cheap imports from wiping out the textile sector.

The Dutch Government's economic advisory institute, the CPE, forecasts a further decline in home sales because of the modest growth in consumer spending and continued protection of imports, principally from OECD countries.

It expects clothing exports to decline further and textile exports to grow hardly at all. "A further decline in employment by an average 5 per cent per year in the years to 1985 is likely," the institute said.

Since publishing its remarks, the situation has worsened in

line with economic developments.

With the latest clothing industry closures, the unions have called for a meeting with parliamentarians to stress "that if the industry would be allowed to be wiped out by the Government, it should take place in a socially acceptable manner."

The Economics Ministry tends to agree that there is hardly a future for clothing manufacturing in the high-cost Netherlands, but still has hopes for textiles. It blames cyclical reasons partly for the slump.

Discussion has centred for some time on whether a "strategic minimum" of production capacity—and thus employment—should be maintained so orders can be picked up as conditions improve. The Ministry has refrained from indicating what that minimum would be and how it would be maintained.

Industry's task

Any suggestion that this would require maintaining companies with permanent financial support or protective measures is rejected. "Fixing such a survival strategy should primarily be the task of the industry itself. The state is prepared to play a supporting and stimulating role," the Ministry says.

Mr. Roef scoffs at the amount of Dutch aid — Fl 125.6m for rayon and linen and Fl 4.4m for wool—for 1980-81.

One of the stimulative measures also announced in August—a subsidy on the salary and costs of an export promoter of up to Fl 60,000 in the first 12 months of his employment—had to be dropped after complaints by the European Commission.

Unions and employers feel that minimum production levels have been reached after the drastic reorganisation of the past three years. This included merging and streamlining companies with similar activities.

Despite all these reorganisations, the development of business has not been any good so far this year," says Mr. Roef. "This means that the companies which have survived this process should now be stimulated."

Besides pressing with the employers for more State support for innovative development in the industry and for improved export and marketing efforts, the union urges the Government to "distribute employment." It wants financial subsidies for experiments with reduced working hours.

Both employers and unions want the Multi-Fibre Agreement to decline further and textile exports to grow hardly at all. "A further decline in employment by an average 5 per cent per year in the years to 1985 is likely," the institute said.

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More sponsorship from business

THE ARTS

CHARLES BATCHELOR

MODERN DUTCH painting would command a good deal more respect if a few more artists were forced to go hungry in a garret. This popular reaction to the comprehensive system of support for the arts is, to artists' consternation, finding support among the politicians.

With the need to trim budgets as the economic outlook worsens and with clear signs that some aspects of the arts policy are not working, the Government has been taking a hard look at its support.

The visual arts are not the only ones to come under scrutiny. The heavily-subsidised orchestras have been criticised frequently by leading newspapers' music critics for their cautious, unimaginative programming. Notable gaps in the support system — for chamber music ensembles and soloists—are being eagerly filled by business, which is taking up sponsorship with growing enthusiasm.

Controversial

The most controversial aspect of arts support is that for visual artists—the BKR. This was established immediately after the war to provide temporary help to allow struggling new artists to establish themselves.

It has expanded enormously and will provide about Fl 80m (Fl 16m) this year to some 3,000 artists. Many works which the State buys from them will go into poorly-maintained storage never to be seen again.

Support under the BKR rule goes only to those who can show they are artists by profession. They must have completed a course at a recognised art college, tried to maintain themselves, be more than 25 and have insufficient income on which to live.

A criticism of the scheme is that many artists depend on it for too long with no hope of becoming independent. Much work is hastily produced to meet the scheme's minimum requirements and has little merit, it is argued.

The artists also have their reservations. Some who fail to have their work accepted by reviewing committees claim the reviewers are not qualified to

to continue after 1981, but urge tighter controls and, the union adds, it should include rules ensuring that the living conditions of the people in the exporting countries really improve."

Mr. G. Beyer, chairman of Macintosh, and Mr. Rolf point to the high wage costs in the Netherlands compared with levels in competing European countries, the small home market and trading companies can have clothing made, for example, in Mediterranean countries and then import it into the Netherlands.

The Economics Ministry tends to agree that there is hardly a future for clothing manufacturing in the high-cost Netherlands, but still has hopes for textiles. It blames cyclical reasons partly for the slump.

Discussion has centred for some time on whether a "strategic minimum" of production capacity—and thus employment—should be maintained so orders can be picked up as conditions improve. The Ministry has refrained from indicating what that minimum would be and how it would be maintained.

There is considerable envy at the recently announced plans by the Government in Belgium—where some 100,000 are employed in the textile and clothing sectors—to spend more than Fl 2bn (Fl 410m) in the next five years on textile subsidies. The move has been criticised by producers in Germany and France.

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Besides pressing with the employers for more State support for innovative development in the industry and for improved export and marketing efforts, the union urges the Government to "distribute employment." It wants financial subsidies for experiments with reduced working hours.

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judge. Others say their works are taken over by the scheme and they are unable to build up collections to exhibit.

Artists in Amsterdam last year exhibited works which had been damaged by water, damp, rats or by being dropped while in storage. A proposal by Mrs. Th. Gardiners, the Culture Minister, for local authorities to take on full responsibility for storage prompted a five-day occupation of Amsterdam's Rijksmuseum.

This plan has been shelved. The State will continue to look after half the works produced under the BKR scheme. An alternative suggestion is to allow artists to keep half the "bought" works.

Opinion differs among established artists about the scheme. Some claiming it stifles talent, others say it helps newcomers establish themselves. Karel Willink, a noted modern painter, is positive, while Karel Appel, one of the best known post-war artists, also benefited.

Another subsidy programme intended to encourage the public to buy works of art has been scrapped. Under this scheme, a Government grant met 20 per cent of the cost of a work.

Investigation showed that this scheme was being used largely by purchasers in the higher income and education groups. The aim of opening up the arts to a wider range of the population was not being achieved.

While a critical look has been taken at aspects of support, spending levels overall are being maintained. The arts budget of the Culture Ministry will increase next year in line with general Government spending. State spending on the arts this year will total about Fl 970m. This includes Fl. 475m from local authorities, Fl. 190m for art education and Fl. 80m from the Social Affairs Ministry to fund the BKR scheme.

The arts will account for just over 4 per cent of central Government spending this year. The Netherlands spends Fl. 69 per head of population on the arts.

One critic calculates that 70 per cent of the major orchestras' repertoire will consist of romantic music. Dutch modern composers rarely are given an airing, while giving separate subscription concert series of the moderns means ticket holders for the traditional series never come into contact with more recent works.

In the theatre, too, the arteries are hardening, say some critics, in spite of the revolution

in the late 1960s and early 1970s when the large municipal companies in Amsterdam and Rotterdam were wound up.

Much more money went to experimental groups in the 1970s. But these have become less adventurous. Shakespeare, the classical Greek writers, Brecht and Albee dominate the programmes of companies afraid to risk unknown names, the critics argue.

Much state support for the performing arts flows through traditional channels, so growing interest among companies for sponsoring the arts is being diverted into less well supported forms.

Mr. Bert van Mourik, former general manager of the Netherlands Chamber Orchestra, is critical of the way music is supported. "The arts subsidy system is based on the immediate post-war demand for big symphony orchestras. We have no fewer than 21. More sponsorship is needed for other areas such as jazz, mime and chamber music."

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Urbane image hides problems

THE HAGUE
CHARLES BATCHELOR

Former Queen Juliana's preference for the rural calm of Soestdijk palace near Hilversum has for many years meant that The Hague could not fulfil its role of "the residence."

Alongside the many organisations of purely national significance which have established themselves in The Hague, the city also hosts a number of supra-national institutions. The International Court of Justice, the supreme legal body of the United Nations, meets in the imposing Peace Palace, built with money provided by Andrew Carnegie, the American steel magnate.

The Hague is now lobbying hard to be chosen as the site of the proposed European trade-mark bureau. This would be the first EEC institution to be based in the Netherlands, the Dutch Government argues. Since The Hague is already the centre for the registration of Dutch and Benelux patents the city feels it has a strong claim to the new bureau.

The "white collar" character of the city is clearly shown by the employment statistics. Industry accounts for only 18,500 of its 198,200 jobs compared with 37,500 in the private service sector and 77,600 in the public service sector.

Industrial employment is declining in line with the overall fall in the number of jobs in the city, while the service

sector has shrunk by nearly 13 per cent since 1970, reflecting a 34 per cent fall in industrial employment, a five per cent increase in the private service sector and a 10 per cent rise in Government and other public services.

The city now hopes that an increase in office jobs will compensate for the decline of industry and stabilise the overall level of employment.

Population

The total population of The Hague has fallen by 17 per cent from 551,000 over the past decade, to its present level. In the same period, Greater The Hague—including Leidschendam, Noordwijk, Rijswijk, Voorburg and Zoetermeer—have declined by six per cent to 854,000. The de-population of the central area has been matched by a slight increase in the suburban communities and by a massive rise of 140 per cent to 41,000—in the new dormitory town of Zoetermeer.

The rapid growth of Zoetermeer is of increasing concern to the town planners in The Hague. Not content with its dormitory status, the new city, 10 miles to the east of the "residence," is now trying to attract industry and offices. A major blow to The Hague's magnet function has been the decision by two Ministries—Housing and Education—to

move to the new town. Government efforts to move many senior post office jobs to Groningen in the north-east of the country are opposed by both the post office staffs and by The Hague.

The city accepts that new Government jobs should be created in the provinces but wants existing offices to stay.

Attempts to solve the city's problems on a regional basis have met with little success. The district council set up to represent The Hague and its five satellite communities has not functioned well and may eventually be dissolved.

For example, The Hague's idea of siting a lorry park in Rijswijk itself, to keep heavy traffic out of the town centre has met with little enthusiasm in Rijswijk itself. And while The Hague is jealous of its role as the most important shopping centre in the region, Zoetermeer is keen to build a shopping complex of 40,000 square metres.

The composition of The Hague's town council reflects the political make-up of the Netherlands as a whole. The Labour Party is the largest single grouping with 17 of the 45 council seats, but the Christian Democrats, with 13, and the Liberals, with 11, form a Centre-Right majority.

Conflicts within the executive committee have led to the departure of four of the city's aldermen within the past year.

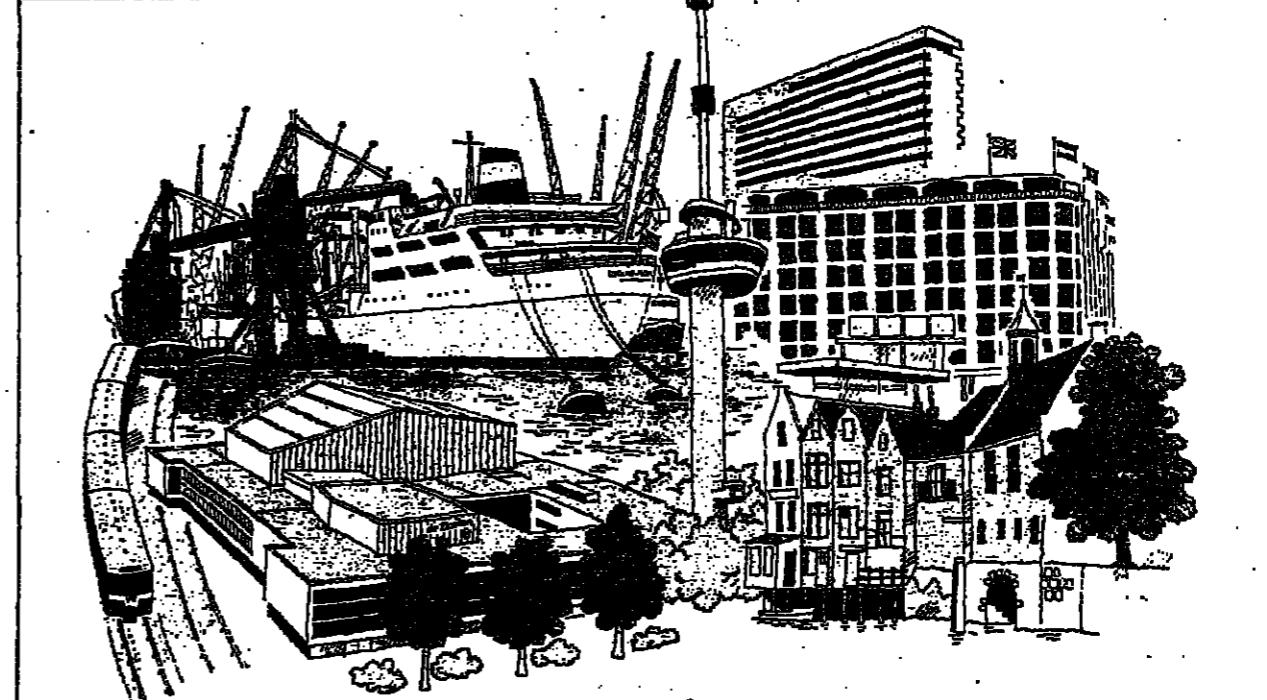
Disagreements over the policies

best suited to the redevelopment of the city and to easing the housing shortage have bedevilled council debates in recent months.

Despite the decline in the city centre population, the decrease in the size of the average "family" unit has led to long housing lists. There are 30,000 home seekers in a city of 194,000 dwellings. Hemmed in by the Westland glass houses to the south and by dunes set aside for water management and nature reserves to the north, The Hague is desperate for building land. It has adopted a policy of filling in gaps in the old city and building on new sites as close to the centre as possible.

Ambitious plans have been launched to build on reclaimed land offshore, but these projects are unlikely to come to fruition before the year 2000, if at all.

Scheveningen is currently undergoing a revival as a seaside resort after falling into decay during the 1960s. The seafront Kurhaus has been largely rebuilt as a luxury hotel and now houses the Netherlands' third and largest casino. The aim is to turn the town into an all-weather resort with indoor swimming pools and the nearby cultural riches of The Hague's famous galleries and museums for the frequent rainy days. More than 5m visitors are expected this year compared with 3.5m in 1978.



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Mr. Louwerens van Toledo, our Industrial Development Officer of the Municipality of Rotterdam, City Hall, 40 Coolsingel, 3011 AD Rotterdam. Tel. 010-173036. Telex 26550.

Mr. Jack Bax, Head External Affairs Department of the Port of Rotterdam, Europoint B, Galvaniestraat 15-3029AD Rotterdam. Tel. 010-896911.

Rotterdam  **Port of Rotterdam** 

Alan Pike visits a town which has been crippled by steel closures—and fears worse is to come

Brave face on Christmas at Consett

"The light shines in the darkness
And the darkness has not
overcome it..."

THE WORDS of the Gospel for Christmas Day may remind communists in the churches of Consett, County Durham, of a message which transcends the immediate circumstances of their lives. But Consett's light is burning somewhat dimly at present. The district faces some of the worst unemployment problems in modern Britain and still more jobs are going to disappear next year.

Prayers for the unemployed will be offered in many churches throughout Britain this Christmas. In some parishes, even though the national unemployment total now stands at a post-war record of more than 2.1m, most of the congregation will probably not know by name anyone who has been made redundant this year. In others, like Consett, there are too many unemployed to know them all by name.

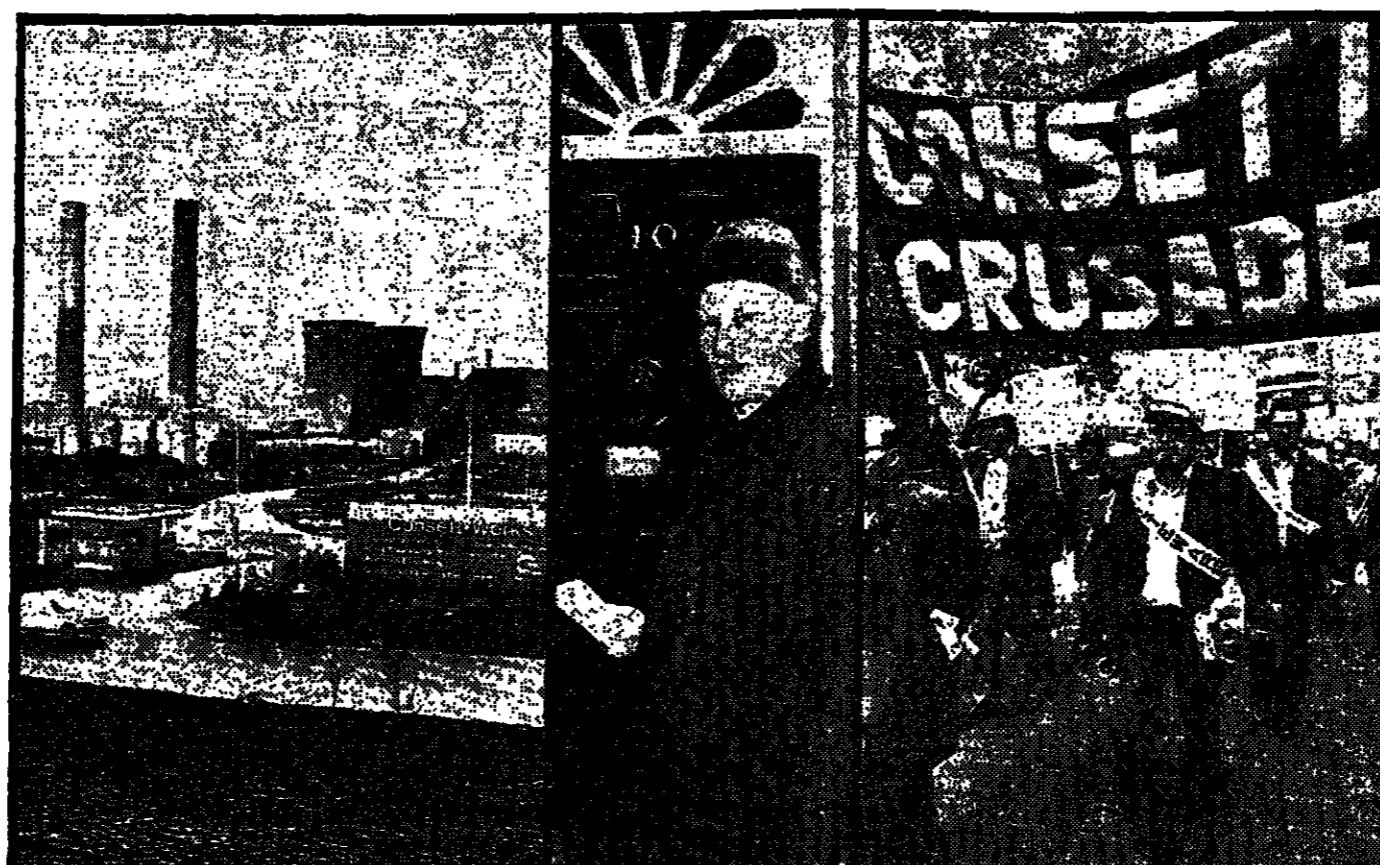
Like most local residents the Rev. Jeremy Sampson, Vicar of Consett, can see from his windows the steelworks which, until they closed in September, provided the town's main reason for existence. The works still physically dominate the little town. But now that the people, the noise and the pollution from the famous Consett red dust have gone they already look like an incongruous relic from a much earlier stage of industrialisation.

The vicar speaks of the "human degradation" of the local steelworkers, once fiercely proud of the world-famous reputation which Consett steel enjoyed, who are now reduced to a forlorn search for work.

He fears of men who have gone to Birmingham and Bristol to seek work without success... of those who have been offered jobs in London but

could not find anywhere to live... of families in council houses who are trapped in Consett because no one will exchange with them... of those in their own homes who, if they must sell at all, find that they can sell at prices well below the cost of buying a house elsewhere.

"There is still a feeling in some places that the unemployed are, collectively or individually, in some way responsible for their plight,"



Aspects of Consett: the now silent steelworks, the Rev. Jeremy Sampson on the steps of 10, Downing Street and protesting steelworkers in Westminster last July.

says Mr. Sampson. "This is not the case in Consett. People want to work and are still hoping for work."

It would be false to suggest that unemployment has yet become a source of collective despair for the people of Consett. But there are sufficient warning signs for Mr. Sampson and seven other local clergymen who will be conducting this week's Christmas services in the town to have written to the Prime Minister, telling of

"increasing tensions and problems" in many areas of personal and community life.

"We ask you publicly to express a real understanding of the plight of men and women who have no jobs, who see little chance of getting jobs anywhere and to whom the whole picture of hopelessness of weeks, months, years, perhaps, of unemployment will sap their spirits to the point where all hope is lost, all self-respect extinguished," they wrote.

In their efforts to convey to the Prime Minister what the depressing combination of circumstances facing Consett means for life in the town, the clergy emphasised that local people were not scroungers and shirkers, but wanted to work. They were willing to accept the Government's advice to keep their feet firmly on the ground and step out in search of new jobs, only they could be sure that there would be ground there to support them.

There are fears that next year the area could have an unemployment rate of 40 per cent. If anything can make such a problem worse, it is the knowledge that Consett's comparative isolation and its one-industry town character make it impossible to hope that a new employer will ever come along and create jobs on the scale which they were lost when the steelworks closed.

"Hope dies hard," says Mr. Sampson. "The town refuses to be depressed. But it is depressing to think about the future."

Consett indeed shows signs of

refusing to be depressed. Strings of Christmas illuminations decorate the shopping centre, where the large number of husbands and wives who are now able to go out together every day of the week generates an extra air of bustle. The town has been enjoying something of a boom since the steelworkers received their redundancy cheques—although they react angrily to suggestions that they have been engaging in an irresponsible spending spree.

Neither do the local authority and BSC Industry, the corporation's subsidiary which tries to create new jobs in declining steel areas, admit to despair.

Derwentside District Council is fighting an aggressive campaign to attract every chance of assistance and new work for the area. In fact, there are suggestions that councillors in some other parts of the North East which also have high unemployment rates are a little jealous of the amount of attention Consett has received.

There will be new jobs. But it is a painfully, pitifully slow process. The biggest success so far in attracting new employers to industrial units on part of the old steelworks site, for example, will eventually provide 80 jobs.

Christmas, 1980, does not bring acute financial hardship the way it used to be.

The price of beer

From Mr. D. Wright

Sir.—A thought occurs to me on the high price of our national beverage. Do we all realise that with our beer at 50p per pint and already approaching 60p per pint that this is approximately four times the price of petrol!

Also petrol is 100 per cent spirit whereas our beer is 85 per cent water. Just think of the millions of pounds the oil rigs, pipelines, refineries, tankers, petrol stations cost, and yet we buy it at £1.24 per gallon or 15p per pint.

In the absence of any adequate reason for this, should we not encourage the oil companies to go into the real ale business? After all, a four-star bitter at 15p per pint would surely be a growth market par excellence!

Q. L. Wright,
3, Belton Court,
High Street, Weston, Bath.

Phone rental charges

From Mrs. J. Sculley

Sir—I wonder whether most business telephone subscribers have realised that the rental for business telephones has increased by 40 per cent as from November 1.

Certainly from my experience the service has not improved, if anything it has deteriorated, so how can the Post Office justify such a large increase?

When I queried the size of the increase with the P.O., I had to wait five minutes before being answered. I was told that the rental was very cheap for the service provided and that if subscribers wanted cheaper telephone charges they must persuade the Government to give the P.O. more money. Don't they realise that any money from the Government comes, in the first place, from the subscriber in the form of taxes? How can the Government relate this to its endeavours to reduce inflation?

Should not an increase of this size be referred to the Office of Fair Trading or the Monopolies Commission?

Mrs. J. M. Sculley,
15, Fenchurch Street, E.C.3

BIM bureau closure

From Mr. J. Heygate

Sir—I view with apprehension the imminent closure of the British Institute of Management's consumer information service on management consultancy.

Over the last 15 years the management consulting services information bureau has provided a valuable and indeed unique service to companies by giving advice and information on potential choices for consulting assignments.

I cannot but deplore the decision of BIM to close this service. If the question is simply a matter of finance, could not a consortium of professional management institutes, or other interested bodies be organised so as to jointly sponsor the MCISB?

I would urge the BIM to investigate all the alternatives before taking such a retrograde step particularly in the light of the present economic climate where the executive

ing" of management skills to the needs of British industry is in my opinion critical, to say the least.

J. T. N. Heygate,
2, Cecil Square,
Margate, Kent.

Housing matters

From Mr. C. Drew

Sir.—Mr. W. Roe's "solution" (December 18) to the housing problem—ignore it and it will go away—has a touching simplicity to it.

The reason for 130 years of increasing Government intervention in the field of housing springs from the inability of a free market in housing to do the job—i.e. to house Britain decently.

Decent housing is just as essential to healthy economy as proper education, health and communications. At its crudest unhealthy uneducated people living in hovels produce nothing very much—except the next generation.

On the other hand, a healthy, secure and well-housed workforce is more likely to generate prosperity. Surely your readers, of all people, should be able to see such a good investment!

Chris W. Drew,
56 Broomhall Road,
Pendlebury, Manchester.

Local authority finance

From the Leader of the Opposition, Greater London Council

Sir.—In your editorial December 17) on Mr. Teideman's new block grant you comment that "the debate on fair allocation can in future concentrate on specific issues, rather than simple accusations of gerrymandering." You conclude, however, that the Government is, even in this first year of the new system, gerrymandering against urban authorities, and especially against London.

On the basis of this honeymoon year's example, with whom and to what purpose it is worth anyone's while to debate a "fair allocation" of the distribution of £1bn of taxpayers' money between authorities. The evidence before us is clearly that areas with the most desperate needs are losing grant, on a huge scale and at unprecedented speed, to more comfortable communities.

Andrew McIntosh,
Room 103, County Hall, S.E.1.

Flats on long leases

From the Senior Partner,

Keith Cardale Groves

Sir—I read with interest (December 17) the problem concerning the residents of a block of flats who occupy their premises on long leases and who are faced with the problem of liabilities without assets.

The facts enumerated in the question are an excellent example of the dangers which can arise if professional advice is not sought when the sale of individual units in a building of this type is inaugurated.

Assuming, however, that the head leases of the individual flats contain appropriate covenants and the right of forfeiture in the event of non-compliance and non-payment of properly assessed service

charges, the remedy of the directors of the flat management company must surely be to point out to the lessees that unless they comply with their obligations, their flats will be re-entered and sold to satisfy uncharged liabilities.

Obviously, this remedy will only be adopted as a last resort, but the suggested procedure does appear to solve the immediate problem and to give the directors of the management company an opportunity of borrowing funds to deal with immediate outgoings, using the freehold reversion as a security for a loan.

Anthony Margo,
Keith Cardale Groves,
43, North Audley Street,
Grosvenor Square, W.1.

Rail fares and investment

From Mr. N. Seymour

Sir.—Mr. Wallis (December 18) says that the basic reason that British Rail fares are high in relation to other European countries is that BR is labour-intensive, whereas other railway systems are not.

This argument is completely

contradicted by the latest in the series of BR's political advertisements.

This stresses the fact that compared with the rail systems of eight other West European countries BR came third in terms of labour productivity (train staff per train-kilometre).

So BR is in fact less labour-intensive than the railways of France or Germany.

The lower fares in those countries are in fact due to higher subsidy to the railways by the taxpayers of those countries. Should we, with less wealth to spare, follow their example in this?

Mr. Wallis thinks we should—he wants to see greater Government investment in BR in order "to remove the upward pressure on rail fares."

This raises an important question of social priorities. Why should taxpayers in general,

many of whom never travel on

a train, be asked to increase

their subsidy to a mode of trans-

port which has for many years

been non-viable?

Since the majority of rail passengers belong to the higher income groups there is surely no justification for such increased subsidies even in terms of welfare economics.

Peter H. Tracy,
Richard, Archie and Co.
Victoria House,
Southampton Row, WC1

Annual rise in salaries

From Mr. P. Brown

Sir—I see that the Society of Civil and Public Servants, the second largest civil service union, is preparing to submit claims for its members of around a generalised 10 per cent increase, from April 1981.

This is apparently based, following the stillbirth of the current pay research unit report on independent surveys and Government indices.

We all know that some indices, particularly the average earnings index, have been quite unrealistically inflated by the phase settlements and Clegg awards to the very same groups

who are now using them as

justification for future claims. Evidence of the rises over the twelve months to October 1980 does not support a statement that increases will be anywhere near 10 per cent by April 1981.

The annual rise in management salaries to October had been 15.8 per cent and was clearly falling. Our prediction for the year to March 1981, with two-thirds of the data available, is 13.14 per cent and, for the year to November, 8.11 per cent. Directors' rewards, relevant to the senior union grades, show increases to October of 17 per cent, with indications that current settlements are at a significantly lower level.

We would be most interested to know what private sector surveys support a claim for 10 per cent from April 1981. We doubt if any do so.

Peter M. Brown,
Reward Regional Surveys,
1 Mill Street,
Stone, Staffs.

Banks' public relations

From Mr. P. Tracy

Sir.—Outbursts such as Mr. C. R. Teideman's letter (December 5) are particularly regrettable at a time when banks are clearly striving as never before to provide the same standards of service to the public that Bonnie and Clyde used to provide to banks.

Can Mr. Teideman really be so naive as to believe that bank charges would be any lower without this new "public affairs unit"? And this at a time when banks will be forced to increase their charges if they want to maintain their profits in the face of falling interest rates? Surely he is aware of the fact that a bank's profit varies in direct proportion to its inefficiency—deliberate or otherwise. It is not just the gravy from fellow current accounts which provides the fat, but the funds in limbo—especially on overseas transfers.

Mr. Teideman is undoubtedly right on one point, that computers could easily calculate the interest both on current accounts and money in limbo, but I suspect that publication would be such a source of embarrassment that not even this new "public affairs unit" could explain it away!

Peter H. Tracy,
Richard, Archie and Co.
Victoria House,
Southampton Row, WC1

Ice or grit on the roads?

From Mr. D. Foster

Sir.—Local authorities have been "advised" ("instructed") not to grit and treat icy and snow-covered roads outside normal working hours, save costs. So, if one night there is freezing rain, giving roads that are virtually sheets of ice and early morning drivers have accidents, who should they sue, central Government or the local authority for failing to keep the highways in safe or good condition?

We seem to have become too ready to accept being pushed around by authorities of all kinds even when such directions are not covered by law. Is it not time the private individual stood up for his and her rights?

D. Foster,
Blue Skies,
19 Fernhill Close,
Woking, Surrey.

frame houses can be made available more quickly than traditionally constructed houses, have one great attraction of being well insulated and the structure is built under controlled factory conditions which contrast sharply with those on some building sites; one has

What is needed now in every industry is increased productivity. In housebuilding, this will come by transferring as much work as possible from the same way timber

building site to the factory.

R. H. Carter,
Rowlands Castle, Hants.

British Telecom finance

From Mr. John de Riva

Sir.—Further to all the recent talk about British Telecom's raising of finance, may I suggest that the simplest way would be for it to issue securities to the

public that pay no monetary dividend—but offer so many dialled units per year.

It could be argued that this would merely be a device for the middle classes to avoid that wealth tax called inflation. But once a number of these bonds have been issued, British Telecom would have a vested interest in keeping the cost of telephone services down.

John de Riva,
West Town House,
Portsmouth, Hants.



Hinkley Point



Siz

UK COMPANY NEWS

Scottish & Newcastle falls behind midway

AFTER finance charges up from £4.1m to £7.8m, taxable profits of Scottish and Newcastle Breweries finished the six months ended October 28, 1980, behind at £19.3m against £22.6m, on turnover ahead from £39.8m to £37.3m.

The directors say that trading conditions are likely to remain depressed and expect for the full year are expected to be lower—pre-tax figure for the whole of 1980-80 was £38.1m.

Earnings per 20p share are shown as 5.3p (5.5p) and the interim dividend is unchanged at 1.5p—last year's final payment was 2.875p.

Brew volumes were down but market share improved particularly in lager, the directors said.

The profitability of beer operations improved and there was a small increase in the profitability of the Inns division, where additions and improvements continue.

Hotel earnings were down in difficult trading conditions, and EMI hotels and restaurants contribution was better than expected.

Earnings at Waverley Vintners were reduced, they add.

Tax for the first half was lower at £4.1m compared with £4.4m reflecting a proportion of the tax relief arising from the investment in EMI hotels, and after preference dividends of £4.2m (same), the amount retained for the period was £10.7m compared with £11.1m.

The directors state that the cost reduction programme continues, but the investment programme remains at the planned level.

Lex, Back Page

HIGHLIGHTS

The Lex column looks at the half-year figures from Scottish and Newcastle Breweries, where profits are down but the dividend is held; but one notable dull spot is the new EMI hotels which are not covering the cost of acquisition. Lex also looks at the move by Colonial Securities Trust to reduce the discount on its market rating relative to its underlying asset base. Other news to reach the column is the financing of the deal whereby Argyll is purchasing Oriel Foods. Finally there is the surprise move by the Authorities to issue a series of mini-taps.

Westward TV cuts dividend to 1.5p

TELEVISION before tax of Westward is down from £76.000 for the year to July 31, 1980, and the directors are cutting the dividend from 2p to 1.5p with a final of 0.85p.

Stated earnings per share are 3.67p against 5.1p after tax of £39.000 against £28.000.

• comment
Westward Television is waiting to hear its fate on Sunday when the new franchises are awarded with more anxiety than most

applicants. Nevertheless, a 37 per cent cut in the final dividend without a single word of explanation may strain the patience of some investors especially if it retains the franchise. Turnover in the second half has risen by nearly a third, although the post-strike recovery is included in the period. However Westward is apparently failing to benefit on the costs front. With shareholders more interested in the break-up value of the company than the future dividend earning stream, the share price fell only 4p to 21p.

Charter Trust

SLIGHT dip in gross revenue from £2.45m to £2.31m is reported by the Charter Trust and Agency for the year ended November 30, 1980.

Investment income accounted for £2.33m (£2.3m) and other income £7.187 (£155.189). Management and general expenses took £14.058 (£129.228) and debenture and loan interest £101.240 (£165.588). The tax charge was £76.069 (£77.3248), leaving net earnings per 25p stock unit of 3.35p (3.36p).

The final net dividend will be 2.275p (2.025p), making 3.2p (3.156p), including special of 0.306p, which will absorb £1.29m (£1.27m).

The total assets are stated as £40.55m (£29.21m), after deducting prior charges at par equivalent to 100.6p (73.6p) per share.

WILMOT-BREEDEN

Wilmot-Breeden (Holdings) has sold its Wilmot-Breeden Electronics subsidiary to WKR group for an undisclosed amount. WKR was formed by W-B's senior management to make the acquisition.

The sale is also announced of another subsidiary, Trufo, to West Park Ltd. Wilmot-Breeden (Holdings) is a subsidiary of Rockwell International Corporation of the U.S.

Audiotronic still in loss and depending on bankers

AUDIOTRONIC, the electronics distributing company that depends on its bankers' facilities for survival, has reported its third consecutive interim loss and still cannot predict a return to profitability.

Mr. A. G. Macpherson, who became chairman in October when Mr. Geoffrey Rose left the board, told shareholders at the annual meeting yesterday that the company is receiving "every co-operation from its bankers." However, its facilities are still being reviewed monthly.

Mr. Macpherson said that total shareholders' funds are still less than the £15m preference share capital and that a capital reorganisation would probably be needed although it would be premature to attempt one until the group had returned to profitability.

He added that the board did not consider liquidating the company, although it did not consider that in the best interests of shareholders at the moment. Similarly, a sale would be considered if an offer could be found that was in shareholders' interests.

The group's pre-tax loss in the 26 weeks to September 1 was £145,000 compared to a £13,000 profit in the continued businesses.

Last year's interim profit was turned into a £1m loss by exceptional losses at Audiotronic (Retail) of £938,000, originally stated as £319,000, and on retailing in Belgium of £99,000.

The current year's interim loss is after receiving £200,000 loss-of-profits compensation due to stock in transit having been destroyed by fire. Turnover was £6.1m compared to £7m.

The loss per ordinary share, calculated without allowing for the arrears on the preferred shares, was 1.2p (0.8p). Had all been made for pay-

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div. year	Total last year
Brasway	int. 1	Jan. 31	2	7.5
Eisbush Gold Mining	£52	March 6	22.75	78
Initial Services	2.75	Jan. 21	2.25	4
Pethow Holdings	int. 1	—	1.5	1.5
Radiant Metal	int. 1	Jan. 30	1	3
Randfontein Estates	£680	March 6	350	600
Sekers	Nil	—	0.75	2.3
Scottish & Newcastle int. 1.5	April 6	1.5	—	4.38
Western Areas	£30	March 6	35	120
Westward TV	0.85	—	1.5	2
Wood & Sons	int. 1	—	0.7	0.7

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. + On capital increased by rights and/or acquisition issues. † South African cents throughout.

ment of the preference dividends at the end of 1979-80, the loss in the first half of 1980-81, the loss in the second half of 1980-81, the loss in the current year and the loss in the first half of 1981-82.

In his statement, Mr. Macpherson said the UK subsidiaries have been facing difficult trading conditions with competition in his products particularly severe. High overheads and interest rates also contributed to the £2,000,000 loss.

Shareholders were told that Christmas trading had been mixed. The group is turning its attention to the development markets for its commercial and industrial products rather than consumer products. Some benefit from this is expected next year.

Asked why preferred shareholders should be interested in a reorganisation of capital, Mr. Macpherson said that the scheduled redemption of the preferred shares in 1985 might be too great a burden for the continuing business "and therefore it would be in the interests of the shareholders as a whole to reorganise the capital."

Oriel's subsidiary contributed £140,000 in trading profit in 1979-80 but has been in loss in the current year and the main effect of the disposal will be a £400,000 reduction in the group's borrowing needs. Total group borrowing stands at approximately £2.5m.

Mr. Geoffrey Rose, the former chairman, sold all his 1,187,827 ordinary shares, 10.2 per cent of those issued.

Argyll Foods plans fourth rights issue

ISSUE NEWS

Argyll Foods plans fourth rights issue

The retailing, wholesale and freezer centre group put together by Mr. James Gulliver, Argyll Foods, has announced plans to launch its fourth rights issue within the space of two years to fund part of the two years to fund part of the proposed £19.5m cash acquisition of Oriel.

Full details of the acquisition will be announced in the third week of January, but Argyll has already exchanged contracts with Oriel's parent, RCA Corporation, and completed underwriting for a two-for-five rights issue to a price of 25p.

The new shares will be offered at 85p each compared with the suspension price of 75p since the deal was first mooted in the middle of last year. Gulliver Foods, the private company controlled by Mr. Gulliver and his associate, Mr. Alastair Grant and Mr. David Webster, will subscribe for its entitlement in respect of 20.3 per cent of the new issue.

The remainder of the issue has been underwritten by Samuel Montagu in conjunction with Noble Grossart. The brokers to the issue are Panmure Gordon. Oriel and most of its senior management are well known to Mr. Gulliver since it made his first investment in the food industry on leaving Associated British Food's Fine Fare subsidiary in October 1972.

Bought out by RCA 10 months later for almost £11m, Oriel was managed by Mr. Gulliver until 1977 when he left to create the foundations of Argyll, through the acquisition of the Louis Edwards meat business in Manchester, and the Alpine double-glazing operation.

Argyll's shareholders include larger than Argyll Foods. Their combined annual turnover will total about £240m but Oriel's pre-tax earnings have received in respect of 74.25 per cent of the 4m ordinary shares and 91.5 per cent of the 1m deferred shares of Steama Romana (British) offered in a rights issue last month.

U.S. \$150,000,000

NATIONAL WESTMINSTER BANK LIMITED

Floating Rate Capital Notes 1990



In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 23rd December, 1980 to 23rd June, 1981 the Notes will carry an interest rate of 18 1/2% per annum. The interest payable on the relevant interest payment date, 23rd June, 1981 against Coupon No. 6 will be U.S. \$91.63.

By Morgan Guaranty Trust Company of New York, London, Agent Bank

"The change we are about to undergo is not a change in philosophy or tactic, but a change in pace. We will proceed at a much more rapid pace."

Gerry Mitchell, President and Chief Executive Officer

Extracts from the President and Chief Executive's address to shareholders of Dana Corporation for the year ended August 31, 1980.

"The future holds many exciting possibilities for Dana. We have been a product oriented company with great dependence on the truck industry.

Our sales to the truck industry will continue to grow, but we will reduce our dependence on this market because the balance of our company will grow much more rapidly. We intend to identify within the broad industrial and service markets, specific markets into which we can expand rapidly and sensibly.

This move from a product oriented company to a market oriented company is now underway and the results should

be evident in the near future.

International involvement will continue to be very important to Dana and, while sales and profits are under some pressure at this time because of the international recession, we see this as an important and growing segment of our business. Here again, we will place special emphasis on specific service and industrial markets."

To keep in touch with Dana, you can always dial the operator (100) and ask for Freephone 2258 for an update of our latest financial results and other details you want to know.

1980 Report

Dana Corporation — Power transmission components worldwide.

WORLD
WIDE

There are some things which you just can't manage from a UK office.

Which is why BTR is based worldwide.

Wherever possible our management is on the spot, ready to grasp a good business opportunity as it arises. Being in the right place at the right time is how we've grown.

When we spread our wings we also spread our risks. And our opportunities.

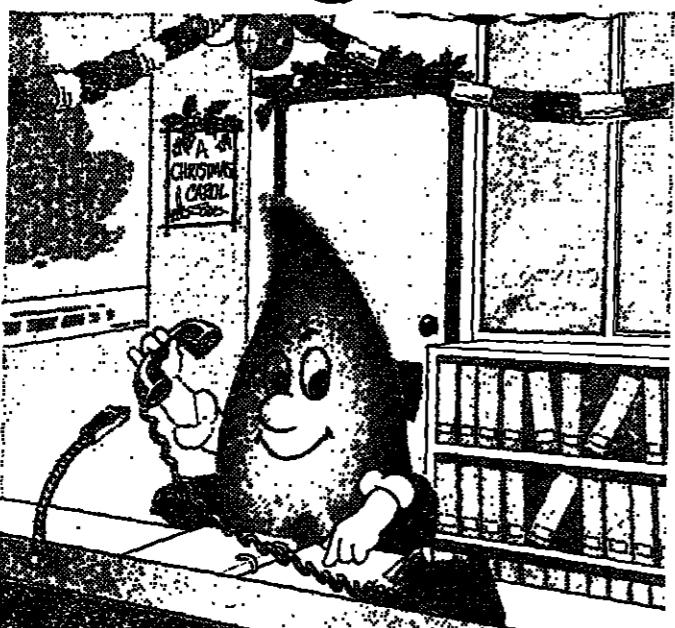
BTR
stands for growth

BTR Limited, Silvertown House,
Vincent Square, London SW1P 2PL.
01-634 3848.

Companies and Markets

UK COMPANY NEWS

If you smell gas
ring us!



Gas is a very safe fuel—at least as safe as any other. It has to be, because it is the most popular source of heat in British homes. In fact, over 14 million homes use gas. But, like any fuel, it must be treated with respect. So, if you smell gas, please follow these simple safety rules:

- Don't smoke or use naked flames.
- Don't operate electrical switches—on or off.
- Do open doors and windows, to get rid of the gas.
- Check to see if gas has been left on unlit, or if a pilot light has gone out.
- If not, turn off the whole supply at the meter if you can. Then ring us.

Above all, if you smell gas—at home, at work or in the street—ring Gas Service. The number is in the telephone directory under "Gas", and we're on call 24 hours a day. Be specially alert when returning to premises which have been left unoccupied for several days.

For further advice on gas safety, pick up a copy of our booklet "Help yourself to gas safety" at your local gas showroom.

Help yourself to gas safety
BRITISH GAS

Petbow trims losses by £24,000 at midway

WITH the world market for generating sets remaining depressed, Petbow Holdings reports a pre-tax loss of £592,000 for the six months to September 30, 1980, but this has reduced the previous loss by £24,000. Turnover of this manufacturer of generating sets and welding sets fell from £7.1m to £5.8m. The interim dividend is being passed—in time the payment was 1.5p, but there was no final. There was a pretax loss of £588,000 (profit £2m) in the full year.

The board says that apart from the depressed world market, the ever-strengthening pound has resulted in highly competitive market conditions for UK exporters. Despite this, however, the group's share of exports has continued to rise, and in particular sales to Nigeria are returning to a reasonable level. The home market, it adds, remains disappointing with private and public investment being very low.

Mr James Bird, the chairman, says that order prospects are improving but trading results for the second half are expected to show a loss.

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Now that the introduction of Powercentre is almost complete, production has significantly improved over the first half, and the board believes that with this new range of products the group will increase its market share even under current difficulties.

He says the board has con-

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trol over all areas of expenditure

with the result that inventory

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Companies and Markets

BIDS AND DEALS

Two Hawthorn directors raise their holdings

Two directors of R. and W. Hawthorn Leslie, the electrical and engineering concern, the subject of an unwelcome bid from Starwest Investment Holders, the private housebuilding property and electrical group, added to their holdings in the company through purchases in the market on Friday.

Mr Keith Chapman, managing director and Mr. N. P. List each purchased 5,500 shares at 131p each taking their holdings up to 78,000 and 55,500 respectively.

Total shareholdings of the board amount to just over 9 per cent.

Starwest also announced yesterday that it had acquired a further 9,400 shares on Friday at 130p taking its holding up to 10,066,850 shares, equal to 39.7 per cent.

Hawthorn, which has already sold shareholders to take no action on the bid, expects to be writing to them next week. The shares were unchanged at 132p yesterday.

Major shareholders in the group are M and G Investment Management with 24.6 per cent, Prudential Corporation with 7.7 per cent and Northern Securities Trust with 5.1 per cent.

IBSTOCK JOHNSON
Ibstock Johnsons has disposed of its loss-making Belgian subsidiary to a consortium representing Belgian private and public sector interests.

The small brick plant at Wanze in the south-east of Belgium is being retained as a branch of a company in Ibstock Johnsons' Dutch group.

CAPARO/CMT
Caparo Group purchased in the market last Friday a further 100,000 shares in Central Manufacturing and Trading. The price was 50.5p share, 15p above the cash alternative offered by Hanson Trust in its current (rejected) bid for CMT.

Attwood board will not accept

In the formal document in connection with the offer by British Car Auction Group for the outstanding shares of Attwood Garages, Mr. Richard Attwood, chairman, says that while the Board considers the offer "fair and reasonable" he points out that since the announcement of the offer of 80p per share the company's market price has been above that level.

Therefore, the chairman says that should holders wish to dispose of their shareholding in the company they may be able to get a higher price by selling in the market. The shares stood at 60p yesterday.

The offer by BCA at the end of last month follows its acquisition of a 37.14 per cent holding through Attwood Securities, the Attwood family holding company. At the same time Heath and Wiltshire, a company controlled by Mr. T. M. Marriott, who is to become the Attwood chairman, acquired a further 9.91 per cent of Attwood.

The Attwood directors do not intend to accept the offer and will retain their holdings aggregating 61,940 shares (2.95 per cent). The offer will also not be accepted by Heath and Wiltshire.

The document reveals that the trading loss of Attwood had increased to £211,137 in the nine months ended October 31, 1980,

Caparo now holds 17.9 per cent of CMT, and is awaiting particulars of CMT's current trading, for which it has asked, before deciding whether to mount a counter-bid. Meanwhile, Caparo has confirmed that it was still prepared to buy CMT shares in the market at "a reasonable price."

TRICENTROL PURCHASE

Tricentrol Trading has acquired Andrew Charles of Kingswinford. The cost will be related to the net asset value at the 1980 year-end which is expected to be about £280,000.

The purchasing company is a subsidiary of Tricentrol Industrial Corporation, the operating company for all Tricentrol's non-oil activities in the UK.

Andrew Charles, which is a hardware and garden supplier and wholesaler, is being bought from Ash and Lacy.

The acquisition will add a new branch to Tricentrol's trading network of depots throughout England and Wales which delivers hardware and garden supplies to multiples, DIY chain garden centres and independent retailers, and which is now the largest delivered trade wholesaler in the country.

P. BROTHERHOOD

Shareholders of Peter Brotherhood have approved the increase in authorised capital, the alteration to the articles and the issue of shares to Joseph Winterburn, the wholly owned UK subsidiary of Thermo Electron Corporation.

Provisional allotment letters in respect of the rights issue are being sent to shareholders. The last time for taking up the new ordinary and "A" ordinary shares after the capital reconstruction.

Completion of the agreement with Winterburn, under which Winterburn has subscribed for 316,000 Ordinary shares of Brotherhood at 133.75p each has taken place.

BRITISH STAKE IN U.S. SOFTWARE PURCHASE

London Trust and Automated Security (Holdings) have together subscribed \$500,000 by way of ordinary and preferred shares in Megaplex Networks Inc. of Atlanta, Georgia.

The respective contributions of London Trust and Automated Security are \$333,350 and \$166,650 and their interests in the ordinary capital are 16.7 per cent and 8.3 per cent. In addition, an option has been granted to allow their combined interest to increase up to 40 per cent of the ordinary for maximum subscription of \$500,000 in 1982.

Megaplex has exclusive rights to computer software programmes which enable the central control of remote sites for energy management, plant and security monitoring purposes. Automated Security has been granted exclusive distribution rights for the systems in the UK and selected European countries.

AMERICANS BUY INTO STERLING CREDIT

Telephone Corporation of Atlanta, Georgia, has bought 10.2 per cent of Sterling Credit Group, for which a financial rescue package was put together in October.

The holding, which cost the company around £20,000, amounts to just over 2 per cent of Sterling's total equity in ordinary and "A" ordinary shares after the capital reconstruction.

A GROUP of five leading institutions has bought a third of the equity of George Philip Holdings, one of the world's leading publishers of atlases, maps and maritime charts.

The purchase, costing £500,000, was made through Lovat Enterprise Fund, set up this summer by M. J. H. Nightingale, the financial services group, to identify and invest in unquoted companies. The institutions—the National Coal Board Pension funds, Prudential Corporation, Legal and General Assurance, Equitable Life and Electra Investment Trust—have committed £7.5m to the fund's purchases.

The investment in Philip is the first undertaken by Lovat, Philip, which owns Stamford Maritime, the specialist marine publishers, is primarily known for its atlases and its Stamford map shop. In the last five years its sales have doubled to £1.1m and pre-tax profits have increased from £60,000 to 1975 to £270,000 in 1980.

ALFRED PREEDY

Alfred Preedy's offers for the minority capital of Peter R. Harris have been accepted by the holders of 1,291 ordinary and 4,093 4.9 per cent Preference shares, representing 98.49 per cent and 93.55 per cent respectively of the capital for which the offers were made.

Preedy now owns 49,953 ordinary and 12,471.8 Preference shares, representing 99.91 per cent and 97.77 per cent.

The offers have become unconditional and remain open. In due course, Preedy intends to acquire compulsorily any outstanding shares.

TARMAC

Tarmac has reached agreement for a consideration payable to Francis Parker for the acquisition of Francis Aggregates and the discharge of bank indebtedness of aggregates amounting to approximately £4.5m, to be satisfied, subject to certain conditions by the issue of 2.31m new ordinary of tarmac.

Consideration is £825,000 interest free partly convertible secured loan stock 1983 to be issued by Hill. Of the stock £600,000 will be convertible into ordinary 3p shares of Hill on December 31, 1983.

On conversion, the aggregate of the ordinary shares of Hill would increase from 3,130,084 shares at present in issue to 8,130,084 shares and Trafalgar would, as a result, own 61.4 per cent of Hill.

The balance of the stock will be repayable in cash on Decem-

ber 31, 1983. For the year to March 31, 1980, pre-tax profit of the travel agencies was £27,992 and for five months to August 31, 1980, pre-tax profits were £65,638. Profit for 10 months to October 31, 1980, have been warranted at not less than £33,000.

Robert Fleming and Co. has conditionally agreed to purchase the new Tarmac ordinary and arrangements have been made to place these shares with institutional investors.

It is expected that completion of the acquisition will take place on January 6.

MERCANTILE HOUSE ACQUISITION

In a further U.S. expansion move, Mercantile House Holdings, the international financial services group, has agreed to purchase Justin and Skydell Inc., a Chicago commodity broker, for US\$400,000 cash.

The purchase will be carried out by Woodstock Commodities International Inc., the wholly owned commodity broking subsidiary of Mercantile House, and is expected to be completed by January 5, 1981.

Justin and Skydell is a clearing member of the Chicago Board of Trade and is a specialist broker in financial futures. This acquisition will give Woodstock its own presence on the floor of the largest commodities exchange in the U.S. and will significantly increase the coverage of the financial futures markets.

TOM HILL EXPANSION

Tom Hill Holdings is acquiring from Trafalgar Leisure International the capital of Trafalgar Retail Travel which operates nine retail travel agencies located in London and the Home Counties.

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Allied Technology is the Luxembourg parent of a group of operating companies in the process engineering industry.

The decision to purchase Ingoco Laing has been made in order to bring Ingoco into the direct ownership of Altech and place it in its proper position within the Altech group.

ERIC SOSNOW tells shareholders at UCM Annual General Meeting December 22

"Our profit for the year, before taxation, was £1,758,000, compared with £3,182,000 to June 30, 1979.

The main reason for this reduction in profits was a bad debt arising from three important and old-established customers in the UK and France, which together with extraordinary items reduced profits by over £1m.

In spite of these unusual circumstances the final profit for appropriation after all taxes and minority interests amounted to £627,000, enabling us to increase the dividend by 14.2%, which is covered 2½ times.

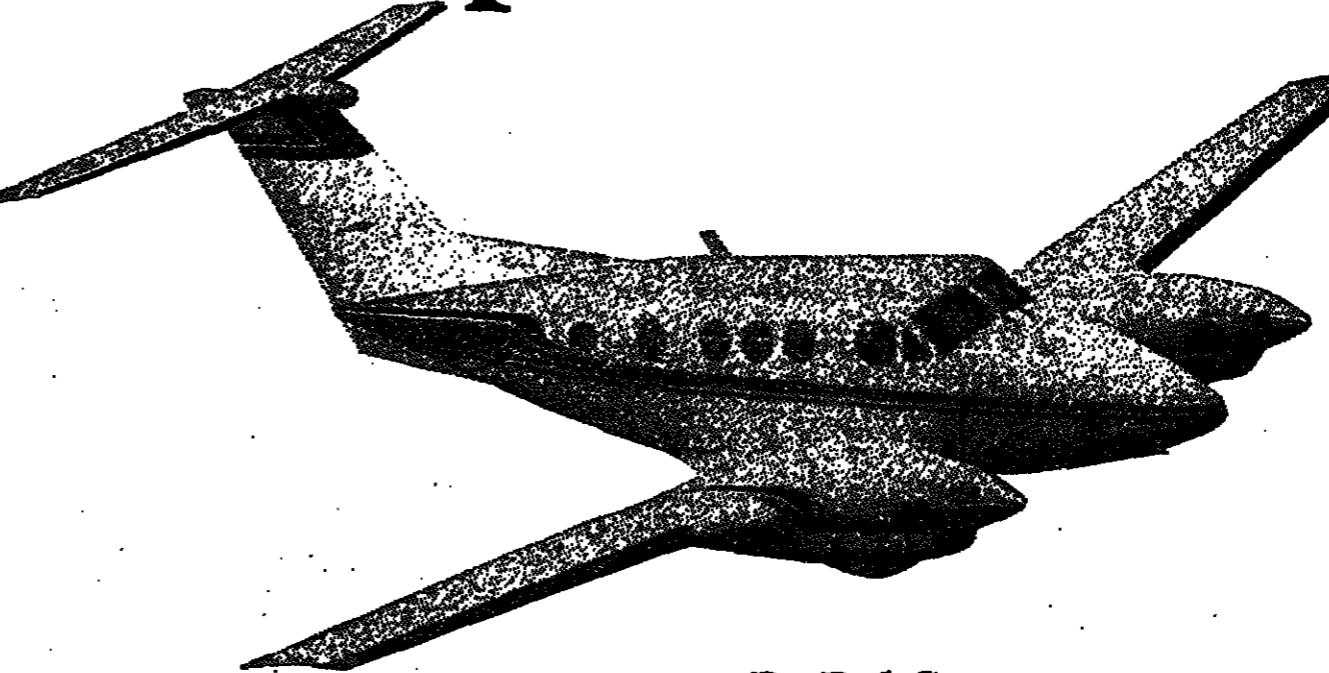
Our balance sheet is strong and sound. Liquidity and cash flow are good.

We do not foresee any cash problems in financing further expansion."

United City Merchants
UCM HOUSE,
3/5 Swallow Place,
Princes Street,
London W1A 1BB.

International banking, shipping and import/export.

How to increase mobility and improve cash flow.



You can do both by investing in the latest Beechcraft King Air F90. Available for the first time in the UK from Eagle Aircraft Services.

The Aircraft

The King Air F90 offers all the qualities of the world famous SKA 200. But in a smaller aircraft requiring a more economical outlay and operational costs.

Cash Flow

Even if your year ends as soon as December 31st 1980, you can still get up to 100% capital allowances against corporation tax. And deferring corporation tax could give cash flow a very healthy financial injection.

Management

Eagle Management Services includes comprehensive engineering support, high calibre aircrews and day to day management which takes care of all the details.

A Great Financial Investment

With over 75 already sold in the USA, the King Air F90 represents an investment that's doing even better than the world's most popular jetprop, the SKA 200. And that's held its investment value at 93.8% of its original cost over the last three years.

Buy Back Guarantee

Under certain circumstances, Eagle will guarantee to buy back within three years at the original price, provided a new Beechcraft of similar value is purchased. Furthermore, Eagle will also arrange finance for purchase on payment of a 20% deposit, with the balance over five years.

Lease Back Boosts Income

Earn extra income through re-sale of a block of hours to Eagle.

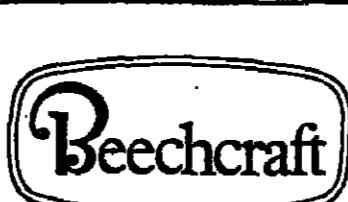
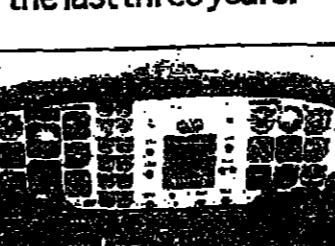
Part Exchange

If you are already operating a twin engined aircraft Eagle will accept it in part exchange for a new King Air F90.

Jetprop Means Better Operational Economics

Consider fuel costs alone.

Piston fuel costs £2 per gallon. Turbine fuel only 90p. Add that to the greater efficiency of jetprops flying faster at higher altitudes where fuel requirements are smaller, and you can begin to appreciate the economic benefits of the latest King Air F90. If you'd like to know how the F90 can improve the look of your books as well as getting business moving faster contact Neil Harrison at Eagle Aircraft Services Ltd.



Beechcraft excellence. From Eagle expertise.

eagle

EAGLE AIRCRAFT SERVICES LIMITED
Leavesden Airport Watford Herts WD2 7BY
Telephone: Garston (0923) 79611 Telex: 261502
Beechcraft sole distributor in the United Kingdom
Beechcraft Certified Service Station

Aptunion S.A. France

The Chairman and Directors of APTUNION S.A. FRANCE, the world's largest manufacturers of GLACE CHERRIES, are pleased to announce that they are restructuring their U.K. interests by merging APTUNION (U.K.) LIMITED with BRITISH PRESERVES LIMITED in their new Warrington factory on the 1st January 1981.

As from that date the activities of APTUNION (U.K.) LIMITED are being transferred to the new Company.—

BRITISH PRESERVES/APTUNION LIMITED,

Chesford Grange,

Woolston,

WARRINGTON,

Cheshire WA1 4RQ

Tel: 0925-818101 Telex: 627034

NOTICE OF REDEMPTION
To the Holders of
South African Iron and Steel
Industries Company Limited
(SICOR)
75% DM Bonds of 1978/82
Security Index Nos. 42511-42512
Drawn for Redemption on
April 1, 1981.

NOTICE OF HEAVY GIVEAWAY
Given pursuant to Article 3 of the Terms of Issue, on December 9, 1980, the
holders of the Bonds referred to above,
will receive a gift of 25,000,000 DM
selected by lot for redemption on
April 1, 1981, in the presence of a
Notary Public.
The Bonds selected for redemption are those of the
series numbered 42521-42522 bearing serial
numbers: 00001-05000 of DM 1,000
each and 10001-12000 of DM 10,000
each.
Payment of Bonds selected for
redemption will be made at par
on and after April 1, 1981, upon
presenting the Bonds to the
Notary Public authorising
the handing over of the Bonds
to the Notary Public.
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each and 10001-12000 of DM 10,

Companies and Markets INTL. COMPANIES & FINANCE

Manufrance
break-up
sanctioned
by court

By Terry Dewsberry in Paris
Following innumerable failed rescue attempts for Manufrance, the diversified French manufacturing and retailing group based in St. Etienne, the way has been cleared for the break-up of the company by a court decision on the sale of two of its most important assets.

According to the local commercial court, Manufrance can now go ahead and sell its mail order business and its celebrated sporting life magazine, *Le Chasseur Français*.

The mail order division is already well on the way to being disposed of under a leasing-type contract which will cost the buying company about FFr 30m (\$6.7m). The *Chasseur Français* will also be sold for around FFr 75m under a similar transaction if a buyer can be found at this figure before the end of January. Besides setting this date for a deal on the magazine, the court is insisting that it cannot be bought by any company related to the present shareholders of Manufrance.

Although the unions are already protesting about this break-up plan, M. Bernard Apie, chairman of Manufrance, says that the sale of the two divisions is essential.

The Chasseur Français, once one of the most successful monthly magazines in France, is now losing FFr 2m a month after a 25 per cent fall in advertising during the last year. Its circulation has also dropped, from about 850,000 to 750,000, but it is a much-sought-after title, and Manufrance is not likely to have great difficulty in selling it.

Unless last-ditch union opposition to the court decision can prevent the sale of these two divisions—and the unions have been staging sit-ins at the plant—the St. Etienne company could now be steadily dismantled. But the Manufrance situation remains highly political and there may be further manoeuvres to keep it in its present shape, particularly, as now, in a presidential election period.

Major German textiles group to stop trading

By JONATHAN CARR IN BONN

VAN DELDEN group, one of the biggest and oldest of West German textile concerns, is giving up business following the refusal of creditors to underwrite a new plan to try to keep the company alive.

The official request by Van Delden for the opening of settlement proceedings marks the end for a family-controlled concern with more than a century of history, which reached the high point of an annual expansion programme in the mid-1970s.

With turnover in 1976 of DM 756m and a labour force totalling some 6,300, the group based in North Rhine-Westphalia was producing results which were well above the average for the West German textile industry.

But recent efforts to find a new partner ready to inject new capital into the ailing concern

have proved fruitless. And with the whole textile industry heading for another tough year (industry orders in October were 6 per cent down on September), the group's creditors were not ready to provide new support.

• **Nixdorf Computer**, the West German office equipment and data processing group, sees 1980 world group turnover rising more than 20 per cent according to Herr Klaus Lufft, deputy managing board chairman.

He said that the year "had not been unsatisfactory" but gave no specific estimates of 1980 profit after a world group net profit of DM 85m in 1979.

The current year had been one of investment, Herr Lufft said, and the company had achieved a 40 per cent increase in production capacity through plant expansion.

BBC Brown Boveri buys Gould stake in offshoot

By JOHN WICKS IN ZURICH

SWISS ENGINEERING group BBC Brown Boveri has purchased Gould Inc's 50 per cent stake in Gould-Brown Boveri for around \$31.5m.

Gould-Brown Boveri, which will be renamed Brown Boveri Electric, was formed as a joint venture by the two companies last year. Employing some 3,600 persons, it manufactures and markets electrical-power distribution and transmission equipment and has its own research facilities. The takeover excludes the naval circuit-breaker and switchgear operations based in Pennsylvania, which will be absorbed by Gould.

At the same time Brown Boveri has signed a declaration of intent with the French company Airmans Urimag, a subsidiary of the Pechiney-Ugine-Kuhlmann, by which it will make over its activities in the field of rare earth/cobalt magnets.

Urimag will set up a Swiss subsidiary to continue production and will also take over BBC's interest in the American company, Brown Boveri.

Stena bid to tighten grip on Sessen

By Westerly Christner in Stockholm

STENA LINE opens negotiations today with Tor Line aimed at acquiring Tor's 38 per cent shareholding in Sessen Line, which operates between Sweden, Denmark and Germany.

In the face of a counter offer from the Lauritzen group, Stena succeeded last week in purchasing a controlling interest in Sessen with a bid which, on average, totalled SKr 475 (\$107) a share.

The Swedish state railways has decided to retain its 10 per cent interest in Sessen.

Tor said it was interested in striking a deal with Stena which would "involve DFDS or Lion Ferry." Lion Ferry, owned by the Swedish Bonnier Group, also operates in Kattegatt traffic.

It is understood Tor would be willing to sell its shares in Sessen provided agreement could be reached with the other shipping companies involved in both North Sea and Kattegatt routes.

Assets boost at Austrian bank

By Paul Lendvai in Vienna

THE VIENNA-BASED Central Savings Bank estimates 15 per cent growth in assets for last year and says its consolidated balance sheet has for the first time surpassed Sch 100bn (\$7.2bn).

Dr. Karl Vak, director-general and chairman of the board stressed that foreign business now accounts for some 20 per cent of the assets, against 16 per cent in 1979 and 13 per cent in 1978.

However, profits continue to deteriorate. Dr. Vak said the pressure on earnings was reflected in the halving of operating revenues from Sch 200m to Sch 100m for 1980. As a result the bank will reduce its investments next year by one-third and will impose a freeze on new employment.

The bank operates 97 branches in Vienna and 49 in the provinces. The pace of setting up new branches will be reduced with only five or six new branches planned in 1981.

Dutch banking takeover

By Our Financial Staff

NEDERLANDSE CREDIETBANK (NCB), the fifth largest Dutch bank, has signed an agreement to take over Asten Parafik Bank (APB) of Hamburg, West Germany.

APB has a balance sheet total of about DM 180m (\$91m) and a placed capital of DM 20m, according to NCB. The German bank, which employs 34, was owned by Bayerische Landesbank and Hamburgische Landesbank, each holding 50 per cent of its share capital.

APB will carry on its activities under the new name of Nederlandse Credietbank (Deutschland).

Nedlloyd bid move
Koninklijke Nedlloyd expects a decision on whether it will go ahead with its planned public bid for the outstanding shares of the KNM group to be made on January 5.

All of these securities have been sold. This announcement appears as a matter of record only.

U.S. \$35,000,000

MGF International Finance N.V.

8 1/4% Convertible Subordinated Guaranteed Debentures due December 1, 1995

Convertible into Common Stock of and Guaranteed on a Subordinated Basis as to Payment of Principal, Premium, if any, and Interest by

MGF Oil Corporation

Drexel Burnham Lambert
INCORPORATEDBatchman Eichler, Hill Richards
INTERNATIONAL LIMITED

J. Henry Schroder Wag & Co. Limited

Alahli Bank of Kuwait K.S.C.

Algemene Bank Nederland N.V.

Amsterdam-Rotterdam Bank N.V.

Bache Halsey Stuart Shields
INCORPORATED

Banca del Gottardo

Bank of America International
LIMITEDBank Julius Baer International
LIMITED

The Bank of Bermuda, Ltd.

Bank Bruxell Lambert N.V.

Bank Cantrade Switzerland (C.I.) Limited

Bankers Trust International
LIMITED

Bank Gutzwiler, Kurz, Bungener (Overseas) Limited

Bank Heusser & Cie AG

Bank Leu International Ltd.

Bank Mees & Hope N.V.

Banque Arabe et Internationale d'Investissement (B.A.I.I.)

Banque Francaise du Commerce Exterieur

Banque de l'Indochine et de Suez

Banque Internationale à Luxembourg S.A.

Banque Louis-Dreyfus

Banque Nationale de Paris

Banque de Neufville, Schlumberger, Mallet

Banque de Paris et des Pays-Bas

Banque de Paris et des Pays-Bas (Suisse) S.A.

Banque Privée S.A.

Banque Privée de Gestion Financière (BPGF)

Banque de l'Union Européenne

Banque Worms

Barclays Bank Group

Baring Brothers & Co.,

Bayerische Hypotheken- und Wechsel-Bank
AKTIENGESELLSCHAFTBayerische Vereinsbank
AKTIENGESELLSCHAFT

B.S.I. Underwriters Limited

Caisse Centrale des Banques Populaires

Caisse des Dépôts et Consignations

Caisse Privées Banque S.A.

Chase Manhattan
LIMITED

Chemical Bank International Group

Christiania Bank og Kreditkasse

Citicorp International Group

Compagnie de Banque et d'Investissements
(UNDERWRITERS) S.A.County Bank
LIMITED

Crédit Agricole

Crédit Commercial de France

Crédit Industriel d'Alsace et de Lorraine

Crédit Lyonnais

Cresval International Ltd.

Den norske Creditbank

DG BANK
DEUTSCHE GENOSSSENSCHAFTSBANK

Dillon, Read Overseas Corporation

Euromobiliare S.p.A.

Robert Fleming & Co.
LIMITED

Antony Gibbs Holdings Ltd.

Groupe des Banquiers Privés Genevois

Hessische Landesbank
—Girozentrale—Hill Samuel & Co.
LIMITED

E. F. Hutton International Inc.

Interallianz Bank Zurich AG

Kidder, Peabody International
LIMITEDKleinwort, Benson
LIMITEDKuhn Loeb Lehman Brothers
INTERNATIONAL, INC.

Kuwait International Finance Co. (K.I.F.C.O.)

Kuwait International Investment Co. S.A.K.

Lazard Brothers & Co.,
LIMITEDLloyds Bank International
LIMITED

Merrill Lynch International & Co.

Samuel Montagu & Co.
LIMITEDMorgan Grenfell & Co.
LIMITED

Morgan Guaranty Ltd

Nederlandse Middenstandsbank N.V.

Nomura Europe N.V.

Sal. Oppenheim jr. & Cie.

Pierson, Heldring & Pierson N.V.

Rabobank Nederland

Rothschild Bank AG

N.M. Rothschild & Sons
LIMITED

The Royal Bank of Canada [London] Limited

Wood Gundy
LIMITED

Shearson Loeb Rhoades International

Smith Barney, Harris Upham & Co.
INCORPORATED

Société Générale

Société Générale Alsaciennne de Banque—SOGENAL

Verband Schweizerischer Kantonalbanken

Vereins- und Westbank
AKTIENGESELLSCHAFT

J. Vontobel & Co.

S. G. Warburg & Co. Ltd.

Wardley Limited

Dean Witter Reynolds International

December 11, 1980

Sun Company, Inc.

has sold its

Duncan, Oklahoma, refinery

to

Tosco Corporation

We served as financial adviser to Sun Company, Inc.,
and assisted in the negotiations.

WARBURG PARIBAS BECKER

INCORPORATED

A.G. BECKER INCORPORATED

Banco Nacional do
Desenvolvimento
EconómicoU.S. \$50,000,000
Floating Rate Notes 1989

Notice is hereby given
pursuant to the Terms and Conditions of the Notes that
for the three months from
23rd December 1980 to 23rd March, 1981
the Notes will carry an interest rate of 20 1/4% per annum.
On 23rd March, 1981 interest of U.S.\$1.25 will be
due per U.S. \$1,000 Note and U.S.\$1.50 due
per U.S. \$10,000 Note for Coupon No. 7.

European Banking Company Limited
(Agent Bank)

23rd December 1980

Thai Farmers
International Finance Limited

US\$ 25,000,000

Guaranteed Floating Rates Notes 1984

For the six months 23 December 1980 to 23 June 1981
the Notes will carry an Interest Rate of 18 1

**Wages pact
lifts threat
of closure
at El Al**

By L. Daniel in Tel Aviv

EL AL ISRAEL Airlines has been saved from the threat of closure in a last minute agreement signed between the management and 11 of the 13 works committees yesterday. The latter agreed to forgo the 7.5 per cent wage rise accorded to other sectors of the economy; to the lay-off of 700 employees; and to extend unpaid leave for other workers who would have to be laid off otherwise, as well as to the right of the management to the final word in appointments.

It is expected that the measures will save the airline \$25m a year.

The 1980 loss is estimated at \$100m, and the Government, which controls the airline, had threatened not to furnish further funds, even for payment of salaries. It had also refused to permit the airline to take up an option for four Boeing 767s to replace its current high fuel consumption planes. The option expired last week, but Boeing may accommodate the airline which would otherwise have to go to the end of the queue.

This announcement appears as a matter of record only



**PIRELLI GENERAL CABLE
WORKS LIMITED**

(United Kingdom)

K.D. 5,000,000
Medium Term Loan

Guaranteed by
Midland Bank Limited

Managed by
The National Bank of Kuwait S.A.K.

Funds provided by
The Industrial Bank of Kuwait, K.S.C.
The National Bank of Kuwait S.A.K.
The Public Institution for Social Security (Kuwait)

Agent
The National Bank of Kuwait S.A.K.



November 1980

All of these securities having been sold, this advertisement appears as a matter of record only.

2,500,000 Shares

Natomas Company

\$4.00 Series C Cumulative Convertible Preferred Shares

Convertible at any time, unless previously redeemed, into 9302 Common Shares for each Preferred Share (equivalent to a conversion price of \$33.75 per share), subject to adjustment under certain conditions.

WARBURG PARIBAS BECKER
A. G. Becker

THE FIRST BOSTON CORPORATION

LAZARD FRÈRES & CO.

BACHE HALSEY STUART SHIELDS
Incorporated

DILLON, READ & CO. INC.

E. E. HUTTON & COMPANY INC.

L. E. ROTHSCHILD, UNTERBERG, TOWBIN

SMITH BARNEY, HARRIS UPHAM & CO.
Incorporated

SALOMON BROTHERS

GOLDMAN, SACHS & CO.

MERRILL LYNCH WHITE WELD CAPITAL MARKETS GROUP
Merrill Lynch, Pierce, Fenner & Smith Incorporated

BEAR, STEARNS & CO.

BETH EASTMAN PAINE WEBBER
Incorporated

DREXEL BURNHAM LAMBERT
Incorporated

KIDDER, PEABODY & CO.
Incorporated

SHEARSON LOEB RHODES INC.

DEAN WITTER REYNOLDS INC.

December 1, 1980

**Building Society
Rates**

Every Saturday the
Financial Times
publishes a table
giving details of
Building Society
Rates

on offer to the public

For further details
please ring:
01-248 8000, Ext. 3606



**British Limbless
Ex-Service
Men's Association**
"Help those who can't help themselves"

Al-Jazeera

COMMERZBANK MANAGEMENT

Lichtenberg back to find an heir

BY KEVIN DONE AND STEWART FLEMING IN FRANKFURT

THE FORMER chief executive of Commerzbank, Herr Paul Lichtenberg, 69, who this week was pressed back into service in his old job because of the resignation of Herr Robert Dhom, is under no illusions that his main task is to find a new chief executive who can lead the bank through the 1980s.

Mr. Dhom, who succeeded Mr. Lichtenberg as chief executive in 1976, has been forced to retire because of a heart attack in the summer. He only returned to work in November. It was already clear then that Commerzbank was heading for perhaps the worst profits performance by a major German commercial bank since the Second World War.

Commerzbank has, however, found how difficult it will be to find the sort of banker it will need to fill the job of chief executive. Herr Lichtenberg can play only a caretaker role—for a maximum of one year under German Law, because he was already chairman of the bank's supervisory board.

Earlier this week it seemed that Commerzbank would like a man with an international reputation who has the ability to negotiate deals with governments as well as corporations,

chairman of the powerful Westdeutsche Landesbank, would be announced as his successor. But it appears that WestLB balked at the 11th hour at the prospect of having a man of Dr. Seipp's talents heading one of its most powerful competitors.

In these days, when a major international bank such as Commerzbank, which has assets of more than DM 100bn, chooses a chief executive, ideally it has to find a man with some special and specific qualities, more so when the new man is coming into a difficult situation.

Dr. Seipp, who is generally credited with making WestLB the force it is in international banking, had risen to become an assistant general manager at Deutsche Bank where he was probably headed for membership of the board of Germany's biggest bank before he joined WestLB. Previously he had worked in New York for eight years, for First Boston and Morgan Stanley.

Herr Lichtenberg will not comment on the rumours about Dr. Seipp. But he makes it clear that Commerzbank would like a man with an international reputation who has the ability to negotiate deals with governments as well as corporations,

COMPANY NOTICES

LA REDOUTE

In his year-end letter to shareholders, Mr. Henri POLLET, Chairman, takes stock of the Company's situation at the end of the first half (first March 31st August) and of the Group's operations to November 30, 1980.

LA REDOUTE S.A. After a dull Spring/Summer period, the Autumn/Winter season shows a more promising outlook.

For the Spring/Summer season, the activities of the mail-order selling arm have been much less important than exports. This non-achievement is due to the fact that imports have brought a significant increase in FF 15.3m to FF 10.8m (-29%). On the other hand, for the Autumn/Winter period, there has been more stability; as an indication the turnover of the first three months showed an increase of 15%, giving on average a turnover of FF 2.0m against FF 1.7m in the same period of 1980. Considering this development, the Company remains confident as to the achievement of its forecast. Turnover should increase by 12% and profit from 10% to 12%.

SUBSIDIARIES AND AFFILIATES

LA REDOUTE INTERNATIONAL EXPANSION REDOUTE, whose completion of group structure continues, shows on November 30 a 5% increase in its turnover. Concerning companies specialised in children and maternity products, PREMAMAN's operations have been in accordance with estimates. PREMAMAN's turnover reached FF 1.1m, up 13.7%. The progress of its sales is favourable than expected. The improvement of 13.7% in the turnover for the first nine months (FF 16.5m) should have a favourable incidence on the fiscal year results.

REDROUTE GROUP After a year of stabilisation of activity, the amount of dues collected reached FF 75.9m (+6.5%). To meet its expansion requirements, the Company has floated a FF 50m loan and has carried out an increase of capital. For this purpose, LA REDOUTE S.A. has floated a loan in Euro-francs of FF 12.5m which will be partly used to subscribe to this increase of capital.

In Italy, VESTRO'S turnover showed an increase of 25.2%, which is particularly encouraging. In Belgium, the Company has just completed the sale of SARTRA's fixed assets.

REDROUTE GROUP Consolidated turnover as at November 30 reached FF 3.8m, an increase of 15%. For the Group as a whole, the fiscal-year forecasts should be reached, i.e. a passive progression of the turnover and of the results, of about 15%.

**NOTICE TO BONDHOLDERS
METROPOLITAN ESTATE AND
PROPERTY INTERNATIONAL N.V.**

8½ per cent Convertible Bonds 1996

NOTICE IS HEREBY GIVEN pursuant to the Trust Deed constituting the Bonds that, subject to the terms and conditions of the Bonds, Bondholders are entitled at any time on and after 1st February, 1981, and on or prior to 15th December, 1995, to convert the principal amount of the Bonds into fully paid registered Ordinary Shares of 25p nominal amount each of MEPC LIMITED at the Conversion Price (as defined in the Trust Deed) being at the date hereof 247p per Ordinary Share. For the purpose of conversion, the Bonds shall be taken at their nominal amount translated into sterling at the fixed rate of £1 = \$52.04. Dated 22nd December 1980.

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METROPOLITAN ESTATE AND
PROPERTY INTERNATIONAL N.V.**

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This announcement appears as a matter of record only



**AMN ANSALDO MECCANICO
NUCLEARE S.P.A.**

**K.D. 4,600,000
Medium Term Loan**

Guaranteed by
Societa Finanziaria Meccanica
Finmeccanica S.P.A.

Managed by
The National Bank of Kuwait S.A.K.

Funds provided by
Creditanstalt-Bankverein

In Association with
The National Bank of Kuwait S.A.K. The Gulf Bank K.S.C.

Agent

The National Bank of Kuwait S.A.K.



September 29, 1980

This announcement appears as a matter of record only



Officine Meccaniche Italiane S.P.A.

**REGGIANE OFFICINE
MECCANICHE ITALIANE S.P.A.**

**K.D. 3,000,000
Medium Term Loan**

Guaranteed by
Banco Di Roma

Managed by
The National Bank of Kuwait S.A.K.

Funds provided by
Creditanstalt-Bankverein

In Association with

The National Bank of Kuwait S.A.K. The Gulf Bank K.S.C.

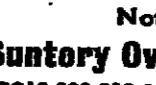
Agent

The National Bank of Kuwait S.A.K.



September 29, 1980

This announcement appears as a matter of record only



Suntory Overseas (Curacao) N.V.

Notice is hereby given to the holders of the above Notes, of Suntory Overseas (Curacao) N.V. (the "COMPANY") that in accordance with paragraph 2 of the terms and conditions of the Notes, the COMPANY has elected to redeem all of the outstanding Notes on January 30, 1981, at a redemption price of 101% of the principal amount thereof plus accrued interest from November 15, 1980 to January 30, 1981. Payment of the redemption price and accrued interest will be made upon presentation and surrender of the Notes, together with attached unmatured interest coupon at the offices of the Fiscal Agent and Paying Agents set forth below. The Notes will no longer be outstanding after the date set for redemption and all rights with respect thereto, including accrual of interest, will cease on that date, except only the right of the holders thereof to receive the redemption price and interest accrued to such date.

Fiscal Agent:
The Chase Manhattan Bank N.Y.
Woolgate House
Coleman Street
London EC2P 2HD

Paying Agents:
The Chase Manhattan Bank N.Y.
Corporate Trust Division
1 New York Plaza 14
New York N.Y. 10036
41 Rue Cambon 7
Paris 1er

By: The Chase Manhattan Bank N.Y.
London, Fiscal Agent

December 23, 1980

Companies and Markets

Rubber output deficit forecast

Upsurge in world sugar price continues

BY RICHARD MOONEY

WORLD SUGAR prices yesterday resumed the upsurge that was interrupted by Friday's fall. In the morning the London daily raw sugar price was fixed £10 higher at £310 a tonne and on the London futures market the March position ended the day £15.325 up at £325.45 a tonne.

The price has now regained about £55 of the £180 a tonne it lost during a dramatic two-month fall beginning in mid-October.

Last week's rally was seen by London dealers as a reaction against this sell-off, which many thought had been overdone. And this was understood to be a large factor again yesterday though hedge covering against a Peruvian purchase at the weekend was also quoted as a market influence. Some traders were believed to be covering short positions (uncovered sales) ahead of the long Christmas holiday.

The Peruvian purchase was from Cargill sugar, the New York trade house, and was reported to be at an average price of \$815 a tonne c. f. d. Dealers said it was for January/February shipment and totalled 36,000 tonnes, though Peru had sought 50,000 tonnes.

The International Institute of Synthetic Rubber Producers, however, in a recent report shows a 1.4 per cent average annual growth rate for synthetic rubber from 1979 to 1990 in the U.S. and Canada. Total rubber (synthetic plus natural) consumption matches this growth rate giving synthetic rubber 75.5 per cent of total consumption.

The report sees consumption in North America rising from an estimated 2.873m tonnes in 1980 to 3.903m tonnes in 1990, with synthetic rubber consumption estimated at 2.127m tonnes in 1980 and 2.946m in 1990.

Common front at jute conference

DACCIA — Six of the biggest world jute producing countries ended a three-day seminar here with a call to take a common stand on different issues at a United Nations conference in Geneva next month.

The seminar, sponsored by the Bangladeshi Government and the UN Conference on Trade and Development (UNCTAD), was attended by Brazil, Burma, India, Nepal, Thailand and Bangladesh.

It said the six participating countries discussed in detail draft texts of an international jute agreement submitted jointly by the six producing countries, the U.S., Japan and the EEC and agreed to take a common position in the UN conference.

Representatives of UNCTAD, the UN Food and Agriculture Organisation (FAO), the Economic and Social Commission for Asia and the Pacific (ESCAP), UN Development Programme (UNDP) also attended the seminar.

Meanwhile in London all

In Port-of-Spain, meanwhile, Trinidad and Tobago's state-owned sugar company, Caroni forecast a 40 per cent tonne increase in its sugar production next year.

If expected the 1981 harvest will yield over 151,400 tonnes of sugar, compared with this year's depressed 107,000 tonnes.

The drop in production this year from an original target of 147,000 tonnes was attributed to factory problems, a late start to the crop and transport difficulties.

• Thailand has assured overseas buyers that it will produce and export raw sugar of internationally acceptable standard next year, reports Reuter.

The BRITISH Sugar Corporation is heading for a record season. Over 60 per cent of the crop has been harvested and new production records have been set by most of their 17 processing factories in the eastern counties.

The Corporation says that it has processed almost 700,000 tonnes of beet more than at the same time last year and this

An industry ministry official said in Bangkok that the Government had tightened quality control on sugar coming out of local mills.

London sugar traders expressed concern last week about buying sugar because of quality problems earlier this year.

Some 80,000 to 90,000 tonnes of raw sugar from the old crop still remained in Thai warehouses following government action to limit exports earlier this year to ease a local shortage, government officials confirmed. Exporters said extended storage had slightly darkened the sugar but claimed other quality aspects were unchanged.

A UK Intervention Board official confirmed yesterday that the Board will cease buying beet on January 12 unless prices fall.

The question arises in the wake of last week's sharp price declines on the markets here. According to Mr. Robert L. Martin, commissioner of the Commodities' Futures Trading Commission, the grain markets were considerably weakened by the backlog of 3,700 barges waiting to unload grain in New Orleans.

The barge bottleneck at the mouth of the Mississippi is a traditional one, but this year, with grain exports shooting up 11 per cent between January and October, the backlog reached record-breaking proportions.

Purchases, which began in June, have been running at a steady rate of about 800 tonnes a week. By last week the total in store had reached 25,800 tonnes.

Record UK beet season

THE BRITISH Sugar Corporation is heading for a record season. Over 60 per cent of the crop has been harvested and new production records have been set by most of their 17 processing factories in the eastern counties.

The Corporation says that it has processed almost 700,000 tonnes of beet more than at the same time last year and this

will mean a shorter than average campaign.

The Corporation said yesterday, "A lower level of labour turnover and absenteeism and the benefits of our reconstruction programme have contributed to a good campaign."

Last year the Corporation handled 75m tonnes of sugar-beet and 14,000 growers shared a total payment of £214m.

Jamaica lifts bauxite production

BY CANUTE JAMES IN KINGSTON

PRODUCTION OF bauxite in Jamaica, the world's second largest exporter, will this year total 12.15m tonnes — an increase of 5.6 per cent over last year.

There has also been an increase in the local refining of bauxite ore which this year will produce 2.45m tonnes of alumina, up 18 per cent on last year, according to the Jamaica Bauxite Institute.

The bauxite and alumina output increase is the highest since 1974, when bauxite production reached just over 15m tonnes, and the island's refining capacity of 2.9m tonnes of alumina was almost fully utilised.

The reduction in output followed the Government's unilateral imposition of higher taxes on the north American companies operating in the island. The companies claimed that the taxes were too high, and cut back production.

Meanwhile in London all

metal stocks except aluminium rose in the London Metal Exchange warehouses last week. Copper stocks were up by 275 tonnes to 122,875 tonnes and zinc was up by 2,775 tonnes to 88,400 tonnes the previous month.

Refined copper stocks held by U.S. refiners in November fell to 75,100 short tons from 86,400 short tons the previous month.

The American Bureau of Metal Statistics reports.

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The American Bureau of Metal Statistics reports.

LONDON STOCK EXCHANGE

Domestic and overseas support extends Gilt advance SA Golds also higher but equity leaders drift lower

Account Dealing Dates

First Declara- Last Account Option
Dealing Date Dec. 22 Dec. 23 Jan. 5
Dec. 24 Jan. 8 Jan. 9 Jan. 19
Jan. 22 Jan. 23 Feb. 2
"New Time" dealings may take place from 9 am to two business days earlier.

The easier dollar attracted overseas investment funds to London yesterday and the Gilt-edged market, already in the process of extending Friday's advance, strengthened considerably. Exhaustion of the partly-paid medium tap stock Treasury 11½ per cent 1988 "A" last Friday meant that all sectors of the market were without a tap apart from the specialist low-coupon short Treasury 3 per cent 1985.

Domestic support was again substantial for all Gilts and the firm tone continued for most of the session before quotations eased from the best just prior to the official close. The Bank of England then announced its intention to issue an additional £100m worth of Exchequer 12½ per cent 1992, Exchequer 12½ per cent 1994 and Exchequer 10 per cent 1997. The majority of observers assumed that the development to be stop-gap Christmas funding but some felt it could mark the introduction of an alternative experimental method of Government funding.

Once again, longer-dated stocks achieved the larger rises and settled with gains ranging to a full point, while the shorts were a maximum of 2 higher. For the third successive session, the FT Government Securities index moved higher and yesterday closed 0.48 up to a 169.06. The higher bullion price restored confidence to South African Gold shares and some heavyweight issues rose 11 points, but the equity sectors were subdued. Institutional investors were inactive and leading shares, after opening fully steady, began to drift a penny or two lower on sporadic end-Account sales. Measuring the downdrift, the FT Industrial Ordinary share index went from unchanged at 10,000 am to 3.4 lower at 2.00 pm before rallying to close 1.9 down on the day at 404.8.

Zimbabwe Settlement Annanities attracted further interest and rose 10 points to 2328; other Southern Rhodesian bonds were neglected.

Demand for Traded options improved slightly and 741 contracts were arranged against Friday's 477 and last week's daily average of 631. A sub-

stantial amount of the business was transacted in Marks & Spencer which attracted 315 trades, 210 of which were done in the January 110's.

Pennine Resources made a subdued market debut: from an opening level of 51p, the shares drifted off and closed at 47½p which compares with the offer price of 50p. Crumhorn were quoted in the Unlisted Securities Market at 60p.

Banks dip and rally

In an effort to find a trading level, dealers marked the major clearing Banks down sharply. Buyers appeared at the lower levels, however, and helped prices close above the day's worst. Barclays picked up from 420p to 445p, while Midland and Lloyds dropped 5 down to 386p, after 329p, after 322p, and NatWest gave up 4 to 376p, after 374p. Bank of Scotland fell 8 to 295p and Royal Bank of Scotland relinquished 3 to 91p. Elsewhere, Far-Eastern influences prompted a rise of 8 to 163p in Hong Kong and Shanghai.

Still overshadowed by last week's surprise \$116.3m fund-raising call, Royals lost 6 more to 347p. Other Composites drifted lower with General Accident and San Alliance also finishing 6 off, at 292p and 704p respectively. Life issues came on offer: Prudential dipped 4 to 217p and Legal and General 3 to 193p.

Interim profits from Scottish and Newcastle proved to be much in line with market estimates and the shares held at Friday's closing level of 57½p. Other major Breweries drifted easier for want of attention.

Phoenix Timber, the subject of considerable speculative interest recently, rose 10 afresh to 110p on suggestions that the company may attract a bid early in the New Year. Leyland Paint also attracted speculative buying and added 3 to 291p. Leading Buildings trended easier in thin trading. Tarmac losses 4 to 246p and EPB 3 to 330p and London Brick a penny to 62p. Elsewhere, sporadic selling clipped 4 from SGB 130p, and from G. H. Downing, 122p, while A. Monk, a good market of late on the reduced half-year loss, gave up 2 to 25p.

Stores flat

ICI drifted off on lack of interest to close 4 cheaper at 328p. Allied Colloids added 2 afresh to 104p on speculative interest, while Hoechst, the

West German chemical concern, picked up 13 to 255p.

Adverse Press comment highlighting the disappointing level of Christmas spending unsettled leading retailers and falls ranged to 15. Gussies "A" fell that much to 455p, while Boots, 238p, and British Home Stores,

2 cheaper at 168p following the company's rejection of the bid from Enserch on the grounds that the offer was wholly inadequate and not in the interest of Davy shareholders, employees or clients. Adwest gave up 6 to 162p and Westland 4 to 150p. Against the trend, Brasaway

Services put on 5 to 201p following the satisfaction of interim results and Standard Fireworks gained to 50p in response to the encouraging interim statement. Cambi found support at 30p, up 4, while Smits Industries, 26p, and Thomas Tillings, 142p, gained 2 apiece on Press comment reflecting Far-Eastern advices. Hutchinson Whamco rose 16 to 140p, Justine Pacific 10 to 105p and Swire Pacific 64 to 89p. Cleaves touched 80p before closing a net 2 higher at 56p and Wedgewood added a penny to 56½p. By way of contrast, Associated Communications shed 3 more to a 1990 low of 45p with sentiment still soured by the recent poor first-half results. Wood and Sons lost a similar amount to 130 following the interim dividend omission and first-half deficit, while ICL shed 3 to 69p. Irish Rover fell 6 to 30p following the chairman's cautious statement.

The Leisure sector featured Hornbeam Tree, which added 4 to a 1980 peak of 125p on reports of increased holiday bookings. Sage Holidays hardened a couple of pence to 215p. Elsewhere, Norton and Wright, particularly dull market on Friday on the interim loss and reduced dividend, rallied 2 to 245p, but Westward Television eased 3 to 210 on the lower pre-liminary profits.

Fresh hopes of a bid from Malaysian sources prompted useful support for Dunlop, which soured 5 to 68p. Other Motor Components trended to higher levels. Kwik Fit added 3 more to 92p, while Flight Refuelling fired 2 to 254p. Dowty, on the other hand, ended 2 cheaper at 185p, 1980, while jeans Woodhead shed 3 to 36p.

Notable movements in Properties were confined to secondary issues. Renewed buying lifted the listed London Properties 6 to 174p, while Inky Imposter 5 to 80p. On the other hand, lack of support and scattered selling clipped 4 from Trafford Park Estates 144p, and 10 from Warford, 430p. Elsewhere, Hong Kong Land, 181p,

rallied 3 to 230p, the reduced interim dividend and half-year pre-tax loss having been discounted.

Leading Foods made a narrowly mixed showing. J. Sainsbury hardened 2 to 337p, while Tesco softened a fraction to 56p. British Gas eased 3 to 265p and Brooke Bond a penny to 46p. Elsewhere, Bernard Matthews, a thin market, improved 6 to 318p on occasional interest.

Trafalgar House up

Although seasonal influences played a major part in restricting business, a few features emerged. Investors buying lifted Trafalgar House 3 to 34p, while publicity given to a broker's circular helped Glaxo improve 2 to 260p and Beecham harden a penny to 170p. Initial

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Engineering leaders rarely strayed far from last Friday's closing levels. Elsewhere, movements were usually against holders. ML Holdings reacted 10 to 280p in a limited market, while Davy Corporation closed

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INDUSTRIALS—Continued

INSURANCE—Continued

High	Low	Stock	Price	+ or -	No.	CW	PE	High	Low	Stock	Price	+ or -	No.	CW	PE	High	Low	Stock	Price	+ or -	No.	CW	PE		
54	54	Harpers & Sons	46	-1	319	22	22.12	50	42	223	175	-	157	66	22	7.8	7.5	104	58	Fairview Esq. 50p	92	-	151	2	1
54	54	Harris & Sons	35	-1	23	22	2.23	12	42	83	83	-	12	2.2	2.2	7.8	7.5	104	58	Cat. & Foreign	142	-	148	2	1
54	54	Harris & Tamm	25	-1	15	2	7.5	4	42	135	135	-	1	7.0	-	17	10.5	249	52	Fed. Land	152	-	155	2	1
54	54	Hartree & Tamm	25	-1	15	2	7.5	4	42	135	135	-	1	7.0	-	17	10.5	249	52	Sec. & Natl.	152	-	155	2	1
54	54	Hawkins & Sons	25	-1	15	2	7.5	4	42	135	135	-	1	7.0	-	17	10.5	249	52	Do. "B"	152	-	155	2	1
54	54	Hay (F. J.) Ltd	100	-1	100	100	100	100	100	151	151	-	1	17.6	-	164	71	45	45	151	151	151	151	151	
54	54	Hay (F. J.) Ltd	100	-1	100	100	100	100	100	151	151	-	1	17.6	-	164	71	45	45	151	151	151	151	151	
54	54	Haworth Crac.	85	-1	2	2	2.2	2.2	2.2	210	142	-	1	9.0	-	12	12	12	12	12	12	12	12		
54	54	Haworth Crac.	85	-1	2	2	2.2	2.2	2.2	210	142	-	1	9.0	-	12	12	12	12	12	12	12	12		
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